

**Region of Queens Municipality Regular Council
Tuesday, February 22, 2022, 6:00 p.m.**

Minutes

Present: Mayor Darlene Norman, Chair
Deputy Mayor Kevin Muise
Councillor David Brown
Councillor Maddie Charlton
Councillor Ralph Gidney
Councillor Vicki Amirault
Councillor Jack Fancy
Councillor Carl Hawkes
Chris McNeill, CAO
Christine Watson, Admin. Assistant – Planning & Development

1.0 Call to Order

Mayor Norman called the meeting to order at 6:00 p.m.

2.0 Changes / Approval of Agenda

**Add: Under Discussion Budget Meeting February 28, 2022 –
Councillor Gidney**

Add: Under Discussion Traffic Lights at Bristol – Councillor Charlton

Deputy Mayor Muise requested to have Items 8.4 and 8.5 moved to Recommendations. Mayor Norman stated that past practice is to have appointments to committees going through discussions prior to recommendations.

**It was moved by Councillor Gidney and seconded by Councillor Charlton
that the Agenda be approved as amended.**

MOTION CARRIED with 7 in favour and 1 against.

3.0 Presentations

3.1 Diversity & Inclusion Action Team (DIAT) Update

Mayor Norman welcomed Lynda Earle, Team Leader, DIAT, and Paul Wood, DIAT committee member.

Some highlights included:

- Why does this work matter in Queens? – Demographics, experience with diversity and inclusion.
- Our population has increased and the economic benefits of our committee volunteering equates to an investment of \$20,000.
- DIAT Purpose Statement – Provides impactful advice, education, recommendations, design positive and supportive opportunities and promotion and celebration of diverse communities, ensure inclusion for all.
- First meeting was held in December 2020 with the Coordinator hired in February 2021.
- Challenges – Volunteers are busy and have experienced a turnover in team members, time to get noticed and learning the ropes.
- Successes – Community survey was helpful and Municipal Workplace Inclusiveness survey.
- Education & Outreach – Website, newsletters, social media, special awareness day's calendar, and requests from media. Active outreach to community groups and businesses, workplace training sessions.
- Small Grant Program - \$10,000 in grants to be distributed this fiscal (Unified Sport in North Queens, Truth & Reconciliation Day).
- Municipal Flag policy, naming of Municipal Assets, Purchasing and HR policy review.
- Connections, Collaborations & Representation – Mi'kmaq Grand Council Flag was raised, 2SLGBTQ+ discussions, partnerships with Accessibility Coordinator, Economic Development, Immigration Strategy Research.
- Lunenburg Pride, Multiculturalism Association, South Shore Libraries, and other municipal units.
- Creating a culture of inclusion in Queens – It takes leadership, commitment, time, willingness to try, fail and learn, and multiple approaches for a sustainable plan.

Ms. Earle asked that support be given to the Coordinator and give consideration into making this a permanent position.

Mr. Wood stated the Committee is working well as a group and thanked Council for allowing the group to present.

Mayor Norman thanked them for their presentation.

3.2 Affordable, Accessible Housing Committee – Queens Care Society

Mayor Norman welcomed Patti Pike, Queens Care Society and Earl Mielke, Consultant, Community Housing, to Council.

Some highlights included:

- What is Queens Care Society? – A not-for-profit organization established in 2015 to improve the lives of the older population in our communities.
- Queens Care Society Strategic Goals – To advocate for safe and accessible long term care, affordable housing, collaboration of partnerships and planning, deliver programs such as senior safety coordinator Shelley Walker and community supports, educate through newsletters, presentations and events.
- What are our key accomplishments to date? – Age-Friendly Needs' Assessment Survey Report in 2018; Queens County Transit launched in fall of 2018 which now is used by all residents; ongoing discussions and research to address housing needs; social supports such as Helping Hands, Making Memories and Big Band Dance; and partnerships created with Senior Safety and Queens Home Support.
- Who are our key partners? – Region of Queens Municipality, Provincial support (MLA Kim Masland, Health & Wellness, Municipal Affairs and Housing, etc.); Federal (CMHC, Queens Manor and Hillsvue, Queens Home Support, South Shore Housing Action Coalition, Efficiency NS, etc.)
- Vision – Aging In Place – Breaking ground on a “campus community” that is all inclusive; assisted living, long-term care, residential care and dementia care unit available, less seniors in social isolation; available classes to seniors; access to transportation; inter-generational volunteerism; full-time senior safety coordinator; and improved public safety.

