

**REGION OF QUEENS MUNICIPALITY
REGULAR COUNCIL
TUESDAY, APRIL 8, 2014
9:00 A.M.**

PRESENT: Mayor Christopher Clarke, Chair
Councillor Darlene Norman
Councillor Susan MacLeod
Councillor Bruce Inglis
Councillor Brian Fralic
Councillor Raymond Fiske
Councillor Jack Fancy
Councillor Peter Waterman
Kathleen Rafuse, Chief Administrative Officer
Jennifer Keating-Hubley, Director of Finance
Bobbi Jo Goulden, Recording / Management Secretary

1.0 CALL TO ORDER:

The meeting was called to order at 9:00 a.m.

Prior to the meeting's regular business, Mayor Clarke wanted to comment on the display that was set up in Council Chambers and explained that it is the new display/booth that will be used at the Saltscapes Expo and future tradeshow and events to promote our community.

Councillor Fralic explained that this new display will showcase Queens and noted that at this tradeshow, it is important to stand out from other displays as we are trying to promote our community as a great place to visit, and to reside. He explained that the Saltscapes Expo is designed to promote everything that Atlantic Canada has to offer.

2.0 CHANGES / APPROVAL OF AGENDA:

It was moved by Councillor Norman and seconded by Councillor Fiske that the Agenda be approved with the following addition:

15.1 Cat Bylaw

MOTION CARRIED unanimously.

3.0 PRESENTATION(S):

There were no presentations held at this meeting.

4.0 TABLING OF PETITIONS:

There were no petitions to come before this meeting.

5.0 PUBLIC QUESTION / COMMENT SESSION:

**Leon Robertson
45 College Street
Liverpool**

Mr. Robertson commented that he is surprised to see item 9.1 – Dr. John C. Wickwire Academy on the agenda as the school is fairly new and is still being used. He noted that in the past, schools were usually given back once it is no longer in use.

Mr. Robertson also asked if more information can be provided when Council discusses item 9.2 – A Bylaw respecting vending. He would like to know why the changes were needed and if this would affect those holding yard sales.

Kathleen Rafuse, CAO, advised that this Bylaw is for properties owned by the Region of Queens.

Bill Cox
121 Bog Road
White Point

Mr. Cox commented that there has been demolition of buildings occurring on the former Bowater Mill site and asked what impact this will have on property assessment values in the community.

Mayor Clarke noted that there are many buildings still intact on the property, but noted that any impact will not occur until 2015.

6.0 APPROVAL OF MINUTES:

6.1 Council Minutes – March 25, 2014

It was moved by Councillor Fralic and seconded by Councillor Waterman:

THAT the minutes of the Regular Council meeting held on March 25, 2014, be approved as circulated.

MOTION CARRIED unanimously.

7.0 DANGEROUS OR UNSIGHTLY PREMISES:

There were no Dangerous or Unsightly Premises issues discussed at this meeting.

8.0 ECONOMIC DEVELOPMENT:

There were no items to be discussed at this meeting from the Economic Development Department.

9.0 CORPORATE SERVICES:

9.1 Dr. John C. Wickwire Academy (P-6)

It was moved by Councillor Inglis and seconded by Councillor Norman:

THAT the Council of the Region of Queens Municipality approve sending a letter to Transportation and Infrastructure Renewal, indicating that the Region of Queens Municipality has no interest in acquiring ownership of the Dr. John C. Wickwire Academy (P-6) school located at 311 Old Port Mouton Road, Liverpool, Nova Scotia, identified as PID 70164363.

Councillor Norman noted that it is not wise to take over the ownership of the schools because when it comes time that they will no longer be used as schools, they are usually in bad condition.

MOTION CARRIED unanimously.

9.2 A Bylaw Respecting Vending

It was moved by Councillor Inglis and seconded by Councillor Fralic:

THAT the Council of the Region of Queens Municipality give 1st reading to a Bylaw Respecting Vending.

Councillor Inglis noted that there was a typo on page 6, Item b) *The Licenses Holder shall be responsible for keeping the License Site...* He noted that it should be License Holder and the "s" should be removed.

Kathleen Rafuse explained that the changes to the policy were needed to accommodate groups who want to use Region owned property. The group license fee will be \$75.00.

MOTION CARRIED unanimously.

10.0 ENGINEERING AND WORKS:

There were no matters brought forward at this meeting from the Engineering and Works Department.

11.0 FINANCE:

The Chair was turned over to Deputy Mayor Norman.

Prior to speaking on the budget, Mayor Clarke wanted to comment on the closure of L & S Lumber Limited and expressed that this was a very unfortunate situation.

Mayor Clarke commented on the purchase of the store in Port Medway and noted the new owners have exciting plans for the building.

11.1 Budget Presentation:

Mayor Clarke stated that this is a good news budget with no tax increases this year. He noted that the Region was able to hold the commercial rate at the same level for a second year in a row and there are no increases in the residential rates. The residents of Milton will see a 4 ¼ cent decrease in their tax rate as the Milton Community Association area rate has been discontinued. The residents of District 13 will see a decrease of 1 cent as a result of debt retirement. The residents of Brooklyn will see an increase of 1/2 cent with the request of an area rate increase by the Brooklyn Cemetery Committee.

Mayor Clarke commented that despite no tax increases, the Region is still able to continue with some initiatives which will allow the Region to continue to push ahead and grow. He added that Council and Staff will continue the emphasis on Economic and Business Development and noted that there is an excellent team in place in the Economic Development Department. He stated that this emphasis is paying off and have done a lot of work so far with investment readiness, and preparing for further investment in the area.

Some other Budget highlights from Mayor Clarke included the following:

- The start of the Community Centre, Business Hub, and Fire Department hall in Caledonia. In the last budget, the Region committed to contribute \$375,000 over three years. This year the Region will make the first installment of \$125,000, with half of that money coming from the general tax rate, the other half being taken from reserves.
- At the request of the Fire Chiefs, the Region embarked on a Fire Services Audit this year and saw the issue of escalating costs of the significant capital equipment the fire departments must buy. Discussions will continue with the Fire Chiefs, Council and Staff to work the on the details from the audit findings.
- \$4000 for the Queens County Museum, Liverpool Packet Project .
- \$205,000 is included in the budget for renovations to the interior of the Liverpool Town Hall, turning it in to a multi-user centre. Mayor Clarke noted that he has had meetings with groups which are interested in using facility once the renovations are completed. The Region will be applying to ACOA for funding and the cost to the Region of Queens will be \$82,000.

Mayor Clarke advised that the Capital Budget is \$1,740,000, he thanked the Works Department Staff for their efforts in dealing with the difficult work they faced last summer/fall on the Market Street Project and for the snow removal they faced with the many storms this winter.

Mayor Clarke noted that this year, the Region are replacing water and sewer lines from Union Street through to Summer Street in Liverpool. Mayor Clarke stressed that the work has to be done due to the age of the sewer and water pipes, and will continue in an area this year that should not disrupt the main business area in the town. \$675,000 is the budgeted amount for the project.

Mayor Clarke reported that in the Brooklyn area, this year's phase should take water and sewer lines across Herring Cove Brook and continue on to the Shore Road as it is the goal over the the next couple of years to provide services to those on Markland Avenue who are still on the Bowater water system. The cost for this project is \$600,000. The Region will be applying to a provincial funding program for assistance with these costs.

Other Capital Budget items include:

- Purchasing the former Canadian Tire lot on Legion Street, Liverpool, for \$22,000, to restore metered parking on the site to accommodate the customers of the business in that area.
- \$103,000 for Municipal Administration Building for telephone system upgrades, HVAC replacement, and office realignment.
- Purchase of a new truck and backhoe.

Mayor Clarke thanked Council and Staff for all the hard work that went into bringing the budget together, he noted that until last week, it was expected that a 1 cent tax increase was going to occur, but everyone got back together to bring everthing in line and it took a lot of work on everybody's part. He stated that they have developed as an effective team.

Mayor Clarke also thanked all of the Staff of the Region of Queens , and stated that we have one of the best groups of municipal staff that you will find anywhere in the province and Council frequently receive comments on how well the governance and government of the Region of Queens works and we can take pride in that. He noted that Council usually field the credits , but added that a large part of the recognition should go to all of those who work for the Region of Queens.

11.1(1) Brooklyn Recreation Committee

It was moved by Mayor Clarke and seconded by Councillor MacLeod:

THAT the Council of the Region of Queens Municipality approve a four and one-half cent (\$.045) area rate for the Brooklyn Recreation Committee.

MOTION CARRIED unanimously.

11.1(2) Brooklyn Cemetery Committee

It was moved by Mayor Clarke and seconded by Councillor MacLeod:

THAT the Council of the Region of Queens Municipality approve a one and one-half cent (\$.015) area rate for the Brooklyn Cemetery Committee.

MOTION CARRIED unanimously.

11.1(3) Area Rates

It was moved by Mayor Clarke and seconded by Councillor Fiske:

THAT the Council of the Region of Queens Municipality approve that area rates be charged to residential, commercial, and resource assessments;

AND THAT the rates are applied as follows:

Assessment Districts 1-12

Except Assessment Account Numbers 10148820 and 10462223:

Road Levy 75%

Assessment District 13

And Assessment Account Numbers 10148820 and 10462223:

Debt Charges District 13	100%
Roads, Streets & Sidewalks	75%
Equipment Costs	75%
Hydrant Charges-Central Water System	100%
General Paving Out of Operations	100%
Ball Field Operation	100%

Assessment Districts 1, 3, 5:

Hydrant Charges – Properties connected to the Liverpool Central Water System or that have the ability to connect to the system.

MOTION CARRIED unanimously.

11.1(4) Operating Budget and Tax Rates

It was moved by Mayor Clarke and seconded by Councillor Waterman:

THAT the Council of the Region of Queens Municipality approve the 2014 – 2015 Operating Budget reflecting an operating surplus of \$1,756 and expenditures in the amount of \$18,380,289 which represents the tax rates for Assessment District 13 and assessment accounts 10148820 and 10462223 as follows:

- Residential Base rate of \$0.94 per \$100.00 of assessment; plus an Area Rate of \$0.91 per \$100.00 of assessment or \$0.77 per \$100.00 of assessment not connectable to the Liverpool Water Utility;
- Resource Base rate of \$0.94 per \$100.00 of assessment; and an Area Rate of \$0.91 per \$100.00 of assessment or \$0.77 per \$100.00 of assessment not connectable to the Liverpool Water Utility;
- Commercial Base rate of \$2.04 per \$100.00 of assessment; and an Area Rate of \$0.91 per \$100.00 of assessment or \$0.77 per \$100.00 of assessment not connectable to the Liverpool Water Utility;

AND THAT the following represents the tax rates for Assessment Districts 1-12 with the exception of assessment accounts 10148820 and 10462223 as follows:

- Residential Base rate of \$0.94 per \$100.00 of assessment and an Area Rate of \$0.03 per \$100.00 of assessment;
- Resource Base rate of \$0.94 per \$100.00 of assessment and an Area Rate of \$0.03 per \$100.00 of assessment;

- Commercial Base rate of \$2.04 per \$100.00 of assessment and an Area Rate of \$0.03 per \$100.00 of assessment;
- Commercial Seasonal Base Rate of \$1.53 per \$100.00 of assessment and an Area Rate of \$.02 per \$100.00 of assessment.

AND THAT an area rate of \$0.140 per \$100.00 of residential, commercial, and resource assessment in Assessment Districts 1, 3, and 5 that have the ability to connect to the Liverpool Water Utility.

MOTION CARRIED unanimously.

