

**REGION OF QUEENS MUNICIPALITY
REGULAR COUNCIL
TUESDAY, FEBRUARY 25, 2020
9:00 a.m.**

PRESENT: Mayor David Dagley, Chair
Councillor Kevin Muise
Deputy Mayor Heather Kelly
Councillor Brian Fralic
Councillor Susan MacLeod
Councillor Jack Fancy
Councillor Raymond Fiske
Councillor Gilbert Johnson
Chris McNeill, CAO
Christine Watson, Administrative Assistant – Planning & Development

1.0 CALL TO ORDER:

Mayor Dagley called the meeting to order at 9:00 a.m.

2.0 CHANGES / APPROVAL OF AGENDA

It was moved by Councillor Fancy and seconded by Councillor Fralic that the Agenda be approved as amended:

Item 12.1 should read Physical Activity Strategy 2020 - 2025

MOTION CARRIED unanimously.

3.0 PRESENTATIONS

3.1 Continuum of Care in Region of Queens Municipality – Christopher Clarke, Andrew MacVicar, Annette Hartlen

Mayor Dagley welcomed Christopher Clarke, Chairman of the Board, Queens Home for Special Care Society, Andrew MacVicar, Executive Director Queens Manor and Annette Hartlen, Executive Director Queens Home Support to Council (copy of presentation attached to original set of Minutes).

Some highlights included:

Queens Home Support – Annette Hartlen

- 252 clients
- 69 staff
- Eliminated the wait list in February 2019
- Hired additional CCA's
- Moved August 2019 to a barrier free location (266 Main Street) and is double the space
- Establishing a Seniors "Hub" – assist with program processes, i.e. housing grants, Pharmacare, continuing care, etc.
- Queens County Transit relocating to facility
- Installation of Life Line in Northwood and Touch Systems
- Senior Safety Coordinator has office space in the facility, share approximately 90% of same clients
- If funding is approved, will be doubling office space, have an on-site respite program, and adult day program
- Looking at acquiring permit to operate a non-licensed training institute to train CCA's in modules at the facility – to be completed in 2 years
- Working with Queens Care Society who are trying to acquire Age Friendly International designation

Queens Manor – Present – Andrew MacVicar

- 61 resident
- 102 employees
- Experienced a challenge in senior roles over the last 5 years; hired new Executive Director in July.
- Recent upgrades include a bus, business office, boiler, heat pumps and with a recent donation of \$50,000 made upgrades to the enhanced unit (is a specialized unit used for patients with dementia, etc.).
- Submitted funding requests through the Continuing Care Pilot Project – Paraglide Technology (enables residents to independently reposition themselves), virtual reality for the recreation department, and sit to stand lifts which will assist with mobilization and transfer of resident.
- With the improvement of the image of the Manor, there has been an increase in recruitment of staff (7 CCA's, 3 LPN's, 5 RN's, staff in environment department and journeyman cook).
- Manor was built 38 years ago, and was built for a different population of residents, needing Level 1 care, residents were mobile and required less nursing care.

Queens Manor – Future

- A facility that is part of an Aged Friendly Community that is integrated with the community and interact with programs offered.
- A facility that meets best-practice standards

Christopher Clarke, Chairman of the Board, Queens Home for Special Care Society, stated the Society have been working with seniors organizations and are making big strides, most of which doesn't need a lot of capital. With regards to the Manor, there is a huge challenge as it is inadequate for the services it should be providing. The Region has similar challenges with Hillsvie Acres. He met with the Deputy Minister in January 2013 to replace Hillsvie, which has not been replaced.

He suggested that working together would be the best path going forward because if the Manor gets funding for replacement, then it would be a long time before funding becomes available to replace Hillsvie, and vice versa. He proposed to the Deputy Minister of TIR and also to the Director of Long Term Care that a committee be formed between Region of Queens Municipality, the Manor Board and the Province and to sit no longer than 6 months to determine the way forward for long term residential care in Queens. He indicated that it may be a challenge and money would have to be kicked in as it was with the hospital. It will take everyone working together with one common focus and one common goal to achieve the objective.

Mayor Dagley thanked them for their presentation.

3.2 Municipal Planning Strategy / Land Use Bylaw Draft – UPLAND, Ian Watson

Mayor Dagley welcomed Ian Watson, Upland, to Council (copy of presentation attached to original set of Minutes).