- The Present Situation in Queens County – Opportunities for Federal funding through National Housing Co-investment Fund; announcement of LTC/Residential Care Facility; provincial support/funding; Municipal support/funding; private developers; Co-operative Housing Innovative Housing Options.
- First Steps in Achieving our Vision – Partnerships, determine key contacts at all government levels, research innovative and success stories, build a diverse committee for community engagement, National Housing Co-Investment Fund, project coordinator to guide the committee, identify capital requirements (such as land, infrastructure, accessibility, etc.). A requirement is to have support from local government and funding (governments, private trusts, in-kind donations and fundraising).
- How the RQM Can Help – Land opportunities, ability to post on RQM websites, partnership (utilizing resources of RQM).

Mr. Mielke provided his work history from Housing Nova Scotia. He is consulting with Queens Care Society on affordable housing programs. They are seeking partnerships, i.e. land, serviced and buildings as well as with CMHC to provide funding for capital costs. They will need to know of any serviceable lands prior to approaching the government for funding.

He circulated a copy of Housing Motions from Kings County, which he has been consulting with.

Councillor Brown enquired to the number of units proposed as a starting point. Mr. Mielke stated they would be built in phases. Housing Nova Scotia request a minimum of 5 but would depend on business plans and size of land. Ms. Pike stated a campus community with the new proposed senior facility would be ideal.

Mayor Norman enquired to the timeline for a response from RQM. Ms. Pike stated the project would be a long term project. Mayor Norman suggested in RQM's new fiscal year they would be able to provide a response and thanked them for their presentation.

4.0 Tabling of Petitions

There were no petitions to come before this meeting.

5.0 Public Question / Comment Session

There were no members of the public to come before this meeting.

6.0 Approval of Minutes

6.1 Regular Council – February 8, 2022

It was moved by Councillor Brown and seconded by Councillor Hawkes:

THAT the minutes of the Regular Council meeting held February 8, 2022 be approved as circulated.

MOTION CARRIED unanimously.

7.0 Recommendations

7.1 Financial Review Quarter 3

It was moved by Councillor Brown and seconded by Councillor Amirault:

THAT Council of Region of Queens Municipality adopt the Financial Report for Quarter Three of the 2021 fiscal year.

MOTION CARRIED unanimously.

7.2 2022 Municipal Boundary Review

It was moved by Councillor Charlton and seconded by Councillor Brown:

THAT Council of Region of Queens Municipality authorize staff to prepare three potential electoral boundary review options for consideration of Council comprising of six councillors, seven councillors, and eight councillors.

MOTION CARRIED unanimously.

7.3 Municipal Planning Strategy and Land Use Bylaw – 1st Reading

It was moved by Councillor Charlton and seconded by Councillor Amirault:

THAT Council of Region of Queens Municipality give first reading to a revised Municipal Planning Strategy and Land Use Bylaw;

AND THAT an in-person public hearing be scheduled for March 22, 2022 at 1:00 p.m. in the auditorium of the Liverpool Fire Hall, located at 520 Main Street in Liverpool;

AND THAT a virtual public hearing be scheduled for March 23, 2022 at 6:30 p.m. via Zoom.

Mayor Norman provided background stating in early 2018 a RFP was issued and Upland Consulting was hired and public sessions were held. Documents were released and reviewed in 2020 and public sessions and meetings were held. Today's motion brings the document forward for public hearings.

The adoption process of the documents is if the first reading is approved, public hearings will be held, and members of Council must attend the hearings in order to vote for acceptance of the documents. An in person public hearing will be held as well as a virtual one. Depending on comments received from the public, there may be changes made to the documents.

Mike MacLeod, Director of Planning & Development, stated the review of the documents has taken considerably longer than anticipated. A lot of work has gone into the project; meetings were held with the Planning Advisory Committee and public engagement sessions and various stakeholders.

Ian Watson, Team Lead, Upland, provided background. Some highlights included:

- Six background papers created, policy discussion papers created and many Planning Advisory Committee meetings were held and well as meetings with Council.
- Key issues of concern raised – environment, demographics, declining population and how to attract people, housing and economy.

- Public feedback received with concerns such as zoning around lakes, campgrounds and RV's, and commercial zoning in Liverpool and Brooklyn. From these comments a final draft was created for review.