11.1(5) Water Utility Operating Budget

It was moved by Mayor Clarke and seconded by Councillor Fiske:

THAT the Council of the Region of Queens Municipality approve the 2014 – 2015 Water Utility Operating Budget reflecting revenue of \$740,935 and expenditures of \$732,754 and a surplus of \$8,181;

AND THAT Council approves the submission of the three year Water Utility Operating Budget for the fiscal years 2014 – 2015, 2015 – 2016 and 2016 – 2017 to the Nova Scotia Utility and Review Board.

MOTION CARRIED unanimously.

11.1(6) Capital Budget

It was moved by Mayor Clarke and seconded by Councillor Fralic:

THAT the Council of the Region of Queens Municipality approve the Capital Budget for 2014-2015 reflecting expenditures of \$1,739,700 to be funded as follows:

➤ ACOA	\$ 123,000
<u>Transfer from Reserves</u>	
➤ Special Capital Reserve	1,297,200
➤ Special Operating Reserve	82,000
➤ Operating Surplus	103,500
➤ Equipment Reserve	134,000
	<u>\$ 1,739,700</u>

MOTION CARRIED unanimously.

11.1(7) Due Date on Taxes

It was moved by Mayor Clarke and seconded by Councillor Inglis:

THAT the Council of the Region of Queens Municipality approves the due date for taxes for the Region's Assessment Districts 1 – 13 for the 2014 - 2015 taxation year of June 2, 2014;

AND THAT one month's interest is to be forgiven if the taxes are paid on or before July 2, 2014.

MOTION CARRIED unanimously.

Councillor Inglis noted that he is pleased to see a proposed Traffic Study for down town Liverpool in the budget for this year. He also commented that it is good to see preparation being done to work with the fire departments.

Councillor MacLeod commented on the importance of continuing to focus on Economic Development and also to see the proposed renovations to the Town Hall.

Councillor Fancy noted that this is only the second budget Council has worked on with Staff and he added that Staff has been very cooperative assisting with suggestions.

Mayor Clarke advised that over the past year, Council and Staff have gained learning experience in the operation of Queens Place Emera Centre and noted that there is currently a great team in place at the facility. He added the facility will always be a cost to the tax rate for residents and it will never break even, but all events that are being held at the facility are adding value to the community and are an economic driver for the area.

Councillor Norman stated that the inside track and fitness centre at Queens Place has been beneficial to seniors and those with mobility issues who are unable to be active outside and are able to regain health status by being able to exercise in a safe environment.

The Chair was turned back to Mayor Clarke at this time.

12.0 RECREATION AND COMMUNITY FACILITIES:

12.1 Active Living Options Society - Request for Funding

It was moved by Councillor Fancy and seconded by Councillor Waterman:

THAT the Council of the Region of Queens Municipality approve a Community Recreation Assistance Program grant of \$ 500.00 to the Active Living Options Society to help fund the "It's a Shore Thing" event May 2nd and 3rd 2014, which will be funded from the Community Grants and Programs budget line.

Norm Amirault, Director of Recreation and Community Facilities, noted that organizers are hoping to attract 500 participants for this two day event which will target a large group of users to be able to participate in a series of distances from 5k to a half-marathon as well as an event for people with limited mobility, and a wheelchair option on the inside track at Queens Place Emera Centre.

MOTION CARRIED unanimously.

12.2 Request to Add Murals at the Warehouse at Port Medway Lighthouse Park

It was moved by Councillor Fancy and seconded by Councillor Fiske:

THAT the Council of the Region of Queens Municipality give the Medway Area Community Association approval to add two new mosaic murals to the front of the Warehouse at Port Medway Lighthouse Park, and send the group a letter thanking them for this offer and their continued interest and commitment to making the facility a vibrant and unique place of community for visitors and residents of Queens.

Norm Amirault, explained that under the direction of Fran Whitelaw, the Medway Area Community Association have requested to construct two new proposed mosaics similar to the existing "Memories Mosaic" that used pieces of old plates, ceramics, tiles, and pottery depicting a history of Port Medway. He noted that this is truly a piece of art and additional work will only be beneficial to the property.

Councillor Waterman commented that it is nice to see a community group making use and contributing to a building that was once close to demolition.

Councillor Norman noted that the Warehouse is available for any member of the public to use and is not exclusive to the Medway Area Community Association, and the work that they are putting in to the building is a benefit to everyone in the Region.

MOTION CARRIED unanimously.

13.0 PLANNING:

There were no matters to be discussed from the Planning Department.

14.0 QUEENS PLACE EMERA CENTRE:

There were no matters to be discussed at this meeting from Queens Place Emera Centre.

15.0 OTHER:

15.1 Cat Bylaw

Mayor Clarke asked Council if they wanted to proceed and direct Staff to develop a Cat Bylaw to bring back to Council for decision.

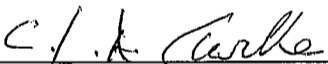
After commenting on the issue, most Councillors advised that it would be difficult to enforce and it was the consensus of Council not to proceed with the development of a Cat Bylaw.

16.0 IN-CAMERA ITEMS:

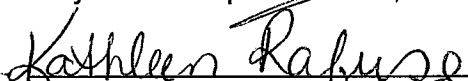
There were no In-Camera items to be discussed at this meeting.

17.0 ADJOURNMENT:

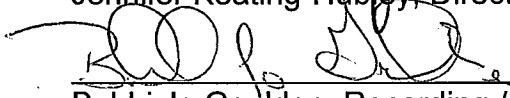
There being no further business, the meeting adjourned at 10:15 a.m.



Mayor Christopher Clarke, Chair



Jennifer Keating-Hubley, Director of Finance



Bobbi Jo Goulden, Recording / Management Secretary

Date approved:

April 22/14

11.1 (1) Brooklyn Recreation Committee

That the Council of the Region of Queens Municipality approve a four and one-half cent (\$.045) area rate for the Brooklyn Recreation Committee.

11.1 (2) Brooklyn Cemetery Committee

That the Council of the Region of Queens Municipality approve a one and one-half cent (\$.015) area rate for the Brooklyn Cemetery Committee.

11.1 (3) AREA RATES

THAT the Council of the Region of Queens Municipality approves that area rates be charged to residential, commercial, and resource assessments;

AND THAT the rates are applied as follows:

Assessment Districts 1-12

Except Assessment Account Numbers 10148820 and 10462223: Road Levy 75%

Assessment District 13

And Assessment Account Numbers 10148820 and 10462223 :

Debt Charges District 13	- 100%
Roads, Streets & Sidewalks	- 75%
Equipment Costs	- 75%
Hydrant Charges-Central Water System	- 100%
General Paving Out of Operations	- 100%
Ball Field Operation	- 100%

Assessment Districts 1, 3, 5:

Hydrant Charges – Properties connected to the Liverpool Central Water System or that have the ability to connect to the system.

11.1 (4) OPERATING BUDGET AND TAX RATES

THAT the Council of the Region of Queens Municipality approve the 2014 – 2015 Operating Budget reflecting an operating surplus of \$1,756 and expenditures in the amount of \$18,380,289 which represents the tax rates for Assessment District 13 and assessment accounts 10148820 and 10462223 as follows:

- Residential Base rate of \$0.94 per \$100.00 of assessment; plus an Area Rate of \$0.91 per \$100.00 of assessment or \$0.77 per \$100.00 of assessment not connectable to the Liverpool Water Utility;
- Resource Base rate of \$0.94 per \$100.00 of assessment; and an Area Rate of \$0.91 per \$100.00 of assessment or \$0.77 per \$100.00 of assessment not connectable to the Liverpool Water Utility;
- Commercial Base rate of \$2.04 per \$100.00 of assessment; and an Area Rate of \$0.91 per \$100.00 of assessment or \$0.77 per \$100.00 of assessment not connectable to the Liverpool Water Utility;

AND THAT the following represents the tax rates for Assessment Districts 1-12 with the exception of assessment accounts 10148820 and 10462223 as follows:

- Residential Base rate of \$0.94 per \$100.00 of assessment and an Area Rate of \$0.03 per \$100.00 of assessment;
- Resource Base rate of \$0.94 per \$100.00 of assessment and an Area Rate of \$0.03 per \$100.00 of assessment;
- Commercial Base rate of \$2.04 per \$100.00 of assessment and an Area Rate of \$0.03 per \$100.00 of assessment;
- Commercial Seasonal Base Rate of \$1.53 per \$100.00 of assessment and an Area Rate of \$.02 per \$100.00 of assessment.

AND THAT an area rate of \$0.140 per \$100.00 of residential, commercial, and resource assessment in Assessment Districts 1, 3, and 5 that have the ability to connect to the Liverpool Water Utility.

11.1 (5) WATER UTILITY OPERATING BUDGET

THAT the Council of the Region of Queens Municipality approve the 2014 – 2015 Water Utility Operating Budget reflecting revenue of \$740,935 and expenditures of \$732,754 and a surplus of \$8,181;

AND THAT Council approves the submission of the three year Water Utility Operating Budget for the fiscal years 2014 – 2015, 2015 – 2016 and 2016 – 2017 to the Nova Scotia Utility and Review Board.

11.1 (6) CAPITAL BUDGET

THAT the Council of the Region of Queens Municipality approve the Capital Budget for 2014-2015 reflecting expenditures of \$1,739,700 to be funded as follows:

➤ ACOA	\$ 123,000
<u>Transfer from Reserves</u>	
➤ Special Capital Reserve	1,297,200
➤ Special Operating Reserve	82,000
➤ Operating Surplus	103,500
➤ Equipment Reserve	<u>134,000</u>
	<u>\$ 1,739,700</u>

11.1 (7) DUE DATE ON TAXES

THAT the Council of the Region of Queens Municipality approves the due date for taxes for the Region's Assessment Districts 1 – 13 for the 2014 - 2015 taxation year of June 2, 2014;

AND THAT one month's interest is to be forgiven if the taxes are paid on or before July 2, 2014.



Region of Queens Municipality

**2014/2015
GENERAL OPERATING AND
WATER OPERATING
BUDGETS**

Approved by Council:

April 8, 2014

1. Taxation	REVENUES				
	2010/2011 Actual	2011/2012 Actual	2012/2013 Actual	2013/2014 Region Budget	2014/2015 Region Budget
ASSESSABLE PROPERTIES					
Residential	\$4,961,604	\$5,302,987	\$5,782,833	\$6,291,935	\$6,444,985
Commercial					
Commercial	2,062,120	2,010,975	1,847,647	1,338,505	1,362,762
	2,062,120	2,010,975	1,847,647	1,338,505	1,362,762
Resource					
Taxable Assessments	524,646	593,905	628,781	691,343	730,495
Forest Property-Less than 50,000 Acres	32,339	32,504	32,643	31,804	31,784
Forest Property -More than 50,000 Acres	63,221	63,252	63,246	984	275
	620,206	689,661	724,670	724,131	762,554
AREA RATES					
Protective Services	200,403	200,030	198,793	208,650	211,762
Transportation-Roads & Sidewalks					
Districts 1-12	183,613	195,132	201,461	215,590	209,618
District 13	918,417	912,899	948,272	945,319	963,050
Other					
Debt-District 13	110,210	102,862	106,101	79,328	67,346
Ball Fields	6,123	6,429	6,631	6,611	6,735
	1,418,766	1,417,352	1,461,258	1,455,498	1,458,511
Special Assessment-Environmental Health Services					
Environmental Health-Caledonia	37,637	37,448	37,290	36,969	36,969
-Milton	49,129	49,132	48,940	48,808	48,547
-Liverpool	431,875	424,933	426,084	423,899	426,858
-Brooklyn	20,353	23,219	24,709	24,306	24,306
	538,994	534,732	537,023	533,982	536,680
Business Property					
Business Occupancy	28,924	27,674	28,380	0	0
Based on Revenue-Alliant	75,521	66,334	61,113	56,250	59,000
Nova Scotia Power	1,546,935	1,174,639	768,406	724,071	691,000
Nova Scotia Power HST Rebate	73,831	49,331	64,253	65,000	42,000
	1,725,211	1,317,978	922,152	845,321	792,000
Other					
Deed Transfer Tax	190,800	238,148	254,401	230,000	265,000
Change of Use Tax	0	0	0	0	0
	190,800	238,148	254,401	230,000	265,000
Total Taxation	\$11,517,701	\$11,511,833	\$11,529,984	\$11,419,372	\$11,622,492