Some highlights included:

Project Team – Upland, Turner Drake & Partners Ltd, Able Engineering, Planning Advisory Committee and RQM.

Work To-Date

Phase 1 of the project included the formative engagement to help understand community priorities and issues which included:

- Project website and other communications materials
- Two pop-up consultation events
- Public open houses in all seven districts
- Four stakeholder workshops
- Online surveys for residents and business owners

- Meetings and calls with stakeholders
- Discussion Papers and Policy Direction Paper
- PAC Policy Direction Workshop and Three Internal Drafts

Phase 2 involved technical analysis to understand existing conditions and key trends/projections which took the form of six analysis and discussions papers.

Phase 3 involved the development of the draft documents which included multiple meetings and workshops with staff and the Planning Advisory Committee.

Draft Content

The 2009 Municipal Planning Strategy and Land Use Bylaw required many updates to reflect current trends and issues. Some high points are:

- Creation of “hamlets” in the communities of Beach Meadows, Greenfield, Hunts Point/White Point, Mill Village, Port Medway, Port Mouton and Summerville. A “hamlet” consists of local service and cultural centres, has the potential for municipal infrastructure and has a moderate range of housing and commercial options.
- Rural Development Areas have resource development, recreation and limited housing and commercial services and limited municipal infrastructure.
- A clear focus on the environment and climate change throughout the documents.
- Implementation of a minimum coastal elevation to avoid the effects of sea level rise.
- Clear guidance on servicing boundaries and new public roads.
- More options for housing, including accessory dwellings (secondary suites), additional areas for multi-units, and housing behind commercial uses in downtown Liverpool.
- Expanded opportunities for home-based businesses, farmers’ markets, and small-scale manufacturing.
- Guidance for urban agriculture.
- Policies for renewable energy and electric vehicle charging.
- Streamlines approval for many types of development through the use of “site plan approval”.
- Streamlines language and formatting.

Draft Consultation

The major elements of the draft consultation are:

1. Open Houses in 8 locations (Port Mouton, Mersey Point, Beach Meadows, Caledonia, Port Medway, Liverpool, Milton and Greenfield)
2. Website – draft document, information about open houses and feedback
3. Public Announcements – Facebook, posters and email list
4. Stakeholders – Announcement email directed at stakeholders and then meet with those who request a meeting.
5. USB Drive – Provide an option to request a USB drive with all project documents.
6. Informal Provincial Review – Submit drafts to Province for informal review.

Remaining Work Plan

- Draft Engagement – March
- Release “What We Heard” report on draft engagement – April
- Develop final drafts – April
- First Reading – April 28
- Public Hearing and Second Reading – May 26

Once adopted by Council, the documents will not go into effect until they have been reviewed by the Province.

Conclusion

The draft documents maintain many of the 2009 documents, but also update major aspects to reflect issues such as climate change, economic restructuring, aging populations, evolving housing needs and modern planning standards.

Councillor Fralic commented on terminology used in the draft document “walkable street scapes” and suggested using accessible instead. Councillor Fancy concurred and suggested a broader definition of “barrier free” which would be all encompassing.

For further information see www.queensplan.com or email hello@queensplan.com.

4.0 TABLING OF PETITIONS:

There were no petitions to come before this meeting.

5.0 PUBLIC QUESTION / COMMENT SESSION:

Leon Robertson, College Street, Liverpool – Mr. Robertson commented that during the budget meeting held on Monday a new sound system was not part of the budget. Mayor Dagley stated a portable microphone was being purchased and will be installed. Mr. Robertson enquired under Item 9.3, Job Description – Business Development Officer, if this is a new position. Mayor Dagley said there will be key motions that will deal with this, and that we are only dealing with the job description. Mr. Robertson further commented on the recommended pool location next to QPEC on Item 12.3 Milton Pool Replacement; Mayor Dagley stated there were several locations in the report and will be discussed.

Celeste Johnston, President, Queens Aquatic Society – Ms. Johnston stated the Society is delighted that the replacement of the Milton Pool has come forward on the agenda and they are passionately committed to working towards an aquatic centre and hope that when the outdoor facility is constructed that it is done in such a way that it can be converted to an indoor facility.

6.0 APPROVAL OF MINUTES:

6.1 Council Minutes – February 11, 2020

It was moved by Councillor Johnson and seconded by Councillor Muise:

THAT the minutes of the Regular Council meeting held January 28, 2020 be approved as circulated.

MOTION CARRIED unanimously.