Some highlights from the final draft include:

- Queens broken into 3 types of communities; urban services areas where there is higher densities and development; less density – Milton, Brooklyn and Caledonia; hamlets identified as Beach Meadows, Greenfield, Hunts Point/White Point, Mill Village, Port Medway, Port Mouton, and Summerville, and everywhere else described as rural development areas.
- Environment was one of the key issues and some highlights for this is the implementation of minimum costal elevation for development. Maintain water course buffer, implementing a 30 meter coastal buffer, recognizing dark sky and dark sky reserve, continuing to recognize conservation/wetlands and zoning around lakes.
- Infrastructure – urban services areas – set expectations around services, recognizing renewable energy – solar/wind, and continue to protect municipal water supply.
- Transportation – clear policy where new public roads are to be considered or not, and private roads are to be considered, mostly rural areas; requiring sidewalks on new public roads and allowing policy for electric vehicle charging stations.
- Housing – allowing accessory dwellings (secondary suites/backyard suites/carriage housing), continue to enable supportive dwelling housing (converting larger dwelling housing into multiple units); tweaked the commercial zone in Liverpool to make it easier for residential as secondary on commercial properties; wider use of the multi-use residential zone – recognizing parcels of land for housing development by pre-zoning them.
- Economic Development – make allowances for craft manufacturing i.e. breweries, furniture manufacturing, small scale type manufacturing; support for agricultural activities and forestry activities. Standards for home based businesses are included. A variety of commercial zones for activities depending on the type of community.
- Recreation – lowered the threshold on open space dedication (subdivision larger than 3 lots would dedicate open space to the municipality). Easier to do parks and controls for recreational vehicles.
- Cultural/Heritage – written in flexible rules for registered heritage properties (would provide an incentive to register). Making it easier to do artisan type uses in a lot of zones.

- Community Uses – continue to support parks, recreation and schools in a wider range of zones.

Documents have been re-formatted and are more user friendly and attractive, giving wider criteria when considering rezoning and development agreements.

Since the last meeting in November, there have been a number of small changes to the document. Some of which included:

- Self-storage – due to recent applications to not undo current processes
- Removed the requirements for variance signs
- Removed specifications for drive through restaurants
- Sound thresholds for wind turbines
- Removed provisions for flashing signs
- Made provisions to allow for a service station in Caledonia
- Shipping containers – making allowances in commercial zones by removing cap on their permitted uses and expanded where they are permitted
- Accessory buildings – increased 60% in urban areas and increased maximum floor area to 80 square feet/square meter
- Home Based Businesses – allowances for outdoor displays

What's happening next?

First Reading - February 22, 2022

Public Hearings - in person on March 22, 2022

- March 23, 2022 (Virtual meeting via Zoom)

Second Reading - April 11, 2022 potentially

Documents to Province for Ministerial Approval -April 18, 2022

Notice of Documents in Effect -June 23, 2022

Mayor Norman thanked Mr. Watson for his comments.

MOTION CARRIED unanimously.

7.4 Bylaw 14 Respecting Tax Exemption – 1st Reading

It was moved by Councillor Amirault and seconded by Councillor Brown:

THAT Council of Region of Queens Municipality gives first reading to Bylaw 14 respecting Tax Exemptions.

MOTION CARRIED unanimously.

8.0 Discussions

8.1 Nova Scotia Federation of Municipalities (NSFM) 2022 Organizational Change Membership

Mayor provided background on the proposed NSFM 2022 Organizational Change Membership. She stated the new structure will have various zones and each zone will have representatives. She further stated she had been contacted by a board member enquiring if she was in agreement with the changes. She indicated to them that it has not been discussed and only have the outline of the proposed changes and hope it will be on the Spring Planning Committee agenda.

Councillors voiced their concerns, some of which included:

- Concerns that it is unclear what they're proposing.
- Concerns that the caucus previously set up before allowed every municipal unit to have a say, now they're breaking it into regions with 10 municipal units in each zone with only 2 representatives from each zone. The better known bigger municipalities will have more say and leave some without any input.
- Smaller towns would get lost.
- No guarantee that anyone from our municipality will be a representative.

Mr. McNeill advised Councillors that NSFM are now communicating with the membership and the proposed changes will be voted on in the spring and not at the fall conference meeting. There are 2 members being selected and questioned if they will be on a rotation or continue on with the same two.

He further advised that Council needs to see the policies and bylaws and proposed changes prior to voting in order to make an informed decision and the need for a process where members are required to rotate.

Mayor Norman agreed and will follow-up.

8.2 Queens Universal Playpark Signage – Deputy Mayor Muise

Deputy Mayor Muise stated he discussed with Arthur Anthony if it would be appropriate to include the pronunciation and meaning at the new Universally-Designed Playpark (Eli Milidamk). Mr. Anthony who teaches Mi'kmaq, spoke with Russell Julian, Grand Council, who stated that it would be acceptable.