	REVENUES				
	2010/2011 Actual	2011/2012 Actual	2012/2013 Actual	2013/2014 Region Budget	2014/2015 Region Budget
2. Grants in Lieu of Taxes					
Federal Government	\$49,294	\$49,745	\$50,374	\$50,374	\$52,646
Federal Government Agencies					
Canada Post	6,392	6,562	6,136	6,018	5,150
Provincial Government					
Provincial Property	66,583	66,064	71,850	86,696	73,876
Provincial Property Conservation	7,159	4,481	5,227	4,697	3,943
Crown Timber Land	62,094	68,226	68,740	154,850	131,356
Crown Timber Land Conservation	1,206	3,239	3,785	5,150	5,833
Fire Protection	28,147	28,406	28,462	28,462	23,600
	165,189	170,416	178,064	279,855	238,608
Total Grants in Lieu of Taxes	\$220,875	\$226,723	\$234,574	\$336,247	\$296,404

	REVENUES				2014/2015 Region Budget
	2010/2011 Actual	2011/2012 Actual	2012/2013 Actual	2013/2014 Region Budget	
3. Services Provided to Other Governments					
Closure Costs Joint Service Board	\$11,481	\$12,600	\$11,948	\$12,010	\$11,321
Closure Costs Barrington	10,766	13,548	14,914	15,331	15,764
Closure Costs Clarks Harbour	2,196	2,623	2,823	2,812	2,945
Closure Costs Waste Check	125,715	123,092	119,968	118,057	122,248
Waste Check Solid Waste	935,933	916,430	894,726	903,179	957,299
Waste Check Undertonnage	31,246	22,010	19,732	0	0
Joint Service Board Solid Waste	72,148	79,193	75,227	77,610	74,903
Barrington Solid Waste	67,660	85,156	93,895	99,069	104,296
Clarks Harbour Solid Waste	13,800	16,485	17,777	18,168	19,487
Joint Service Board Organics	50,640	62,663	62,377	63,784	62,768
Barrington Organics	44,336	48,448	48,374	50,348	48,686
Clarks Harbour Organics	2,712	3,351	2,899	3,257	2,918
Joint Service Board Recycling	83,366	83,502	85,920	90,332	86,471
Barrington Recycling	62,394	56,117	53,479	55,534	50,320
Clarks Harbour Recycling	6,981	5,748	6,009	5,975	6,576
Total Services Provided to Other Govern.	\$1,521,374	\$1,530,966	\$1,510,068	\$1,515,466	\$1,566,002
4. Sales of Services					
Protective Services					
Parking Meters	\$22,259	\$19,078	\$18,064	\$16,000	\$17,000
Public Health and Welfare Services					
Revenue from Residents	1,160,516	1,114,278	1,064,239	1,144,993	1,200,247
Environmental Health Services					
Commercial Solid Waste	250,834	257,572	259,096	262,338	278,348
Commercial Organics	40,273	55,881	32,043	56,998	33,683
Commercial Recyclables	21,786	27,670	17,908	18,629	15,880
Commercial Closure	82,554	160,416	121,864	61,038	62,858
Metal Sales	32,624	183	30,181	4,000	4,000
Recycling Commodities	116,967	106,626	112,039	115,000	115,000
Contaminated Soil	94,295	341,884	212,368	24,430	25,000
Septage	39,884	86,109	89,889	64,000	79,400
	679,217	1,036,341	875,388	606,433	614,169
Other					
Tax Certificates	2,040	2,121	2,100	1,920	1,500
Total Sales of Services	\$1,864,032	\$2,171,818	\$1,959,791	\$1,769,346	\$1,832,916
5. Other Revenue from Own Sources					
Licenses & Permits					
Dog Registration Fees	\$16,694	\$15,345	\$15,532	\$15,000	\$15,500
Planning Department Zoning, etc.	6,649	6,350	5,737	5,500	6,000
Building Permits	17,120	19,385	20,669	15,000	20,000
Mobile Home Permits	50	80	60	100	90
Vendors License	1,947	1,851	2,242	1,800	2,000
Taxi-License & Operator	425	275	500	400	400
	42,885	43,286	44,740	37,800	43,990
Fines					
Parking Fines	4,310	2,515	2,264	3,000	2,000
Sheriff Fines	58,617	64,743	70,015	60,000	55,000
	62,927	67,258	72,279	63,000	57,000

	REVENUES				
	2010/2011 Actual	2011/2012 Actual	2012/2013 Actual	2013/2014 Region Budget	2014/2015 Region Budget
5. Other Revenue from Own Sources (Cont'd)					
Rentals					
Mount Pleasant School	8,871	7,225	10,009	9,000	7,800
Call Centre	308,582	308,904	310,511	310,511	310,511
Court House Leasehold Improvements	5,511	0	0	0	0
Court House Operating	47,909	40,507	40,012	38,279	37,500
Registry of Deeds	22,732	16,479	18,314	16,450	16,450
Trailer-Park	1,575	1,665	1,620	1,620	1,620
Hangar Rent-Airport	848	1,043	1,043	1,043	1,043
	<u>396,028</u>	<u>375,823</u>	<u>381,509</u>	<u>376,903</u>	<u>374,924</u>
Return on Investments					
Interest on Investments	31,842	29,731	46,225	40,000	48,000
Interest on Loans	0	0	0	0	0
	<u>31,842</u>	<u>29,731</u>	<u>46,225</u>	<u>40,000</u>	<u>48,000</u>
Other Revenue from Own Sources					
Penalties and Interest on Taxes	<u>159,593</u>	<u>180,295</u>	<u>175,020</u>	<u>175,000</u>	<u>190,000</u>
Recreation and Cultural Services					
Queens Place Recreation Facility					
Ice Rentals	0	82,515	206,227	201,000	218,000
Concessions	0	16,864	30,208	30,000	36,000
Fitness Revenue Memberships	0	39,833	117,792	107,000	135,000
Fitness Classes	0	0	14,753	14,500	15,000
Personal Trainer	0	514	5,827	6,200	6,200
Sponsorships	0	3,513	10,000	10,000	10,000
Advertising	0	0	16,487	17,500	20,000
Special Events - Facility usage	0	0	0	37,000	20,750
Room Rentals (Fitness/Community)	0	7,159	25,279	16,000	9,000
Skate Sharpening	0	1,651	2,989	3,400	2,725
Walking Track	0	17,068	16,405	16,000	15,000
Youth Health Centre Lease	0	1,552	9,310	9,310	9,310
Gate Revenue	0	0	11,483	16,000	8,125
Public Skating	0	5,903	6,870	5,500	4,500
Vending Machines	0	1,559	17,964	17,500	20,000
	<u>0</u>	<u>178,131</u>	<u>491,594</u>	<u>506,910</u>	<u>529,610</u>
Arena Operation					
Ice Rentals	132,484	78,466	0	0	0
Gate Revenues	0	0	0	0	0
Sponsorships	3,862	3,792	0	0	0
Facility Rentals	0	0	0	0	0
Skate Sharpening	1,023	782	0	0	0
Public Skate	6,269	1,108	0	0	0
Pop/Vending Machine	690	959	0	0	0
Arena Board (portion grant)	0	0	0	0	0
	<u>144,328</u>	<u>85,107</u>	<u>0</u>	<u>0</u>	<u>0</u>
Program Revenue	<u>66,450</u>	<u>37,173</u>	<u>29,812</u>	<u>26,100</u>	<u>27,405</u>
	<u>210,778</u>	<u>300,411</u>	<u>521,406</u>	<u>533,010</u>	<u>557,015</u>

	REVENUES				
	2010/2011 Actual	2011/2012 Actual	2012/2013 Actual	2013/2014 Region Budget	2014/2015 Region Budget
Miscellaneous					
Race Track Revenue	6,019	7,500	7,500	7,500	7,500
Nova Scotia Travel Guide Revenue	9,849	9,899	9,796	9,800	11,000
Fort Point Lighthouse Park	14,198	11,093	11,817	10,000	10,000
Sundry Revenue	51,347	25,410	902	20,000	20,000
Visitor Information Center	8,040	7,553	6,423	6,500	8,000
RCMP Criminal Checks	2,736	3,075	3,240	2,600	1,450
Library Coin Machine	349	292	223	250	300
Revenue collected for Other Government Agencies					
Brooklyn Community Rate	42,533	41,343	38,817	34,650	38,289
Milton Community Rate	21,728	22,703	23,771	23,807	0
Less: transmission of taxes collected for Other Governments					
Brooklyn Cemetery/Recreation	(42,533)	(41,343)	(38,817)	(34,650)	(38,289)
Milton Community Association	(21,728)	(22,706)	(23,771)	(23,807)	0
	<u>92,538</u>	<u>64,819</u>	<u>39,901</u>	<u>56,650</u>	<u>58,250</u>
Total Other Revenue from Own Sources	<u>\$996,591</u>	<u>\$1,061,624</u>	<u>\$1,281,080</u>	<u>\$1,282,363</u>	<u>\$1,329,179</u>
6. Unconditional Transfer from Other Governments					
Provincial Government					
Service Nova Scotia & Municipal Affairs					
Assessment Act, Farm Property Acreage	\$9,563	\$9,204	\$9,512	\$9,990	\$9,965
Municipal Grants Act (Equalization)	819,514	926,656	972,250	1,126,156	1,217,234
Total Unconditional Transfers from Other Gov.	<u>\$829,077</u>	<u>\$935,860</u>	<u>\$981,762</u>	<u>\$1,136,146</u>	<u>\$1,227,199</u>
7. Conditional Transfers from Federal & Provincial Governments or Agencies					
Federal Government					
Visitor Enhancement project - ACOA	\$0	\$79,471	\$0	\$0	\$0
Provincial Government					
Transition funding	\$0	\$0	\$0	\$0	\$93,703
Provincial Government					
Environmental Health Services					
Diversion Credits	51,885	70,201	103,972	65,000	50,000
RRFB Enforcement Funding	0	0	0	0	12,000
NS Health Promotion and Protection					
Recreation Feasibility Study	7,421	0			
Service Nova Scotia					
Civic Numbering Grant	4,582	4,642	4,642	4,640	4,650
EMO Nova Scotia - JEPP	0				
Total Conditional Transfers	<u>\$63,888</u>	<u>\$154,314</u>	<u>\$108,614</u>	<u>\$69,640</u>	<u>\$160,353</u>
8. Other Transfers, Collections for Other Governments					
Transfers from own valuation allowances & equity					
Surplus of Prior Years	\$26,999	\$28,827	\$16,400	\$35,000	\$148,000
Transfers from Other funds					
Special Operating Reserve Fund	159,417	175,576	337,778	211,053	97,500
Equipment Reserve	51,791	36,418	5,000	0	102,000
Total Other Transfers	<u>\$238,207</u>	<u>\$240,821</u>	<u>\$359,178</u>	<u>\$246,053</u>	<u>\$347,500</u>
Total Revenue	<u>\$17,251,745</u>	<u>\$17,833,958</u>	<u>\$17,965,051</u>	<u>\$17,774,633</u>	<u>\$18,382,045</u>