6.2 Public Hearing Minutes – February 11, 2020

It was moved by Councillor Fiske and seconded by Councillor MacLeod:

THAT the minutes of the Public Hearing held February 11, 2020 be approved as circulated.

MOTION CARRIED unanimously.

7.0 DANGEROUS OR UNSIGHTLY PREMISES:

There were no items to come before this meeting.

8.0 ECONOMIC DEVELOPMENT:

8.1 Queens Economic Advisory Committee Terms of Reference (EAC)

It was moved by Councillor Fralic and seconded by Deputy Mayor:

THAT the Council of Region of Queens Municipality approve the Terms of Reference for the Queens Coast Economic Advisory Committee and further that this terms of reference and supporting documentation be submitted to the Minister of Municipal Affairs and Housing requesting that Region of Queens Municipality be designated as an economic development agency under the provincial Regional Enterprise Network funding program with our request being \$175,000.

Chris McNeill, CAO, stated RQM was formerly involved with the former South Shore REN, and previously involved with the Lunenburg/Queens Regional Development Agency, which no longer exists. We currently have two staff members that focus more on community development, building relationships/partnerships, look after our facilities and various programs and tourism type opportunities and are not directly involved in business development. The ask today is to move the community towards business development.

The job description is for the person we'd like to hire. The Terms of Reference is for an Advisory Committee which outlines in detail what the role of this committee will be. According to provincial criteria, there will be no members of Council on the committee, strictly a private sector board. If the Terms of Reference are approved, as well as the job description, these along with finalized budget documents will be submitted to the Province asking for designation as an REN or a REN body as well as an ask for \$175,000. This would pay for this staff person as well as provide monies for other projects. If not approved, and depending on the fund provided from the Province, we would not set up this committee.

MOTION CARRIED unanimously

9.0 CORPORATE SERVICES

9.1 Agreement for Queens Place Emera Centre Sports Displays

It was moved by Councillor Fralic and seconded by Councillor Muise:

THAT the Council of Region of Queens Municipality authorize the agreement with Queens County Museum from April 1, 2020, until March 31, 2022, for the purposes of curating up to three sports memorabilia and history displays per year;

AND THAT the Mayor and Chief Administrative Officer be authorized to execute the lease on Council's behalf.

Mr. McNeill stated RQM currently has an agreement with Queens County Museum which expires at the end of next week. A proposal was received from the Museum for a further 2 years; a copy of the DRAFT lease was included with agenda package which is similar to the previous agreement.

Councillors provided suggestions

- Provide more promotion / communication on the displays
- Explore other possibilities and provide an opportunity for others to display i.e. Kinsmen
- Renew the agreement for a one-year term
- Move the video monitor at QPEC away from reception
- Continue agreement with Museum, but have others wanting to display work with them

It was moved by Councillor Fralic and seconded by Councillor MacLeod:

THAT the recommendation be deferred to next meeting.

Deputy Mayor Kelly stated the discussions brought forward should have happened prior to the deadline and suggested the new lease expire in 2021 and to open up discussions during the year.

It was moved by Councillor Fralic and seconded by Councillor MacLeod:

THAT the recommendation to defer be withdrawn.

It was moved by Deputy Mayor Kelly and seconded by Councillor Fralic:

THAT the extension of the lease be from April 1, 2020 to March 31, 2021.

MOTION CARRIED with 5 in favour and 3 against.

AMENDED MOTION carried with 6 in favour and 2 against and reads as follows:

THAT the Council of Region of Queens Municipality authorize the agreement with Queens County Museum from April 1, 2020 until March 31, 2021 for the purposes of curating up to three sports memorabilia and history displays per year;

AND THAT the Mayor and Chief Administrative Officer be authorized to execute the lease on Council's behalf.

9.2 Extension of Lease for Former Liverpool Courthouse

It was moved by Councillor Fralic and seconded by Councillor Muise:

THAT the Council of Region of Queens Municipality authorize the extension of the lease with Queens County Museum from March 6, 2020, until March 31, 2025, for the purposes of curating the Queens Museum of Justice at a nominal lease rate;

AND THAT the Mayor and Chief Administrative Officer be authorized to execute the lease on Council's behalf.

Mr. McNeill stated RQM currently have an agreement with Queens County Museum for the daily operations while RQM is responsible for building maintenance, heat and power, etc. The only change to the agreement is the removal of the Bowater collection.