Councillors gave consensus to have this included on signage.

8.3 Professional Development Workshop for Elected Officials

Mayor Norman stated there is money budgeted for attendance for this workshop and enquired which councillors would be like to attend. Councillors Charlton, Brown and Amirault stated they were interested.

Councillors gave consensus for registration of this workshop.

8.4 Appointment to Diversity and Inclusion Action Team – Tim Mossman

Deputy Mayor Muise stated he felt that appointments to committees should automatically be under Recommendations and not discussed prior. Mayor Norman stated practice is to discuss appointments prior to recommendations.

Councillor Charlton agreed with Deputy Mayor Muise and felt that they should automatically be under Recommendations.

Councillor Gidney enquired if there is a policy. Chris McNeill, CAO, stated where there are so many committees with different criteria, it would be difficult to create a policy to incorporate everything.

Consensus was given by Councillors to move forward with recommendations for these appointments and all future appointments directly to a recommendation.

**It was moved by Deputy Mayor Muise and seconded by Councillor
Gidney:**

**THAT Council of Region of Queens Municipality appoint Tim
Mossman to the Diversity and Inclusion Action Team.**

MOTION CARRIED unanimously.

8.5 Appointment to Diversity and Inclusion Action Team – Paula Mercer

**It was moved by Deputy Mayor Muise and seconded by Councillor
Gidney:**

**THAT Council of Region of Queens Municipality appoint Paula
Mercer to the Diversity and Inclusion Action Team.**

MOTION CARRIED unanimously.

8.6 Budget Meeting February 28, 2022 – Councillor Ralph Gidney

Councillor Gidney stated there has been information being circulated on the first budget meeting scheduled for February 28, 2022. He enquired if it would be possible to have it recorded where the meeting is scheduled to be held and have posted for the public to have access. He further stated if we want it recorded, then the meeting would need to be held here.

Councillor Brown stated he is against having the meeting recorded as there will be adding of items and well as removal. It is an open process and does not believe it's ever been recorded before.

Deputy Mayor Muise stated the meeting should be recorded so that everyone knows what is going on.

Councillor Charlton agreed to stream the meeting as many members of the public may not be able to attend and this will allow them to educate themselves on what is going on.

Mr. McNeill stated that no audio or video is available outside Council Chambers and would need to hire a private company. Council is held within the community four times a year and those are not recorded.

Councillor Fancy stated we should record and enquired what other municipalities do. Mayor Norman stated we are one of the few who hold budget meetings open to the public and the majority of the rest hold their meetings privately.

Mayor Norman asked if Councillors wished to have the meeting recorded. Majority consensus that the first budget meeting would not be recorded.

Deputy Mayor Muise stated that Councillors should have held a discussion on location of the meeting prior to arrangements being made. Councillor Charlton concurred and stated that she was disappointed that the first meeting would not be recorded and discussions should occur on future meetings.

8.7 Traffic Lights at Bristol – Councillor Charlton

Councillor Charlton stated the congestion and constantly blocked traffic at the traffic lights on Bristol Avenue is a huge safety concern and has had several complaints and enquired what can RQM do? She stated she would like to have a traffic study done, which may determine another access point, and asked for the history and cost of traffic study.

Mr. McNeill stated the congestion has been an ongoing issue for many years. The requested traffic study would most likely not give you the results you're looking for as it would deal with volume of traffic which is not the issue. Tim Horton's only owns a small portion of property they are on and Sobeys is against them using their parking lot for through traffic. It was looked at previously on blocking off the entry way by the lights which Sobeys disagreed with as all the traffic would have to enter through the far side entry way. There has been a number of discussions, but Tim Horton's and Sobeys have been unable to find a solution due to the layout.

Mayor Norman stated in conversations with RCMP, under the MVA charges cannot be laid for blocking traffic under this situation.

Councillors agreed the need for something to be done to alleviate the situation. Mayor Norman agreed to reach out to the two companies involved to discuss this matter.

9.0 In-Camera Items

It was moved by Councillor Amirault and seconded by Councillor Gidney that the proceedings go In-Camera at 8:35 p.m. to discuss the following:

- 9.1 Sale of Municipal Property
- 9.2 Sale of Municipal Property
- 9.3 Sale of Municipal Property

MOTION CARRIED unanimously.

Mayor Norman announced a 10 minute break at 8:35 p.m.