	EXPENDITURES				
	2010/2011 Actual	2011/2012 Actual	2012/2013 Actual	2013/2014 Region Budget	2014/2015 Region Budget
9. General Government Services					
Legislative					
Remuneration-Mayor	\$32,675	\$32,710	\$33,740	\$35,414	\$35,414
Remuneration-Council	150,455	150,274	139,059	124,972	123,951
Other					
Travel	5,407	5,982	7,095	5,000	5,500
Other Expenses	16,365	15,500	18,104	17,000	18,000
	<u>204,902</u>	<u>204,466</u>	<u>197,998</u>	<u>182,386</u>	<u>182,865</u>
General Administrative					
Administrative	534,782	538,546	492,630	502,924	519,961
Administrative Benefits	105,620	102,550	106,912	110,241	112,196
Allocated -Water Utility	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
Office Expenses	40,621	45,707	40,659	58,000	45,000
Computer Insurance	6,462	6,032	5,965	6,025	6,641
Equipment Mtnce/Lease Costs	10,306	11,188	10,148	9,500	10,800
Computer System	61,134	48,695	41,473	45,000	55,000
Staff Training	4,748	4,266	4,662	12,000	7,500
	<u>708,673</u>	<u>701,984</u>	<u>647,449</u>	<u>688,690</u>	<u>702,098</u>
Financial Management	12,379	17,000	24,165	25,000	25,000
Municipal Auditor General	0	0	18,500	0	0
TCA Project	13,036	0	0	0	0
Bank Charges	8,255	8,658	10,809	9,600	12,000
	<u>33,670</u>	<u>25,658</u>	<u>53,474</u>	<u>34,600</u>	<u>37,000</u>
Taxation					
Administration	55,168	55,474	55,229	56,050	56,688
Tax Billings	15,116	15,608	16,149	19,000	17,000
Tax Rebates or cancellations					
Reduced taxes (Section 69)	42,661	46,018	46,175	62,500	66,250
Assessment Services	331,754	328,842	325,515	319,805	314,452
Other Taxation-Tax Sale Costs	6,385	3	5,588	5,000	5,000
	<u>451,084</u>	<u>445,945</u>	<u>448,656</u>	<u>462,355</u>	<u>459,390</u>
Common Services-Administration Building					
Salary & Benefits	25,252	25,397	26,076	29,362	29,655
Sanitary Supplies	129	679	594	500	500
Insurance	3,628	3,528	3,495	3,530	3,772
Electricity	27,889	28,604	31,477	29,000	33,000
General Maintenance	48,008	21,727	42,325	30,000	35,000
Utilities	2,102	2,652	2,573	2,500	2,500
	<u>107,008</u>	<u>82,587</u>	<u>106,540</u>	<u>94,892</u>	<u>104,427</u>
Other					
Legal Services	64,910	83,045	49,414	45,000	41,500
Valuation and legal	72,790	188	0	0	0
Staff Relations Fund	6,371	6,545	4,842	6,000	6,000
	<u>144,071</u>	<u>89,778</u>	<u>54,256</u>	<u>51,000</u>	<u>47,500</u>

	EXPENDITURES				
	2010/2011 Actual	2011/2012 Actual	2012/2013 Actual	2013/2014 Region Budget	2014/2015 Region Budget
Other General Government Services					
Boundary Review	0	1,094	0	0	0
Elections, plebiscites and ratepayers meetings	0	0	21,257	0	0
	0	1,094	21,257	0	0
Conventions & Delegations					
UNSM	13,106	12,932	13,299	5,580	5,660
FCM	1,697	6,725	1,785	1,800	1,850
Other-Councillors	3,056	2,364	1,575	5,000	5,000
AMA	2,110	719	1,282	1,200	1,200
	19,969	22,740	17,941	13,580	13,710
General Accident & Damage Claims & Public Liability Insurance	1,750	1,663	1,663	1,663	1,700
Grants to Other Organizations & Individuals					
Allocated & Contingency	46,200	46,000	46,500	46,500	46,500
	46,200	46,000	46,500	46,500	46,500
Other					
Scholarships	2,400	2,400	1,600	2,400	2,400
Municipal Floats	1,447	1,431	1,210	1,500	1,500
Pension/Administration Costs	383	358	380	400	400
Advertising & Promotions	3,511	3,409	5,590	11,000	6,000
Visual Identity	4,040	3,312	2,948	3,500	3,500
Contingency	11,696	18,056	25,233	10,000	10,000
Communications	0	0	0	0	7,000
Newsletters/Promotions	0	0	0	0	0
	23,477	28,966	36,961	28,800	30,800
Debenture Principal & Interest					
Principal	0	0	0	0	0
Interest	0	0	0	0	0
	0	0	0	0	0
Valuation Allowance					
Unresolved Assessment Appeal	0	0	0	0	0
Uncollectible taxes	30,244	38,641	40,445	0	0
	30,244	38,641	40,445	0	0
	<u>\$1,771,048</u>	<u>\$1,689,522</u>	<u>\$1,673,140</u>	<u>\$1,592,466</u>	<u>\$1,625,990</u>

	EXPENDITURES				
	2010/2011 Actual	2011/2012 Actual	2012/2013 Actual	2013/2014 Region Budget	2014/2015 Region Budget
10. Protective Services					
Police Protection					
Administration-Prosecution Fees	\$0	\$12,500	\$30,387	\$25,725	\$26,000
DNA Testing	3,011	2,903	2,826	3,000	6,267
RCMP Satellite Office-Caledonia	978	982	968	1,000	1,000
Correctional Services	201,161	147,790	193,809	189,160	184,038
Crime Investigation Prevention & Protective Services	1,708,212	1,732,882	1,750,428	1,790,788	1,839,500
	<u>1,913,362</u>	<u>1,897,057</u>	<u>1,978,418</u>	<u>2,009,673</u>	<u>2,056,805</u>
Law Enforcement					
Building/Fire Inspection					
Salary & Benefits	64,096	65,988	74,216	75,134	76,772
Telephone	490	577	755	600	600
Travel	836	415	2,662	1,000	1,000
Insurance Liability/Vehicle	1,504	1,524	1,454	1,500	1,428
Gasoline	4,500	2,500	2,500	2,500	3,000
Maintenance Vehicle	669	549	947	1,500	1,500
Supplies	727	1,283	496	500	500
Training/Memberships	1,939	1,065	1,681	1,500	2,000
Contingency	0	349	239	500	500
	<u>74,761</u>	<u>74,250</u>	<u>84,950</u>	<u>84,734</u>	<u>87,300</u>
By Law Enforcement					
Salary & Benefits	65,203	60,605	63,009	64,051	64,798
Gasoline	4,700	4,700	4,700	2,500	3,000
Uniform	902	461	999	500	500
Insurance Liability/Vehicle	1,465	1,573	1,503	1,500	1,475
Telephone	1,127	1,380	989	800	1,000
Training/Memberships	623	1,072	728	1,000	1,000
Uninsured Premises	175	309	0	0	0
Dog Tags	583	620	425	500	500
Maintenance Dog Pound	2,244	1,043	795	500	500
Maintenance of Vehicle	3,220	444	2,373	1,500	1,500
Parking Meter Repairs/Tickets	498	2,387	1,714	2,500	11,200
Supplies for Dog Control	132	16	307	400	400
	<u>80,872</u>	<u>74,610</u>	<u>77,542</u>	<u>75,751</u>	<u>85,873</u>
	<u>155,633</u>	<u>148,860</u>	<u>162,492</u>	<u>160,485</u>	<u>173,173</u>
Fire Protection					
Fire Fighting Force					
Grants Volunteer Fire Departments/First Resp.	294,213	321,213	321,213	321,213	321,213
Mutual Aid Training	0	8,624	7,363	10,000	10,000
Operating Grants, Safety Equipment - all departments		29,700	33,939	30,000	30,000
Fire Department Grants - Capital	0	0	0	0	155,000
Fire Department Equipment Purchases	51,791	36,418	25,000	0	0
Financial Audit Reports	0	7,300	7,300	7,500	0
Fire Service Audit	0	0	0	35,000	0
Dry Hydrant Maintenance	3,935	4,631	5,040	5,000	5,000
Interest on Loans-transfer to reserve	2,110	3,532	3,826	4,532	4,453
Workers Compensation	18,257	10,753	8,995	12,730	14,310
Medical Insurance	5,298	5,300	5,300	5,300	5,564
1st Responders Insurance	4,777	4,889	6,893	6,962	5,174
Liability Insurance	17,862	17,862	17,862	19,362	19,670
	<u>398,243</u>	<u>450,222</u>	<u>442,731</u>	<u>457,599</u>	<u>570,384</u>
Fire Alarm Systems					
Answering Contract	25,726	26,561	27,379	25,985	27,324
Base Station/Antenna	406	368	462	510	600
	<u>26,132</u>	<u>26,929</u>	<u>27,841</u>	<u>26,495</u>	<u>27,924</u>

	EXPENDITURES				
	2010/2011 Actual	2011/2012 Actual	2012/2013 Actual	2013/2014 Region Budget	2014/2015 Region Budget
Water Supply and Hydrants	<u>197,235</u>	<u>197,235</u>	<u>197,235</u>	<u>197,235</u>	<u>197,235</u>
Fire Station Building					
Insurance/Building/Boiler	1,222	1,539	1,487	1,502	1,600
Fuel	22,406	24,436	23,162	19,000	19,600
Utilities	18,879	12,983	14,987	14,500	15,800
Building Repairs & Grounds	11,253	7,601	6,738	7,000	7,000
	<u>53,760</u>	<u>46,559</u>	<u>46,374</u>	<u>42,002</u>	<u>44,000</u>
Other Fire Protection					
Snow Removal N.Q. Fire Hydrants	2,430	2,205	4,690	2,500	3,000
	<u>677,800</u>	<u>723,150</u>	<u>718,871</u>	<u>725,831</u>	<u>842,543</u>
Emergency Measures					
Local EMO	11,431	15,287	16,575	20,500	17,500
Ground Search & Rescue-Fuel	3,389	3,582	4,508	4,000	4,000
Vehicle Insurance	10,357	10,357	7,846	7,924	9,187
Electricity	1,798	1,507	2,055	1,500	1,800
Building Insurance	316	313	372	376	366
Building Maintenance	3,142	4,358	1,746	3,000	3,000
	<u>30,433</u>	<u>35,404</u>	<u>33,102</u>	<u>37,300</u>	<u>35,853</u>
Other					
Court House Power Water & Sewer	2,935	1,694	3,047	2,800	2,000
Heat	4,848	5,695	6,689	3,500	4,500
Insurance, Fire & Liability	3,761	3,674	3,742	3,779	4,103
Salary & Benefits	13,930	14,012	14,401	16,200	16,370
Sanitary Supplies	2,000	2,000	2,000	2,000	2,000
Repairs & Maintenance	17,687	13,431	10,133	10,000	10,000
	<u>45,161</u>	<u>40,506</u>	<u>40,012</u>	<u>38,279</u>	<u>38,973</u>
Debtenture Principal & Interest					
Principal	38,280	0	0	0	0
Interest	1,490	0	0	0	0
	<u>39,770</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Protective Services	<u>\$2,862,159</u>	<u>\$2,844,977</u>	<u>\$2,932,895</u>	<u>\$2,971,568</u>	<u>\$3,147,347</u>