MOTION CARRIED unanimously

9.3 Job Description – Business Development Officer

It was moved by Councillor Muise and seconded by Councillor Fiske:

THAT the Council of Region of Queens Municipality approve the Business Development Officer Job Description.

Mr. McNeill stated as previously discussed this is a new position that will be developed strictly on business development and would not be advertised until funding from the Province is confirmed.

MOTION CARRIED unanimously

Mayor Dagley announced at 12:15 p.m. that Council would recess until 1:15 p.m. All present except Councillor Susan MacLeod.

10.0 ENGINEERING & PUBLIC WORKS

10.1 Tender No. SW01-2019/2020 Organic Transfer

It was moved by Councillor Fralic and seconded by Councillor Fiske:

THAT the Council of Region of Queens Municipality recommend that the tender for Organic Transfer be awarded to GE Environmental for the quoted price as set out in the Form of Tender in Tender No. SW01-2019/2020.

MOTION CARRIED unanimously

10.2 Solid Waste Management Facility Tipping Fees

It was moved by Councillor Muise and seconded by Councillor Fiske:

THAT Council of the Region of Queens Municipality approve the tipping fees schedule as attached for Residual Municipal Solid Waste, Sorted Construction and Demolition Material, Mixed Construction & Demolition Material, Blue Bag Recyclables, Metal/White goods, Contaminated Soil and Septage effective April 1, 2020.

MOTION CARRIED unanimously.

11.0 FINANCE

11.1 Administrative Policy 9 – Tax Exemptions

It was moved by Councillor Fiske and seconded by Councillor Fancy:

THAT the Council of the Region of Queens Municipality approve Administrative Policy 9 respecting Tax Exemptions, as amended.

Jennifer Keating-Hubley, Director of Finance, stated as discussed at budget discussions, \$75,000 was left in the budget this year and will cover 300 people; 291 people were covered last year. RQM raises the minimum income requirement on our tax exempt bylaw based on the guaranteed income supplement as produced by the Federal Government, so this policy is updated to 2020.

MOTION CARRIED unanimously

Councillor Susan MacLeod returned to Council at 1:25 p.m.

12.0 RECREATION AND COMMUNITY FACILITIES

12.1 Physical Activity Strategy Re-write

It was moved by Councillor Muise and seconded by Councillor Fancy:

THAT Council of Region of Queens Municipality adopt the 2020-2025 Physical Activity Strategy, and thank the members of the Steering Committee for their invaluable input into this document.

Mayor Dagley welcomed Norm Amirault, MPAL, and Meaghan Roberts, Director of Recreation and Healthy Communities, and Dana Henley, Administrative Assistant.

Norm Amirault, MPAL, stated this is the second iteration of the physical activity strategy, the first was presented in June 2010.

A part of the requirement of the MPAL position as outlined in the Memorandum of Understanding (MPU), is an updated physical activity strategy. Provincial requirements include:

- Priority is on a physical activity outcomes,
- Align activities to increase physical activity with the MOU and provincial strategies,
- Cooperation with other municipal staff to identify potential actions from other Departments, and
- Duties should reflect the diversity of the Physical Activity Strategy requiring multiple actions covering policy and program development, public awareness and social and built environments.

Core Values

1. Equity and Inclusion
2. Capacity Building and Customization
3. Collaborative Partnerships
4. Social Connections
5. Playful, Joyful and Fun
6. Diverse and Innovative Opportunities
7. Connections with Nature
8. Welcoming and Safe Space Places
9. Throughout the Lifespan

The notes from the public meetings have also been attached to the end of the document.

Goal Statements

Goal 1: Let's Get Moving: Increase awareness of the value of physical activity and the opportunities to make it a part of daily activity.

Goal 2: Inclusion and Access: Increase inclusion and access to recreation for populations that face geographic, financial, and social constraints to participation.

Goal 3: Social Connections: Improve social and physical environments so they invite daily physical activity.

Goal 4: Partnerships for Active Living: Improve partnerships across all sectors to increase physical activity opportunities.

Goal 5: Building Capacity: Improve community capacity to provide physical activity opportunities and programs that increase movement.

Vision Statement – We move more and support individual health and community vibrancy.

Mission Statement – Engage – Inspire – Support

What's Next?

We will identify who we shall work with or partner with to achieve the goals of the document.

How will we encourage people to make movement, not sport, not exercise, not 150 minutes/week according to Participation, but how we do basic movement as part of our daily lives?