It was moved by Councillor Charlton and seconded by Councillor Amirault that the proceedings exit In-Camera at 9:40 p.m.

MOTION CARRIED unanimously.

- 9.2 Sale of Municipal Property

It was moved by Councillor Charlton and seconded by Councillor Amirault:

THAT Council of Region of Queens Municipality declare property identified as PID #70029509 as surplus to municipal needs and enter into a purchase and sale agreement with Kenny Veinot to convey the municipal lands for a purchase price of \$3,000;

AND THAT all costs associated with this transaction be borne by Kenny Veinot.

MOTION CARRIED unanimously.

9.3 Sale of Municipal Property

It was moved by Councillor Brown and seconded by Councillor Hawkes:

THAT Council of Region of Queens Municipality declare the following properties as surplus to municipal needs and have them advertised for sale at fair market value:

- 70127501
- 70164561
- 70143276
- 70248018
- 70248026
- 70019609

AND THAT Council of Region of Queens Municipality declare the following properties as surplus to municipal needs and offer them for sale to abutting property owners at a minimum bid of \$0.25 per square foot:

- 70275508
- 70019872
- 70062245
- 70101613

AND THAT Council of Region of Queens Municipality declare the following property as surplus to municipal needs and offer it for sale to abutting property owner for a minimum bid of the cost of land migration, deed preparation and deed recording:

- 70271812

MOTION CARRIED unanimously.

10.0 Adjournment

The meeting adjourned at 9:45 p.m.



Mayor Darlene Norman, Chair



Chris McNeill, CAO



Christine Watson, Administrative Assistant – Planning & Development

Date Approved: 

REGION OF QUEENS MUNICIPALITY
NON-CONSOLIDATED STATEMENT OF OPERATIONS
FOR THE QUARTER ENDED December 31, 2021

REVENUE:	F2021		
	ACTUAL	Budget %age	BUDGET
1. TAXES			
Assessable property			
Residential	\$ 8,560,884	99.91%	\$ 8,568,546
Commercial	1,646,578	101.72%	1,618,812
	<u>10,207,462</u>		<u>10,187,358</u>
Resource			
Taxable assessments	829,297	99.89%	830,227
Forest property tax (less than 50,000 acres)	29,945	100.20%	29,886
Forest property tax (50,000 acres or more)	268	100.00%	268
	<u>859,510</u>	<u>99.90%</u>	<u>860,381</u>
Area rates			
Protective services	196,366	99.99%	196,394
Transportation services	1,351,405	100.06%	1,350,641
Other	76,125	99.83%	76,254
	<u>1,623,896</u>	<u>100.04%</u>	<u>1,623,289</u>
Special assessment			
Environmental health service	<u>416,239</u>	<u>75.64%</u>	<u>550,304</u>
Other			
Recovered - Tax sale	154,327		-
Change of use	531		-
Deed transfer tax	1,257,437	228.62%	550,000
	<u>1,412,296</u>	<u>256.78%</u>	<u>550,000</u>
Based on revenue:			
Aliant	42,144	87.80%	48,000
Nova Scotia Power Corporation	829,326	103.38%	802,187
Nova Scotia Power Corporation-HST rebate	58,589	123.04%	47,617
	<u>930,059</u>	<u>103.59%</u>	<u>897,804</u>
Conditional transfers to other government Agencies			
Correctional services	(132,186)	72.96%	(181,182)
Deficit of Regional Housing Authority	-	0.00%	(138,000)
Appropriation to SS Regional Center for Education	(2,269,020)	75.00%	(3,025,360)
	<u>(2,401,206)</u>	<u>71.79%</u>	<u>(3,344,542)</u>
	<u>\$ 13,048,255</u>	<u>115.22%</u>	<u>\$ 11,324,594</u>