	EXPENDITURES				
	2010/2012 actual	2011/2012 Actual	2012/2013 Actual	2013/2014 Region Budget	2014/2015 Region Budget
11. Transportation Services					
Common Services-Administration					
Salaries Supervision	\$260,850	\$245,994	\$245,009	\$248,699	\$255,182
Benefits Supervision	55,359	48,934	48,554	50,532	51,225
Wages Regular	487,518	511,560	521,234	510,169	526,635
Benefits Regular	114,871	101,246	101,815	125,505	125,233
Wages Overtime	27,549	20,371	32,899	34,750	33,040
Benefits Overtime	5,864	3,111	7,785	8,049	7,688
Telephone	1,335	2,400	3,382	3,000	2,500
Travel	351	371	476	500	500
Radio Equipment	4,401	4,445	5,400	5,500	8,700
Insurance-Vehicle Director	1,038	1,286	1,307	1,319	1,259
Allocated Out-Supervision	(30,448)	(31,985)	(33,391)	(34,495)	(35,399)
Allocated Out-Benefits Supervision	(6,163)	(6,285)	(6,424)	(6,568)	(6,668)
Allocated Out-Salaries Sewer	(48,628)	(49,897)	(50,810)	(52,148)	(57,276)
Allocated Out-Benefits Sewer	(11,590)	(12,237)	(12,460)	(12,583)	(13,508)
Allocated Out-Other Sal. Water	(116,996)	(119,919)	(121,222)	(124,552)	(129,495)
Allocated Out-Other Benefits Water	(25,685)	(27,770)	(27,312)	(27,117)	(28,016)
Allocated Out-Salaries Landfill	0	0	0	0	(24,126)
Allocated Out-Benefits Landfill	0	0	0	0	(5,960)
Right of Ways/Tree Maintenance	1,274	886	761	1,000	1,000
Contingency	4,462	5,248	2,379	5,000	5,000
	<u>725,362</u>	<u>697,759</u>	<u>719,382</u>	<u>736,560</u>	<u>717,514</u>
Common Services-Equipment Operations					
Salary & Benefits Mechanic	72,031	64,099	66,100	66,292	77,395
Equipment Oil	16,881	13,671	9,159	10,000	9,000
Equipment Gas	36,678	41,418	46,182	40,000	45,000
Equipment Diesel	75,000	74,991	77,757	75,000	75,000
Trucks-Repairs Parts	92,952	82,251	89,220	90,000	90,000
Trucks-Insurance	16,409	15,316	13,168	13,300	11,870
Compressor-Repairs	298	58	244	500	500
Sidewalk Plowing Repairs & Parts	6,510	3,888	2,876	3,000	3,000
Plow Insurance	5,072	5,936	5,768	5,826	5,393
Pumps	1,652	1,329	2,009	2,000	2,000
Welding Machine & Rods	1,366	2,996	1,998	2,500	2,500
Loader-Repairs Parts	24,498	17,176	16,316	15,000	15,000
Excavator Repairs	25,247	24,924	24,956	25,000	25,000
Loader-Insurance	2,026	2,169	2,041	2,061	3,214
Backhoe -Repairs Parts	4,785	4,501	5,965	6,000	6,000
Backhoe - Insurance	363	348	366	370	345
Roller/Compactor - Repairs	5,222	5,463	5,580	5,000	5,000
Contracted Services	13,016	13,035	10,362	11,000	11,000
	<u>400,006</u>	<u>373,569</u>	<u>380,067</u>	<u>372,849</u>	<u>387,217</u>

EXPENDITURES

	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015
	Actual	Actual	Actual	Region Budget	Region Budget
Small tools and Equipment					
Tools/Insurance	8,790	7,326	7,793	7,500	7,500
Small Equipment	7,399	8,006	6,431	7,500	7,500
Salt Spreader/Snow Blower	821	164	320	500	500
Safety Equipment	11,980	15,174	15,697	13,500	13,500
Sweeper	248	0	709	250	250
	<u>29,238</u>	<u>30,670</u>	<u>30,950</u>	<u>29,250</u>	<u>29,250</u>
Storage					
Insurance	686	1,297	732	739	1,055
Electricity/Heat/Utilities	14,072	14,474	14,810	14,000	14,000
Repairs	4,792	4,109	4,247	4,000	4,500
Salt Shed	764	1,095	9,449	2,500	2,500
	<u>20,314</u>	<u>20,975</u>	<u>29,238</u>	<u>21,239</u>	<u>22,055</u>
Works Garage Bristol Avenue					
Insurance	1,189	693	1,068	1,079	1,356
Electricity/Heat/Utilities	20,515	22,586	25,465	24,000	24,000
Repairs	14,278	16,079	14,788	13,500	15,000
	<u>35,982</u>	<u>39,358</u>	<u>41,321</u>	<u>38,579</u>	<u>40,356</u>
Liability Insurance	<u>8,980</u>	<u>8,828</u>	<u>9,525</u>	<u>9,619</u>	<u>10,664</u>
Staff Training	<u>6,495</u>	<u>3,245</u>	<u>6,272</u>	<u>6,000</u>	<u>6,000</u>
Debenture Principal & Interest					
Principal	0	0	0	0	0
Interest	0	0	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Common Services	<u>1,226,377</u>	<u>1,174,404</u>	<u>1,216,735</u>	<u>1,214,097</u>	<u>1,213,056</u>
Road Transport					
Roads and Streets					
Road Levy	232,983	238,575	234,277	219,538	233,685
Streets-Material	8,667	4,990	7,054	10,000	10,000
Use of Gravel	9,671	12,882	9,518	10,000	10,000
Dust Control	1,342	1,770	1,846	1,500	1,000
Meal Allowance	7,734	4,678	6,485	5,000	5,000
Sidewalks Renewal	22,152	22,429	24,708	25,000	25,000
Pavement Patching Material	10,251	9,014	6,349	10,000	10,000
Sidewalks Material	40,508	30,316	31,931	36,500	36,500
Ditching	3,535	2,935	3,399	3,000	3,000
Drains Material	3,201	3,438	2,695	3,000	3,000
Catch Basin Material	381	3,069	642	3,500	3,500
Snow Removal Salt	56,879	21,413	39,862	42,500	42,500
Salt Transportation Charges	39,922	13,058	26,957	42,500	42,500
Street Cleaning	7,843	14,669	10,221	13,500	12,500
Signs & Crosswalks Material	29,763	26,549	29,571	30,000	30,000
Street Line Surveying	99	946	593	1,000	1,000
Wharf Structure Repairs - Liverpool	18,401	0	0	0	0
Redesign of Parking Area	52,351	0	0	0	0
Traffic Study	0	0	0	0	8,000
Vehicle Registration	13,388	9,336	15,122	15,000	15,000
Paving	175,595	149,785	190,807	191,708	195,194
	<u>735,066</u>	<u>569,852</u>	<u>642,037</u>	<u>663,246</u>	<u>687,379</u>
Debenture Principal & Interest					
Principal	86,695	86,695	79,906	58,500	58,500
Interest	22,636	17,734	14,152	11,107	8,450
	<u>109,331</u>	<u>104,429</u>	<u>94,058</u>	<u>69,607</u>	<u>66,950</u>

	EXPENDITURES				
	2010/2011 Actual	2011/2012 Actual	2012/2013 Actual	2013/2014 Region Budget	2014/2015 Region Budget
Road Transport					
Street lighting					
Rental	312,012	312,142	305,495	315,000	315,000
Light Replacements	1,924	128	13,251	1,500	1,500
	<u>313,936</u>	<u>312,270</u>	<u>318,746</u>	<u>316,500</u>	<u>316,500</u>
Debenture Principal & Interest					
Principal	14,205	14,205	14,205	14,205	14,205
Interest	4,262	4,086	3,807	3,446	3,027
Discount	0	0	0	0	
	<u>18,467</u>	<u>18,291</u>	<u>18,012</u>	<u>17,651</u>	<u>17,232</u>
Airport					
Airport Insurance	5,772	5,740	5,344	5,397	5,464
Building/Grounds	2,216	610	11,162	1,500	1,500
Heat/Lights/Fuel	1,518	2,257	2,750	2,500	2,800
Total Air transport	<u>9,506</u>	<u>8,607</u>	<u>19,256</u>	<u>9,397</u>	<u>9,764</u>
Total Transportation Services	<u>\$2,412,683</u>	<u>\$2,187,853</u>	<u>\$2,308,864</u>	<u>\$2,290,498</u>	<u>\$2,310,881</u>

	EXPENDITURES				
	2010/2011 Actual	2011/2012 Actual	2012/2013 Actual	2013/2014 Region Budget	2014/2015 Region Budget
R.Q.M. Sewage Collection & Disposal					
R.Q.M. Sewage Administration					
Insurance-Caledonia	\$2,694	\$2,626	\$2,763	\$2,791	\$3,034
Insurance-STP Liverpool	9,984	10,179	10,592	10,698	11,701
Insurance-Milton	990	1,000	1,075	1,086	1,153
Training-STP Liverpool	3,283	0	790	2,000	2,000
	<u>16,951</u>	<u>13,805</u>	<u>15,220</u>	<u>16,575</u>	<u>17,888</u>
R.Q.M. Sewage Collection Systems					
South Queens Sewer Labour	14,329	16,302	16,848	17,268	16,590
South Queens Sewer Benefits	3,401	3,989	4,115	4,194	3,885
South Queens Sewer Materials	9,727	9,398	10,127	10,000	10,000
South Queens Sewer Gravel	4,941	4,919	4,471	5,000	5,000
South Queens Pumping Power & Parts	4,943	0	5,766	5,500	6,000
South Queens General Maintenance	637	1,554	2,053	2,000	2,000
SQ - Sewer Line Cleaning	6,042	3,070	5,371	5,500	5,500
South Queens Sewer Line Cleaning Labour	1,791	1,841	1,902	1,950	1,873
South Queens Sewer Line Cleaning Benefits	425	450	464	473	439
North Queens Pumping Station Power & Parts	17,968	10,347	15,211	10,000	10,500
North Queens Sewer-General Maintenance	18,505	11,880	6,379	7,500	7,500
North Queens Sewer-Labour	14,901	15,366	15,568	15,924	16,073
RV Dumping Station	0	5,577	3,768	0	0
Sewer Valuation Allowance	0	0	0	0	0
	<u>97,610</u>	<u>84,693</u>	<u>92,043</u>	<u>85,309</u>	<u>85,360</u>
R.Q.M. Sewage Treatment & Disposal					
Sewer Cleaning-Caledonia	2,322	2,465	2,164	2,500	2,500
STP Operations-Liverpool	72,865	85,214	96,757	75,200	75,200
STP Operations Labour-Liverpool	18,942	19,386	19,562	20,097	25,812
STP Operations-Benefits Liverpool	4,528	4,770	4,811	4,826	6,112
Sludge Removal	0	22,400	30,000	30,000	30,000
Pumping Station Power & Part	72,180	63,470	57,771	60,000	60,000
	<u>170,837</u>	<u>197,705</u>	<u>211,065</u>	<u>192,623</u>	<u>199,624</u>
Debenture Principal & Interest					
Principal	244,182	244,182	244,182	204,353	190,020
Interest	22,158	17,243	11,257	7,048	4,332
	<u>266,340</u>	<u>261,425</u>	<u>255,439</u>	<u>211,401</u>	<u>194,352</u>
Debenture Discount					
Discount	0	0	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
R.Q.M. Total Sewage and Disposal	<u>551,738</u>	<u>557,628</u>	<u>573,767</u>	<u>505,908</u>	<u>497,224</u>