How will we encourage people to walk and find social connectivity do so?

How will we support, encourage and inspire volunteers in communities to have vibrant and viable community halls and local programs?

How do we address barriers - Social, transportation, economic, personal to encourage people to move?

How do we consider the most vulnerable, most sedentary, and most unengaged of our population to encourage them to move?

How do we put this all in context of the social ecological factors affecting health behavior and recommended interventions based on individual social physical/environmental policy levels?

MOTION CARRIED unanimously

12.2 CIF Capital Investment – Universally Designed Playpark

It was moved by Councillor Johnson and seconded by Councillor Fiske:

THAT the Council of Region of Queens Municipality agree to invest up to \$99,750 in the Universally Designed Playpark project located at 72 Old Cobb's Barn Road from its Community Investment Fund.

AND THAT Region of Queens Municipality staff not commence the project until such time that all terms as outlined in the Agreement are met.

Meaghan Roberts, Director of Recreation & Healthy Communities, stated they have been working with Autism Nova Scotia Society and the local fundraising committee for the last 18 months to finalize the design layout of the project. The committee have provided quotes and equipment they would like included in the park. RQM, at the end of the project, will own the park. RQM will not commence the project until such time that Autism Nova Scotia, through the fundraising committee, have secured all required funding and provided funds to the Municipality.

MOTION CARRIED unanimously

12.3 Milton Centennial Pool Replacement: Site Recommendation

It was moved by Councillor MacLeod and seconded by Councillor Fancy:

THAT Council of Region of Queens Municipality authorize staff to begin the process of finalizing future programming for a new outdoor aquatic facility to be located on Queens Crossing land adjacent to Best Western, with a Request for Proposals for final design tentatively scheduled for issuance in the winter of 2021.

Ms. Roberts provided background on the Milton pool and stated the pool is well past its life expectancy and has had many issues. It is important to plan the replacement with a facility that is standard size.

Locations for consideration were provided:

1. Queens Place Emera Centre West Side of Building, 50 Queens Place Drive
2. Queens Crossing Vacant Land, Queens Place Drive
3. Pine Grove, 44 Highway 8, Milton
4. Brooklyn Recreation Field, Richardson Street, Brooklyn
5. Milton Centennial Pool, 287 Highway 8, Milton
6. Privateer Park, 94 Henry Hensey Drive, Liverpool
7. Liverpool Nature/Walking Trail, 181 West Street, Liverpool

Councillors provided reasons for why they would or would not support the recommendation, some of which included:

- What is the overall vision for where the pool is located?
- Work on a facility of what the community wants, not just a pool, but look at how to enhance so that it is more appealing to a broader audience, i.e. seniors, smaller children.
- Location has a sort of “mini vision” with the skateboard park, QPEC, and with the creation of the new playpark.
- Possibility of selling the land.
- Some of the other locations are too isolated.

It was moved by Deputy Mayor Kelly and seconded by Councillor Fralic:

THAT the recommendation be deferred until such time that the vision and type of facility is determined.

It was moved by Deputy Mayor Kelly and seconded by Councillor Fralic:

THAT the deferred recommendation be withdrawn.

Councillor Fralic and Deputy Mayor Kelly commented they would like to look at a 4 lane pool with the option to build on later and would like to see how it would look at all locations brought forward.

It was moved by Deputy Mayor Kelly and seconded by Councillor Fralic:

THAT Council of Region of Queens Municipality authorize staff to begin the process of finalizing future programming for a new outdoor aquatic facility.

MOTION CARRIED with 5 in favour and 3 against.

AMENDED MOTION CARRIED with 5 in favour and 3 against.

12.4 Selection of Two Representative Volunteers for Provincial Volunteer Awards Ceremony

It was moved by Deputy Mayor Kelly and seconded by Councillor Fralic:

THAT the Council of the Region of Queens Municipality select Natasha Slauenwhite and Cory Rodenhiser of Buckfield and Brenda Lawrence of Brooklyn as the Region of Queens Municipality’s 2020 Volunteers of the Year.

MOTION CARRIED unanimously.

13.0 PLANNING AND DEVELOPMENT

There were no items to come before this meeting.

14.0 REPORTS

There were no reports to come before this meeting.

15.0 IN-CAMERA ITEMS

It was moved by Councillor Johnson and seconded by Councillor MacLeod that the proceedings go In-Camera at 3:00 p.m. to discuss the following:

15.1 Contract Negotiations

MOTION CARRIED unanimously.