REGION OF QUEENS MUNICIPALITY
NON-CONSOLIDATED STATEMENT OF OPERATIONS
FOR THE QUARTER ENDED December 31, 2021

	F2021		
	ACTUAL	Budget %age	BUDGET
2. GRANTS IN LIEU OF TAXES			
Federal Government	\$ 51,204	97.27%	\$ 52,639
Federal Government Agency Canada Post	5,676	103.20%	5,500
Provincial Government			
Provincial property	-	0.00%	85,121
Crown timberlands	-	0.00%	142,230
Fire protection	-	0.00%	27,630
	-	0.00%	254,981
	\$ 56,880	18.17%	\$ 313,120
3. SERVICES PROVIDED TO OTHER GOVERNMENTS			
Local Governments			
Environment health services-landfill	\$ 1,648,771	81.49%	\$ 2,023,311
4. SALES OF SERVICES			
Protective services	\$ 7,538	53.84%	\$ 14,000
Environmental health services	663,465	90.46%	733,405
Other - Tax Certificates	16,670	151.55%	11,000
	\$ 687,673	90.67%	\$ 758,405
5. OTHER REVENUE FROM OWN SOURCES			
Licenses and permits	\$ 55,507	132.16%	\$ 42,000
Fines	19,258	56.64%	34,000
Rentals	46,290	227.43%	20,354
Return on investments	33,246	39.58%	84,000
Penalties and interest	111,664	82.03%	136,121
Revenue collected on behalf of others	40,544	100.01%	40,540
Less: Disbursement of collected revenue above	(40,540)	100.00%	(40,540)
Queens Place	292,914	73.71%	397,379
Recreation Program Revenue	59,045	77.76%	75,935
Miscellaneous	37,872	205.83%	18,400
	\$ 655,801	81.14%	\$ 808,189

REGION OF QUEENS MUNICIPALITY
NON-CONSOLIDATED STATEMENT OF OPERATIONS
FOR THE QUARTER ENDED December 31, 2021

	F2021		
	ACTUAL	Budget %age	BUDGET
6. UNCONDITIONAL TRANSFERS FROM OTHER GOVERNMENTS			
Provincial Government			
Service Nova Scotia & Municipal Relations			
Assessment Act, farm property acreage	\$ 12,192	98.61%	\$ 12,364
Municipal Grants Act-equalization	1,825,852	150.00%	1,217,234
	<u>\$ 1,838,044</u>	149.48%	<u>\$ 1,229,598</u>
7. CONDITIONAL TRANSFERS FROM FEDERAL & PROVINCIAL GOVERNMENTS OR AGENCIES			
Federal Government - ACOA	\$ 27,526	50.97%	\$ 54,000
Federal Government - Other	-		-
Provincial Government			
Environmental Health Services			
Garbage & refuse collection & disposal	7,685	13.97%	55,000
Other Provincial Funding			
RRFB - Waste Separation Funding	-	0.00%	7,500
DMA funding	27,472	183.15%	15,000
Civic number grant	-	0.00%	4,794
Safe Restart Funding (inc Transit)	-	0.00%	91,950
	<u>\$ 62,683</u>	27.46%	<u>\$ 228,244</u>
8. OTHER TRANSFERS			
Transfer from other fund			
Special Operating Reserve	313,893	120.73%	260,000
Special Equipment Reserve (Landfill)	-	0.00%	113,500
Special Equipment Reserve (Fire Dept)	-	0.00%	178,611
	<u>\$ 313,893</u>		<u>\$ 552,111</u>
TOTAL REVENUE:	<u>\$ 18,312,001</u>		<u>\$ 17,237,572</u>

REGION OF QUEENS MUNICIPALITY
NON-CONSOLIDATED STATEMENT OF OPERATIONS
FOR THE QUARTER ENDED December 31, 2021

EXPENDITURES:	F2021		
	ACTUAL	Budget %age	BUDGET
9. GENERAL GOVERNMENT SERVICES			
Legislative			
Remuneration - mayor	\$ 35,971	76.88%	\$ 46,788
Remuneration - council	125,404	76.26%	164,436
Other			
Travel	3,297	82.43%	4,000
Other	9,874	82.28%	12,000
	<u>174,546</u>	<u>76.82%</u>	<u>227,224</u>
General administration			
Administration	842,699	75.97%	1,109,251
Financial management	20,045	80.18%	25,000
Bank charges	9,702	64.68%	15,000
Taxation			
Administration	48,059	75.87%	63,344
Tax billings	14,163	99.64%	14,214
Assessment Services	236,572	75.00%	315,429
Appeals Prior year	1,523		-
Reduced taxes (Section 69)	58,892	78.52%	75,000
Tax sale	9,666	96.66%	10,000
Common services	130,354	127.51%	102,234
Other	35,308	51.92%	68,000
	<u>1,406,983</u>	<u>78.28%</u>	<u>1,797,472</u>
Other general government services			
Conventions/Elections	13,734	70.18%	19,569
Insurance	1,120	98.25%	1,140
Grants to organizations	91,647	52.37%	175,000
Other	50,080	84.24%	59,446
	<u>156,581</u>	<u>61.37%</u>	<u>255,155</u>
Valuation allowance			
Uncollectible taxes	3,545	3.22%	110,000
	<u>\$ 1,741,655</u>	<u>72.88%</u>	<u>\$ 2,389,851</u>