	EXPENDITURES				
	2010/2011 Actual	2011/2012 Actual	2012/2013 Actual	2013/2014 Region Budget	2014/2015 Region Budget
Garbage Collection & Disposal Administration					
Salary and Benefits	61,637	63,395	67,077	69,734	70,543
Travel	6,256	5,282	4,426	6,000	6,000
Telephone	776	1,363	1,784	1,500	1,500
Promotions/Public Education	17,342	16,013	19,340	15,000	15,000
Special Projects	7,168	2,876	974	5,000	5,000
Contingency	246	181	0	500	500
	<u>93,425</u>	<u>89,110</u>	<u>93,601</u>	<u>97,734</u>	<u>98,543</u>
Garbage & Waste Collection					
Derelict Vehicle Program	575	1,956	1,800	2,000	2,000
Solid Waste Transportation Contract	299,329	295,679	275,078	301,075	315,451
Garbage Boxes	16,782	16,559	16,327	16,000	16,000
Solid Waste Collection Contracts	512,297	568,583	585,595	596,487	611,730
	<u>828,983</u>	<u>882,777</u>	<u>879,000</u>	<u>915,562</u>	<u>945,181</u>
Landfill					
Salary and Benefits	271,635	277,321	254,657	339,583	281,487
Insurance	22,007	16,991	20,181	20,382	24,800
Equipment/Facility Operation	219,891	191,517	192,166	185,000	185,000
Gravel Stockpile	20,299	15,562	19,660	20,000	20,000
Household Hazardous Waste Control Program	4,621	2,900	1,663	3,500	3,000
Seeding & Grading	34,550	32,114	42,662	35,000	35,000
C & D Chipping	145	450	1,016	1,000	1,000
Study Costs-Financial Impact Study	8,891	9,838	9,914	10,000	10,000
Advertising	0	0	0	0	0
Leachate Management	478	615	734	500	500
General Supplies & Materials	71,426	64,695	64,660	65,000	85,000
Equipment Rental	6,354	4,001	5,563	5,000	5,000
CFC Removal	0	0	0	0	0
Meal Allowance	946	0	0	0	0
Reserve Fund-Spec Cap-Post Closure-Cont.	2,661	1,580	830	1,500	1,500
Reserve Fund-Spec Cap-Post Closure Queens	232,712	312,279	271,518	209,248	215,136
	18,500	18,500	18,500	18,500	18,500
	<u>915,116</u>	<u>948,363</u>	<u>903,724</u>	<u>914,213</u>	<u>885,923</u>
Debenture Principal & Interest					
Principal	260,000	303,493	304,950	306,456	308,012
Interest	77,118	80,022	66,907	54,630	52,964
	<u>337,118</u>	<u>383,515</u>	<u>371,857</u>	<u>361,086</u>	<u>360,976</u>
Debenture Discount					
Discount	0	0	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Valuation Allowance					
	0	0	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Recycling					
Recycling Facility Operation	56,332	48,490	53,818	50,000	50,000
Organics Disposal	237,808	285,742	258,804	298,577	270,883
MRF Labour	249,880	264,867	271,147	294,056	299,547
Meal Allowance	1,088	1,970	960	2,000	1,500
Leaf & Yard Operations	10,102	16,618	12,978	12,500	12,500
	<u>555,210</u>	<u>617,687</u>	<u>597,707</u>	<u>657,133</u>	<u>634,430</u>
Debenture Principal & Interest					
Principal	32,600	32,600	32,600	32,600	32,600
Interest	7,931	6,184	5,634	3,833	2,408
	<u>40,531</u>	<u>38,784</u>	<u>38,234</u>	<u>36,433</u>	<u>35,008</u>
Debenture Discount					
Discount	0	0	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Garbage & Waste Collection & Disposal	<u>2,770,383</u>	<u>2,960,236</u>	<u>2,884,123</u>	<u>2,982,161</u>	<u>2,960,061</u>
Total Environmental Health Services	<u>\$3,322,121</u>	<u>\$3,517,864</u>	<u>\$3,457,890</u>	<u>\$3,488,069</u>	<u>\$3,457,285</u>

	EXPENDITURES				
	2010/2011 Actual	2011/2012 Actual	2012/2013 Actual	2013/2014 Region Budget	2014/2015 Region Budget
13. Public Health & Welfare Services					
Hillsview Acres	\$1,111,278	\$1,114,278	\$1,064,239	\$1,144,993	\$1,200,247
Public Health and Welfare Services					
Queens General Hospital	0	250,000	250,000	0	0
Deficit of Regional Housing Authority	42,794	76,067	98,428	72,000	83,000
	<u>42,794</u>	<u>326,067</u>	<u>348,428</u>	<u>72,000</u>	<u>83,000</u>
Own Agencies					
Mount Pleasant School					
Sanitary Supplies	983	982	814	1,000	1,000
Insurance	1,032	1,064	1,090	1,101	1,161
Heating	6,641	7,399	9,643	6,000	9,500
Electricity	7,390	7,108	7,196	6,500	7,100
Maintenance	6,811	8,360	6,404	6,000	9,000
	<u>22,857</u>	<u>24,913</u>	<u>25,147</u>	<u>20,601</u>	<u>27,761</u>
	<u>\$1,176,929</u>	<u>\$1,465,258</u>	<u>\$1,437,814</u>	<u>\$1,237,594</u>	<u>\$1,311,008</u>
14. Environment Development Services					
Planning					
Administration					
Salaries & Benefits	\$188,476	\$196,279	\$205,071	\$213,115	\$216,841
Supplies	1,854	2,041	2,159	2,250	2,000
Land Use Planning/Subdivision Bylaw Review	0	0	0	0	0
Library	246	264	299	200	200
Registration Costs-Deeds Office	84	425	450	500	500
	<u>190,660</u>	<u>199,009</u>	<u>207,979</u>	<u>216,065</u>	<u>219,541</u>
Planning Other					
Travel	1,844	2,013	1,804	2,000	2,000
Mapping Project (Net)	0	0	0	0	0
Liability Insurance	674	662	714	700	700
Civic Number Private Road Signage	355	419	94	200	200
Training/Memberships	387	753	0	1,000	1,000
Telephone	248	373	396	500	400
Advertising	1,117	613	1,586	1,000	1,000
Statistics Information	0	0	0	0	0
Heritage Property	0	0	708	1,700	500
GIS Project	1,477	1,241	1,241	1,500	1,500
Surveying	0	5,075	3,357	5,000	5,000
Appraisals	0	0	0	0	5,000
Contingency	920	542	0	500	500
	<u>7,022</u>	<u>11,691</u>	<u>9,900</u>	<u>14,100</u>	<u>17,800</u>
Total Environmental Planning & Zoning	<u>197,682</u>	<u>210,700</u>	<u>217,879</u>	<u>230,165</u>	<u>237,341</u>
Other Environment Development Services					
Tourism & Economic Development					
Salaries & Benefits					
Salaries & Benefits	134,813	141,180	149,254	239,260	238,116
Supplies/Materials/Operations					
Supplies	2,451	1,710	2,234	2,000	2,000
Office Equipment	0	5,212	0	0	0
Photocopying	363	589	431	400	300
Postage	980	411	135	400	300
Telephone	354	464	491	500	800
Library/Resource	136	127	93	200	200
	<u>4,284</u>	<u>8,513</u>	<u>3,384</u>	<u>3,500</u>	<u>3,600</u>

	EXPENDITURES				
	2010/2011 Actual	2011/2012 Actual	2012/2013 Actual	2013/2014 Region Budget	2014/2015 Region Budget
Department Services/Projects					
Brochure Update & Productions	4,903	4,906	4,925	5,000	9,000
	<u>4,903</u>	<u>4,906</u>	<u>4,925</u>	<u>5,000</u>	<u>9,000</u>
Queens Waterfront Development					
Port Medway Lighthouse/Waterfront	4,088	21,852	10,469	8,100	4,000
	<u>4,088</u>	<u>21,852</u>	<u>10,469</u>	<u>8,100</u>	<u>4,000</u>
Publicity & Advertising					
Website Development	1,091	782	12,194	2,500	2,675
South Shore Guide	1,722	522	0	0	1,000
NS Guide	14,866	14,814	14,762	15,000	16,300
Signage Development & Mtnc.	5,442	22,822	689	2,000	2,000
Miscellaneous	4,867	4,737	5,136	5,000	6,000
	<u>27,988</u>	<u>43,677</u>	<u>32,781</u>	<u>24,500</u>	<u>27,975</u>
Facilities					
Christmas Lighting/Wreaths	9,508	12,957	5,287	6,250	8,500
Liability Insurance	1,011	994	1,072	1,022	1,199
Farmers Market	0	0	0	800	1,500
Visitor Information Repairs	2,083	6,070	2,759	6,000	5,000
	<u>12,602</u>	<u>20,021</u>	<u>9,118</u>	<u>14,072</u>	<u>16,199</u>

	EXPENDITURES				
	2010/2011 Actual	2011/2012 Actual	2012/2013 Actual	2013/2014 Region Budget	2014/2015 Region Budget
Fort Point Lighthouse Park					
Insurance	4,090	3,958	3,778	3,816	4,121
Salary/Benefits	24,367	27,288	24,063	24,375	27,987
Supplies	369	369	161	500	400
Utilities	4,382	4,622	4,623	5,000	5,000
Miscellaneous/Repairs	5,489	3,812	5,177	6,000	35,000
Gift Shop Supplies	757	2,489	2,063	2,500	2,500
Payment to Crafters	5,593	2,883	2,553	2,750	2,500
	<u>45,047</u>	<u>45,421</u>	<u>42,418</u>	<u>44,941</u>	<u>77,508</u>
Call Centre					
Maintenance	4,010	44,721	17,601	7,500	7,500
Real Property Taxes	88,629	91,311	93,128	95,661	97,637
Professional Fees	0	0	0	0	0
Insurance	1,637	1,676	1,636	1,652	1,749
	<u>94,276</u>	<u>137,708</u>	<u>112,365</u>	<u>104,813</u>	<u>106,886</u>
Debenture Principal & Interest					
Principal	115,130	115,130	115,130	115,130	13,795
Interest	21,006	15,666	9,991	4,197	2,906
NSBI Guarantee Repayment	0	0	0	0	0
	<u>136,136</u>	<u>130,796</u>	<u>125,121</u>	<u>119,327</u>	<u>16,701</u>
Debenture Discount					
Discount	200	0	0	0	0
	<u>200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Other					
VIC Operations	30,598	26,056	26,667	30,716	35,858
Promotions	5,000	5,000	4,000	4,000	4,000
Training	2,064	2,378	1,071	3,000	3,000
Travel	2,255	1,988	2,136	2,200	2,200
Membership	167	167	167	200	450
Contingency	85	81	977	1,000	1,000
	<u>40,169</u>	<u>35,670</u>	<u>35,018</u>	<u>41,116</u>	<u>46,508</u>
Economic Development					
Regional Development Authority	26,130	25,353	24,868	25,000	25,000
Music Week	0	0	12,000	0	
Regional Economic Development	0	0	0	85,000	65,000
Community Economic Diversification	5,691	9,993	14,389	15,000	15,000
	<u>31,821</u>	<u>35,346</u>	<u>51,257</u>	<u>125,000</u>	<u>105,000</u>
Total Tourism and Economic Development	<u>536,327</u>	<u>625,090</u>	<u>576,110</u>	<u>729,630</u>	<u>651,493</u>
Total Environmental Development Serv	<u>\$734,009</u>	<u>\$835,790</u>	<u>\$793,989</u>	<u>\$959,795</u>	<u>\$888,834</u>