Mayor Dagley announced a 5 minute recess at 3:00 p.m.

Councillor Fancy left Council Chambers at 3:04 p.m.

Councillor Fiske declared a Conflict of Interest at 3:06 p.m. and left Council Chambers prior to Item 15.1 Contract Negotiations being discussed.

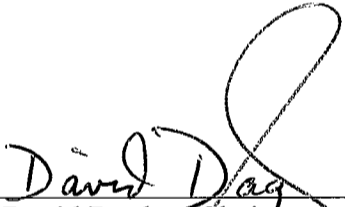
It was moved by Deputy Mayor Kelly and seconded by Councillor Johnson that the proceedings exit In-Camera at 3:22 p.m.

MOTION CARRIED unanimously.

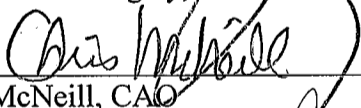
16.0 ADJOURNMENT

It was moved by Deputy Mayor Kelly and seconded by Councillor Muise that the meeting be adjourned at 3:23 p.m.

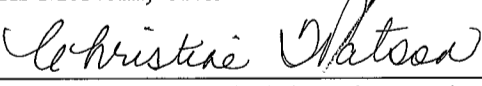
MOTION CARRIED unanimously.



Mayor David Dagley, Chair



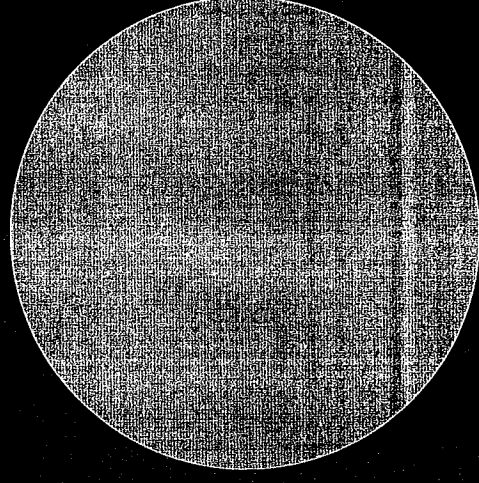
Chris McNeill, CAO



Christine Watson, Administrative Assistant – Planning & Development

Date Approved: March 10, 2020

Continuum of Care in Region of Queens Municipality



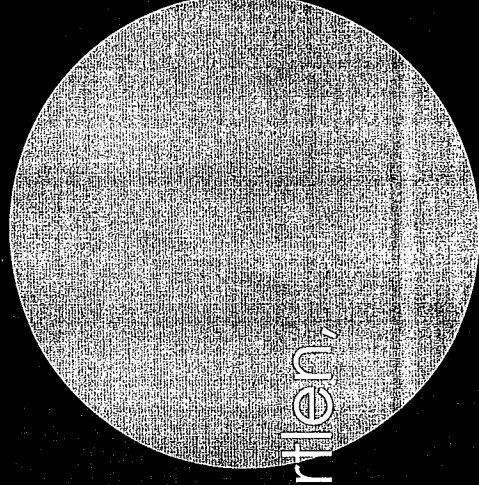
CHRISTOPHER A. CLARKE, CHAIRMAN OF THE BOARD, QUEENS HOME FOR SPECIAL CARE SOCIETY

ANNETTE HARTLEN, EXECUTIVE DIRECTOR QUEENS HOME SUPPORT

ANDREW MACVICAR, EXECUTIVE DIRECTOR QUEENS MANOR

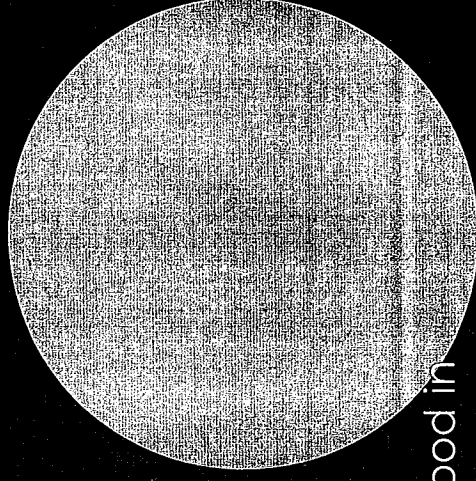
Agenda

- ▶ Introduction: Christopher Clarke,
Chairman of the Board
- ▶ Queens Home Support: Annette Hartlen,
Executive Director
- ▶ Queens Manor: Andrew MacVicar,
Executive Director
- ▶ Summary: Christopher Clarke