REGION OF QUEENS MUNICIPALITY
NON-CONSOLIDATED STATEMENT OF OPERATIONS
FOR THE QUARTER ENDED December 31, 2021

	F2021		
	ACTUAL	Budget %age	BUDGET
10. PROTECTIVE SERVICES			
Police protection			
Administration-prosecution fees/DNA testing	\$ 13,368	45.92%	\$ 29,114
Crime investigation, prevention and protective services	1,668,517	74.93%	2,226,813
	<u>1,681,884</u>	74.55%	<u>2,255,927</u>
Law enforcement			
Building/Fire Inspection	133,579	74.55%	179,191
Bylaw	64,324	73.33%	87,720
	<u>197,903</u>	74.15%	<u>266,911</u>
Fire protection			
Fire fighting force	903,628	87.63%	1,031,200
Fire alarm system	21,645	73.45%	29,467
Water supply and hydrants	147,296	74.68%	197,235
Fire station building	26,928	65.28%	41,250
Other	59	0.79%	7,500
	<u>1,099,556</u>	84.15%	<u>1,306,652</u>
Emergency measures	50,982	41.69%	122,299
	<u>\$ 3,030,325</u>	76.68%	<u>\$ 3,951,789</u>

11. TRANSPORTATION SERVICES

Common services			
Administration	\$ 441,568	52.00%	\$ 849,216
Equipment operations	275,174	66.93%	411,134
Small tools and equipment	27,907	89.66%	31,125
Works/Storage garages	59,651	88.51%	67,398
Insurance	2,922	51.82%	5,639
Staff training	1,949	25.99%	7,500
	<u>809,173</u>	58.98%	<u>1,372,012</u>
Road transport			
Roads and streets	411,645	52.79%	779,837
Street lighting	221,502	73.93%	299,616
	<u>633,147</u>	58.65%	<u>1,079,453</u>

REGION OF QUEENS MUNICIPALITY
NON-CONSOLIDATED STATEMENT OF OPERATIONS
FOR THE QUARTER ENDED December 31, 2021

	F2021		
	ACTUAL	Budget %age	BUDGET
11. TRANSPORTATION SERVICES continued			
Debenture			
Interest	4,032	156.81%	2,571
Principal	14,191	123.82%	11,461
	<u>18,223</u>	<u>129.86%</u>	<u>14,032</u>
Air transportation			
Airport	8,678	99.13%	8,754
	<u>8,678</u>		<u>8,754</u>
	<u>\$ 1,469,220</u>	59.38%	<u>\$ 2,474,251</u>
12. ENVIRONMENTAL HEALTH SERVICES			
Sewage collection and disposal			
Administration	\$ 22,089	96.56%	\$ 22,876
Sewage collection systems	79,538	75.64%	105,157
Sewage treatment and disposal	166,494	47.20%	352,747
	<u>268,121</u>	<u>55.77%</u>	<u>480,780</u>
Debenture			
Interest	23,368	104.11%	22,445
Principal	114,618	117.17%	97,822
	<u>137,986</u>	<u>114.73%</u>	<u>120,267</u>
Garbage and waste collection and disposal			
Administration	100,251	75.96%	131,985
Uncollectible (Recovery) Receivables	-		-
Garbage and waste collection	984,182	77.96%	1,262,478
Landfill	528,627	72.58%	728,333
Special Capital Reserve - closure costs	224,221	69.69%	321,730
Recycling	520,021	71.43%	727,996
	<u>2,357,303</u>	<u>74.30%</u>	<u>3,172,522</u>
Debenture			
Interest	10,830	95.76%	11,310
Principal	60,468	103.35%	58,508
	<u>71,298</u>	<u>102.12%</u>	<u>69,818</u>
	<u>\$ 2,834,708</u>	73.76%	<u>\$ 3,843,387</u>