	EXPENDITURES				
	2010/2011 Actual	2011/2012 Actual	2012/2013 Actual	2013/2014 Region Budget	2014/2015 Region Budget
15. Recreation and Cultural Services					
Recreation Facilities					
Swimming Pool/Beach					
Staff Wages/Benefits-NQAC	\$17,210	\$13,135	\$14,377	\$13,554	\$13,590
Utilities-NQAC	1,428	1,381	1,492	1,500	1,750
Supplies-NQAC	1,047	925	444	750	750
Maintenance-NQAC	5,655	4,401	6,742	3,500	5,000
Staff Training/Travel-NQAC	1,651	207	0	500	500
Insurance-NQAC	1,049	1,090	1,187	1,199	1,288
Staff Wages/Benefits-Milton Pool	20,449	19,198	19,997	17,219	20,018
Utilities-Milton Pool	1,415	1,201	1,475	1,500	1,750
Supplies-Milton Pool	1,663	1,481	1,316	1,500	1,500
Maintenance-Milton Pool	12,168	19,649	6,037	5,000	5,000
Staff Training/Travel-Milton Pool	821	438	118	500	500
Insurance-Milton Pool	312	324	341	344	394
Beach Meadows Beach	5,479	5,325	4,294	4,000	5,000
	<u>70,347</u>	<u>68,755</u>	<u>57,820</u>	<u>51,066</u>	<u>57,040</u>
Parks/Playgrounds					
Planter Maintenance	5,557	5,240	5,599	4,000	4,000
Liverpool Waterfront	2,775	3,168	3,099	3,000	3,000
Ground Keepers	102,425	105,644	107,763	109,005	125,195
Gasoline Grounds Keepers	4,500	4,500	4,500	4,500	5,000
Trestle Trail	1,486	1,476	1,071	1,500	16,500
Liability Insurance	1,011	994	3,930	1,082	7,761
Softball Fields	2,796	2,496	1,203	3,000	3,000
Other Facilities	14,672	89,103	28,341	41,200	25,530
Equipment/CSA Standards	1,767	0	0	0	0
	<u>136,989</u>	<u>212,621</u>	<u>155,506</u>	<u>167,287</u>	<u>189,986</u>
Queens Place Community Facility					
Salary & Benefits	0	195,190	457,207	605,386	605,095
Travel	0	211	0	0	0
Supplies	0	14,579	25,737	22,000	23,000
Contingency	0	179	0	1,000	1,000
License & Fees	0	0	1,969	2,000	6,000
Advertising & Promotion	0	9,438	10,136	40,000	17,000
Staff Training	0	216	4,393	5,000	7,500
Membership	0	3,195	0	0	0
Special Events (Comm Development)	0	0	10,832	16,000	20,750
Office Supplies/Postage	0	7,239	5,473	8,000	6,500
General Equipment	0	958	2,565	8,000	7,500
Insurance	0	6,569	9,039	9,220	10,800
Fuel Cost	0	21,679	33,697	38,000	35,000
Sewer & Water Fees	0	2,020	9,128	10,000	10,000
Telephone	0	1,952	4,987	7,000	8,000
Power	0	56,247	209,299	200,000	210,000
Propane	0	2,334	4,484	5,000	8,000
Facility Maintenance	0	45,360	94,135	50,000	60,000
	<u>0</u>	<u>367,366</u>	<u>883,081</u>	<u>1,026,606</u>	<u>1,036,145</u>
Debenture Principal & Interest					
Principal	0	0	0	158,369	158,369
Interest	0	0	76,103	90,381	87,301
discount	0	0	24,049	0	0
	<u>0</u>	<u>0</u>	<u>100,152</u>	<u>248,750</u>	<u>245,670</u>
Arena					
Arena Grant	0	0	0	0	0
Arena Operations	174,152	163,765	0	0	0
Insurance	9,947	9,644	0	0	0
	<u>184,099</u>	<u>173,409</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal Recreation Facilities	<u>391,435</u>	<u>822,151</u>	<u>1,196,559</u>	<u>1,493,709</u>	<u>1,528,841</u>

	EXPENDITURES				
	2010/2011 Actual	2011/2012 Actual	2012/2013 Actual	2013/2014 Region Budget	2014/2015 Region Budget
Cultural Buildings & Facilities					
Historical Burial Grounds	1,081	1,237	1,552	1,500	1,500
Museums					
Blacksmith Museum	322	307	249	2,000	1,500
Museum/Astor Theatre Insurance	4,405	3,946	3,734	3,771	3,994
Museum/Astor Theatre Electricity & Fuel	20,187	22,090	25,535	20,000	25,000
Museum/Astor Theatre General Maintenance	15,405	14,899	15,185	15,000	15,000
Museum/Astor Theatre Sprinkler Repairs	0	0	0	0	0
	40,319	41,242	44,703	40,771	45,494
Library					
Regional Library	78,352	77,656	77,656	80,000	78,000
Library Operations	58,322	63,674	63,816	65,000	65,000
	136,674	141,330	141,472	145,000	143,000
Other Recreation and Cultural Services					
Salaries & Benefits	229,292	152,713	139,143	157,556	163,656
Postage/Courier	1,111	561	463	500	750
Telephone	875	813	830	1,000	1,000
Office Supplies	2,066	1,954	1,841	2,000	2,000
Photocopying	1,558	1,821	1,516	2,000	2,000
Travel	3,014	3,412	3,228	4,000	3,000
Equipment Repair/Replace	3,874	8,696	2,621	4,000	4,000
Spring Programs	3,560	4,091	1,717	1,000	700
Summer Programs	10,968	6,622	5,787	5,200	4,279
Fall Programs	3,053	6,049	2,179	600	700
Winter Programs	2,809	1,474	1,523	1,000	1,000
Volunteer Recognition	172	195	216	1,450	200
Promotion	1,654	1,821	2,060	1,800	1,800
Community Grants & Programs	13,800	15,116	22,630	29,500	22,000
Summer Staff -Sal & Benefits	8,841	7,920	12,900	7,332	0
Summer Staff Expenses-Pools, etc.	2,289	1,436	1,799	1,800	0
Summer Staff Travel	1,003	1,353	1,523	1,600	0
Aquatic Training	1,133	280	0	1,000	1,000
Memberships	293	244	155	300	300
Training/Workshops	451	394	129	2,000	2,000
Signage	68	2,551	2,407	2,500	5,000
Fund Raising Strategic Planning	6,576	2,716	0	0	0
Fitness Training	429	1,731	1,612	2,000	2,000
Canada Day celebrations	0	0	0	0	10,000
Physical Activity Strategy	1,109	459	140	2,500	2,500
Contingency	3,636	547	1,760	2,000	2,000
	303,634	224,969	208,179	234,638	231,885
Total Recreation & Cultural Services	\$873,143	\$1,230,929	\$1,592,465	\$1,915,618	\$1,950,720

	EXPENDITURES				
	2010/2011 Actual	2011/2012 Actual	2012/2013 Actual	2013/2014 Region Budget	2014/2015 Region Budget
Transfers to Own Reserves, funds & Agencies					
Reserve Transfer-Special Operating Reserve					
Reserve Fund-Spec Oper Res 2nd Gen					
Landfill	\$410,908	\$589,339	\$429,756	\$124,905	\$218,547
Reserve Fund - Call Center		21,485			
Reserve fund-Spec Oper Res	133,890	318,079		35,000	137,106
Reserve Fund-Special Projects	427,435	0	0	0	
Reserve Fund-Spec Oper Res-Sewer	0	63,212	53,145	92,075	118,856
Reserve Fund-Diversion Credits	51,885	70,201	103,972	65,000	50,000
	<u>1,024,118</u>	<u>1,062,316</u>	<u>586,873</u>	<u>316,980</u>	<u>\$24,509</u>
Reserve Transfer-Special Capital Reserve					
Reserve Fund-Equipment Reserve					
Landfill Equipment	201,283	201,283	201,283	201,283	201,283
Equipment Reserve Transfer	65,000	65,000	65,000	125,000	125,000
Equipment Reserve-Fire Departments	34,000	34,000	34,000	34,000	4,000
	<u>300,283</u>	<u>300,283</u>	<u>300,283</u>	<u>360,283</u>	<u>330,283</u>
General Capital Fund					
General Capital Out of Revenue	84,401	0	0	0	102,000
General Capital-Out of Operating Surplus	32,644	25,548	6,700	0	103,500
	<u>117,045</u>	<u>25,548</u>	<u>6,700</u>	<u>0</u>	<u>205,500</u>
Total Transfers to Own Reserves, funds and agencies	<u>1,441,446</u>	<u>1,388,147</u>	<u>893,856</u>	<u>677,263</u>	<u>1,060,292</u>
Conditional Transfers to other governments and agencies					
Appropriation to Regional School Board	2,573,307	2,534,952	2,612,964	2,626,499	2,627,932
Total Conditional Transfers to other governments and agencies	<u>2,573,307</u>	<u>2,534,952</u>	<u>2,612,964</u>	<u>2,626,499</u>	<u>2,627,932</u>
Extraordinary & Special Item					
Pension Transfer	0	0	0	0	0
Total Fiscal Services	<u>\$4,014,753</u>	<u>\$3,923,099</u>	<u>\$3,506,820</u>	<u>\$3,303,762</u>	<u>\$3,688,224</u>
Total Expenditures	<u>\$17,166,845</u>	<u>\$17,695,293</u>	<u>\$17,699,215</u>	<u>\$17,771,322</u>	<u>\$18,380,289</u>
Operating Surplus (Deficit)	<u>\$84,900</u>	<u>\$138,665</u>	<u>\$265,836</u>	<u>\$3,311</u>	<u>\$1,756</u>

Hillsview Acres -- page 1
EXPENDITURES

	2010/2011 Actual	2011/2012 Actual	2012/2013 Actual	2013/2014 Region Budget	2014/2015 Region Budget
SALARIES & BENEFITS					
Salaries & Wages	\$740,265	\$681,611	\$661,625	\$720,195	786,414
Benefits	170,239	148,400	167,902	149,368	195,141
	<u>910,504</u>	<u>830,011</u>	<u>829,527</u>	<u>869,563</u>	<u>981,555</u>
BUILDING EXPENSES					
Smoke Detectors & Fire Alarm	1,167	1,195	1,156	2,000	2,000
Electricity	11,178	11,880	14,332	14,000	19,000
Fuel	18,146	22,222	24,261	19,000	25,000
Propane	8,040	7,721	6,405	10,000	10,000
Insurance	5,173	4,856	4,653	5,000	6,124
Sprinkler Repairs	16,023	804	7,000	10,000	10,000
General Maintenance	32,788	30,823	38,692	41,563	25,068
	<u>92,515</u>	<u>79,501</u>	<u>96,499</u>	<u>101,563</u>	<u>97,192</u>
EQUIPMENT & SUPPLIES					
Equipment & Material	1,203	888	1,541	3,000	3,000
Building Improvements	0	24,857	29,734	61,567	0
Cleaning Supplies	9,661	8,862	9,009	10,000	13,500
Supplies & Utensils	2,188	1,156	2,447	3,000	3,000
Linen Supplies	211	1,027	1,357	1,800	1,800
Grounds Maintenance	3,141	3,459	1,038	4,000	4,000
	<u>16,404</u>	<u>40,249</u>	<u>45,126</u>	<u>83,367</u>	<u>25,300</u>
RESIDENTS' EXPENSES					
Food	62,928	59,149	59,722	60,000	65,000
Medical Supplies	4,398	4,483	5,091	5,300	5,500
Sanitary Supplies	1,482	982	2,307	4,000	4,000
Activity Supplies	2,702	2,880	2,859	3,500	4,000
	<u>71,510</u>	<u>67,494</u>	<u>69,979</u>	<u>72,800</u>	<u>78,500</u>