REGION OF QUEENS MUNICIPALITY
NON-CONSOLIDATED STATEMENT OF OPERATIONS
FOR THE QUARTER ENDED December 31, 2021

	F2021		
	ACTUAL	Budget %age	BUDGET
14. ENVIRONMENTAL DEVELOPMENT SERVICES			
Environmental planning and zoning			
Administration	237,672	74.71%	318,115
Other	32,093	19.02%	168,700
	<u>269,766</u>	<u>55.41%</u>	<u>486,815</u>
Other environmental development services			
Tourism and economic development	<u>669,242</u>	<u>68.70%</u>	<u>974,085</u>
Debenture			
Interest	-		-
Principal	-		-
	<u>-</u>		<u>-</u>
	<u>\$ 939,008</u>		<u>\$ 1,460,900</u>
15. RECREATION AND CULTURAL SERVICES			
Recreational facilities			
Swimming pools	\$ 48,707	75.70%	\$ 64,338
Parks and Playgrounds	206,801	80.77%	256,027
Queens Place	729,110	65.90%	1,106,438
	<u>984,618</u>	<u>69.01%</u>	<u>1,426,803</u>
Cultural buildings and facilities			
Historical sites	1,255	83.67%	1,500
Court House	9,541	62.56%	15,250
Museums	38,035	36.49%	104,242
Regional Library Funding	69,000	75.00%	92,000
TH Raddall Library	54,501	77.86%	70,000
	<u>172,332</u>	<u>60.90%</u>	<u>282,992</u>
Other recreational & cultural services	<u>182,650</u>	<u>60.18%</u>	<u>303,518</u>
Debenture			
Interest	52,818	85.70%	61,628
Principal	158,369	100.00%	158,369
	<u>211,187</u>	<u>96.00%</u>	<u>219,997</u>
	<u>\$ 1,550,787</u>	<u>69.44%</u>	<u>\$ 2,233,310</u>

REGION OF QUEENS MUNICIPALITY
NON-CONSOLIDATED STATEMENT OF OPERATIONS
FOR THE QUARTER ENDED December 31, 2021

	F2021		
	ACTUAL	Budget %age	BUDGET
16. FISCAL SERVICES			
Transfers to own reserves, funds and agencies			
Other funds			
Special Operating Reserve	\$ 702,235	138.41%	\$ 507,354
Special Equipment Reserve	294,420	78.45%	375,283
<u>TOTAL EXPENDITURES:</u>	<u>\$ 996,655</u>	112.92%	<u>\$ 882,637</u>

**REGION OF QUEENS MUNICIPALITY
NON-CONSOLIDATED STATEMENT OF OPERATIONS
FOR THE QUARTER ENDED December 31, 2021**

**HILLSVIEW
ACRES**

	F2021		
	ACTUAL	Budget %age	BUDGET
REVENUE			
Resident care	\$ 1,125,000	83.51%	\$ 1,347,175
EXPENDITURE			
Salaries and benefits	845,754	76.81%	1,101,150
Building	84,885	80.17%	105,879
Supplies and equipment	16,269	62.09%	26,200
Resident care	71,470	74.26%	96,246
Other	8,613	48.66%	17,700
	<u>1,026,990</u>	76.23%	<u>1,347,175</u>
EXCESS OF REVENUE OVER EXPENDITURE OPERATIONS	<u>98,010</u>		-

REGION OF QUEENS MUNICIPALITY
NON-CONSOLIDATED STATEMENT OF OPERATIONS
FOR THE QUARTER ENDED September 30, 2021

WATER
UTILITY

	F2021		
	ACTUAL	Budget %age	BUDGET
OPERATING REVENUE			
Metered sales	\$ 388,986	77.80%	\$ 500,000
Public fire protection	147,296	74.68%	197,235
Other	7,305	84.06%	8,690
	<u>543,587</u>	<u>77.00%</u>	<u>705,925</u>
OPERATING EXPENDITURE			
Source of Supply		0.00%	16,501
Water treatment	223,963	88.96%	251,765
Transmission and distribution	126,771	73.28%	172,999
Administration	79,263	56.69%	139,818
Amortization	-	0.00%	103,075
	<u>429,997</u>	<u>62.85%</u>	<u>684,158</u>
OPERATING SURPLUS	<u>113,590</u>	<u>521.85%</u>	<u>21,767</u>
NON OPERATING REVENUE			
Interest	5,310	42.48%	12,500
Other			-
	<u>5,310</u>	<u>42.48%</u>	<u>12,500</u>
NON OPERATING EXPENDITURE			
Debenture			
Interest	20,148	119.45%	16,868
Principal	70,625	122.50%	57,651
	<u>90,773</u>	<u>121.81%</u>	<u>74,519</u>
NON OPERATING (DEFICIT) SURPLUS	<u>(85,463)</u>	<u>137.80%</u>	<u>(62,019)</u>
EXCESS REVENUE OVER EXPENDITURES	<u>\$ 28,127</u>	<u>-69.88%</u>	<u>\$ (40,252)</u>