Hillsview Acres -- page 2
EXPENDITURES

	2010/2011 Actual	2011/2012 Actual	2012/2013 Actual	2013/2014 Region Budget	2014/2015 Region Budget
OTHER					
Debenture Principal & Interest					
Principal	8,500	8,500	8,500	0	0
Interest	1,106	587	66	0	0
	<u>9,606</u>	<u>9,087</u>	<u>8,566</u>	<u>0</u>	<u>0</u>
Telephone	3,446	3,718	3,884	4,000	4,000
Travel-Administration	2,381	2,317	2,349	2,700	2,700
Training	1,692	4,519	2,560	5,000	5,000
Office Supplies	2,534	2,712	2,945	3,000	3,000
Contingency	686	3,951	2,804	3,000	3,000
	<u>10,739</u>	<u>17,217</u>	<u>14,542</u>	<u>17,700</u>	<u>17,700</u>
TOTAL	<u>\$1,111,278</u>	<u>\$1,043,559</u>	<u>\$1,064,239</u>	<u>\$1,144,993</u>	<u>\$1,200,247</u>

Water Utility
Page 1
Revenue

	2012/2013 Actual	2013/2014 Region Budget	2014/2015 Region Budget	2015/2016 Region Budget	2016/2017 Region Budget
OPERATING REVENUE					
Meter Sales	\$503,700	\$519,206	\$515,000	\$520,000	\$520,000
Public Fire Protection-Hydrants	197,235	197,235	197,235	197,235	197,235
Sprinkler Service	4,000	4,000	4,000	4,000	4,000
Plate Fee & Shut Off	1,015	2,000	2,000	2,000	2,000
Connection Fee	4,740	2,700	2,700	2,700	2,700
Total Operating Revenues	<u>\$710,690</u>	<u>\$725,141</u>	<u>\$720,935</u>	<u>\$725,935</u>	<u>\$725,935</u>
Non-Operating Revenue					
Interest Earned / Contracting Services	\$22,095	\$12,000	\$20,000	\$22,000	\$24,000
	<u>\$22,095</u>	<u>\$12,000</u>	<u>\$20,000</u>	<u>\$22,000</u>	<u>\$24,000</u>
Total Oper. & Non Operating Rev.	<u>\$732,785</u>	<u>\$737,141</u>	<u>\$740,935</u>	<u>\$747,935</u>	<u>\$749,935</u>

Water Utility
Page 2
Expenditures

	2012/2013 Actual	2013/2014 Region Budget	2014/2015 Region Budget	2015/2016 Region Budget	2016/2017 Region Budget
OPERATING EXPENDITURES					
Source Of Supply					
Reading Meters	\$13,461	\$13,737	\$14,345	\$14,739	\$15,145
Total Source of Supply	<u>\$13,461</u>	<u>\$13,737</u>	<u>\$14,345</u>	<u>\$14,739</u>	<u>\$15,145</u>
WATER TREATMENT					
Purification Labour	<u>\$29,550</u>	<u>\$30,207</u>	<u>\$31,058</u>	<u>\$31,834</u>	<u>\$32,630</u>
Operation Supply & Expense					
Chemicals & Additives	76,480	82,500	82,500	82,500	82,500
Water Testing	14,043	12,000	10,000	10,000	10,000
	<u>90,523</u>	<u>94,500</u>	<u>92,500</u>	<u>92,500</u>	<u>92,500</u>
Maintenance Treatment Plant					
Main. Structures/Improvements	22,379	21,500	21,500	24,000	22,500
Maintenance Pumping Equipment	7,097	7,500	7,500	7,500	7,500
Electricity	74,513	64,000	64,000	64,000	64,000
Generator	1,626	1,500	500	500	500
Backwash Residue	15,000	15,000	15,000	15,000	15,000
	<u>120,615</u>	<u>109,500</u>	<u>108,500</u>	<u>111,000</u>	<u>109,500</u>
Total Water Treatment	<u>\$240,688</u>	<u>\$234,207</u>	<u>\$232,058</u>	<u>\$235,334</u>	<u>\$234,630</u>

Water Utility

Page 3

Expenditures

	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
	Actual	Region Budget	Region Budget	Region Budget	Region Budget
TRANSMISSION/DISTRIBUTION					
Operation Labour Mains	\$53,797	\$54,919	\$57,157	\$58,729	\$60,344
Operation Labour-Meters	5,177	5,284	\$5,518	\$5,670	\$5,826
Water Leaks-Labour	20,709	21,133	\$22,069	\$22,676	\$23,299
Flushing Labour	17,557	17,937	\$18,536	\$19,046	\$19,569
	<u>97,240</u>	<u>99,273</u>	<u>103,280</u>	<u>106,120</u>	<u>109,039</u>
Maintenance Transmission/Distribution					
Maintenance of Mains (Material)	10,713	20,000	23,000	23,000	23,000
Use of Gravel	3,813	4,000	3,000	3,000	3,000
Maintenance of Meters	6,918	7,500	5,000	6,000	6,000
Maintenance of Hydrants/Valves	17,342	17,500	13,500	14,000	14,500
Maintenance Hydrant/Valve-Labour	8,283	8,453	8,828	9,071	9,320
Street Patching	0	4,000	1,000	1,000	1,000
Town Well (Cowie Pond)	797	1,000	500	500	500
	<u>47,866</u>	<u>62,453</u>	<u>54,828</u>	<u>56,571</u>	<u>57,320</u>
Total Transmission/Distribution	<u>\$145,106</u>	<u>\$161,726</u>	<u>\$158,108</u>	<u>\$162,691</u>	<u>\$166,359</u>

Water Utility

Page 4

Expenditures

	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
	Actual	Region Budget	Region Budget	Region Budget	Region Budget
Consumer Accounting & Collection Accounts Written Off	\$3,397	\$1,500	\$1,500	\$1,500	\$1,500
Salaries & Benefits					
Superintendent	17,302	18,118	18,838	19,026	19,407
Engineer	22,512	22,945	23,229	23,461	23,931
Office Salaries Allocated	55,000	55,000	55,000	55,000	55,000
	94,814	96,063	97,067	97,488	98,337
Administration & General					
General Office Expense					
Office Supplies & Expenses	5,058	5,000	5,000	5,000	5,000
Contracting Services	1,580	12,500	5,000	5,000	5,000
Computer Services	7,193	7,800	7,800	7,800	7,800
Advertising Expense	3,313	3,000	3,000	3,000	3,000
Courses & Seminars	485	3,000	3,000	3,000	3,000
Rate Hearing	0	0	0	0	0
	17,629	31,300	23,800	23,800	23,800
Professional Fees					
Auditors	4,500	5,500	5,500	5,500	5,500
Legal	0	500	500	500	500
	4,500	6,000	6,000	6,000	6,000

Water Utility

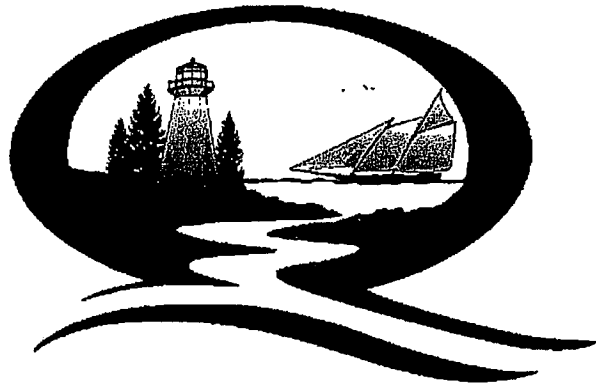
Page 5

Expenditures

	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
	Actual	Region Budget	Region Budget	Region Budget	Region Budget
Regulatory Expenses					
Public Utility Levy	1,590	1,550	1,550	1,550	1,550
	<u>1,590</u>	<u>1,550</u>	<u>1,550</u>	<u>1,550</u>	<u>1,550</u>
Insurance	13,796	14,003	15,266	15,571	15,883
Rents-General Property					
Maintenance General Property					
Truck Repairs-Transporation	1,436	1,500	1,500	1,500	1,500
Water Truck Insurance	906	1,300	1,420	1,420	1,420
Excavator Repairs	2,072	2,500	1,500	2,000	2,000
Excavator Insurance	1,189	1,201	1,115	1,137	1,160
	<u>5,603</u>	<u>6,501</u>	<u>5,535</u>	<u>6,057</u>	<u>6,080</u>
Other General Expenses					
Tools & Shop Expense	6,354	6,500	6,500	6,500	6,500
Safety Equipment	987	1,000	1,000	1,000	1,000
Meal Allowance	461	500	500	500	500
Travel Other	129	500	500	500	500
	<u>7,931</u>	<u>8,500</u>	<u>8,500</u>	<u>8,500</u>	<u>8,500</u>
Total Administration	<u>\$149,260</u>	<u>\$165,417</u>	<u>\$159,218</u>	<u>\$160,466</u>	<u>\$161,650</u>

**Water Utility
Page 6
Expenditures**

	2012/2013 Actual	2013/2014 Region Budget	2014/2015 Region Budget	2015/2016 Region Budget	2016/2017 Region Budget
Depreciation	\$85,698	\$85,698	\$99,718	\$99,718	\$98,839
Taxes	0	0	0	0	0
Total Operating Expenditures	\$634,213	\$660,785	\$663,447	\$672,949	\$676,623
NON-OPERATING EXPENDITURES					
Debtenture Discount					
Principal Installments LTD	40,934	40,934	40,934	40,934	40,934
Interest on Long Term Debt	32,288	30,345	28,373	26,374	24,356
	73,222	71,279	69,307	67,308	65,290
Capital Expend. out of Operations	0	0	0	0	0
Total Non-Operating Expenditures	\$73,222	\$71,279	\$69,307	\$67,308	\$65,290
Total Oper. & Non-Oper. Expend.	\$707,435	\$732,064	\$732,754	\$740,257	\$741,913
Surplus/(Deficit)	\$25,350	\$5,077	\$8,181	\$7,678	\$8,022



Region of Queens Municipality

**Capital Budget
2014/2015**

Approved by Council:

April 8, 2014.

REGION OF QUEENS MUNICIPALITY
CAPITAL BUDGET
PAGE 1

2014/2015

SEWER SYSTEMS

Brooklyn Sewer/Water Phase VIII	\$600,000
Main Street Sewer/Water (Union to Summer)	<u>675,000</u>
	1,275,000

TOWN HALL (ASTOR / MUSEUM)

205,000

LAND

parking area off Main Street

22,200

BUILDINGS

Administration Building --- phone system	23,500
Administration Building --- HVAC replacement	27,500
Administration Building --- Departmental Realignment	<u>52,500</u>
	103,500

WORKS DEPARTMENT EQUIPMENT

Backhoe	95,000
Truck w/plow	<u>39,000</u>
	134,000

TOTAL

\$1,739,700

Capital Budget Page 2

Financing

2014/2015

Accumulated Operating Surplus

Administration Building --- phone system	23,500
Administration Building --- HVAC replacement	27,500
Administration Building --- Departmental Realignment	<u>52,500</u>
	103,500

ACOA

Town Hall (Astor / Museum)	<u>123,000</u>
----------------------------	----------------

Special Operating Reserve

Town Hall (Astor / Museum)	<u>82,000</u>
----------------------------	---------------

Special Capital Reserve

Brooklyn Sewer Phase VIII-Gas Tax	600,000
Main Street Sewer/Water - gas tax	675,000
Works Department Backhoe - equipment reserve	95,000
Works Truck - equipment reserve	39,000
Parking Area -- special capital reserve	<u>22,200</u>
	<u>1,431,200</u>

TOTAL FINANCING

\$1,739,700