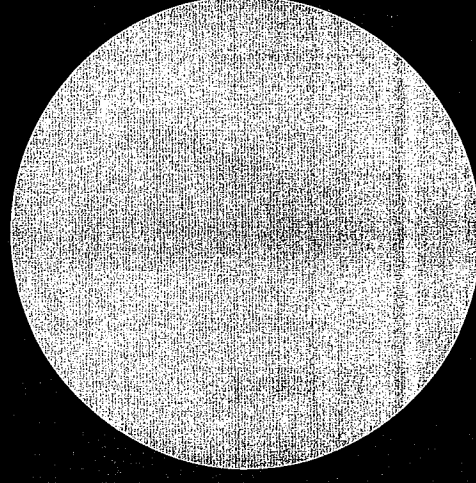
Queens Home Support

- ▶ 252 Clients/ 69 Staff
- ▶ December 2018: New Executive Director
- ▶ Eliminating a Wait List
 - ▶ December, 2018: 44 clients waiting for services
 - ▶ February, 2019: Wait list eliminated
- ▶ Ground level, barrier free location: August 2019
- ▶ Establishing Seniors "Hub"
- ▶ Networking and Partnerships: Seniors Safety/QCT/Northwood in Touch
- ▶ Current Projects
 - ▶ Community Services/Penny Lane Pilot
 - ▶ Daily Respite Program
 - ▶ In-House CCA Training



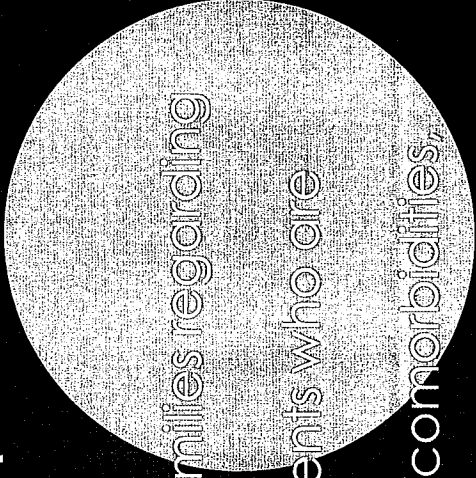
Queens Manor At Present

- ▶ 61 Residents/102 Employees
- ▶ Senior Management/Leadership Team Stability
 - ▶ 5 Permanent and 2 Interim ED's in last 5 years
 - ▶ 3 Directors of Finance in last 5 years
 - ▶ 5 Directors of Care in last 5 years
- ▶ Recent Upgrades include:
 - ▶ Bus
 - ▶ Enhanced Unit
 - ▶ Business Office
 - ▶ Boiler
 - ▶ Heat Pumps
- ▶ Improved Image:
 - ▶ ↑ Recruitment
 - ▶ ↑ Community Support
 - ▶ ↑ Staff Morale
- ▶ Focus on clinical best practice; evidence based trends in LTC; and a progressive workplace.



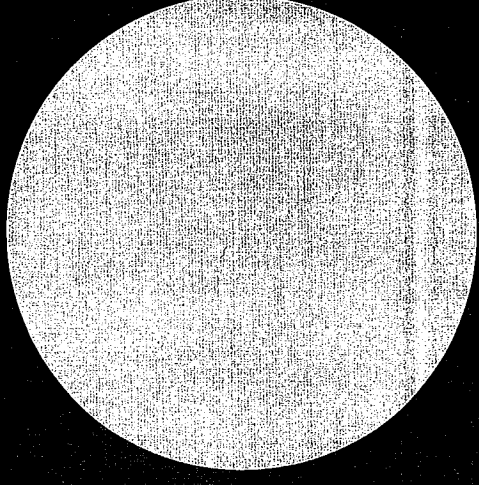
Queens Manor – Excellent Care in a Building Meant for a Different Population

- ▶ Consistent positive feedback from residents and families regarding the quality of care.
- ▶ But.....our building was designed and built for residents who are mobile and requiring far less nursing care.
- ▶ Our residents are primarily immobile, with complex comorbidities, requiring complex care coordination.
- ▶ Result:
 - ▶ Safety issues = WCB costs
 - ▶ Untapped care potential
 - ▶ Decreased resident dignity and independence



families regarding
residents who are
comorbidities,

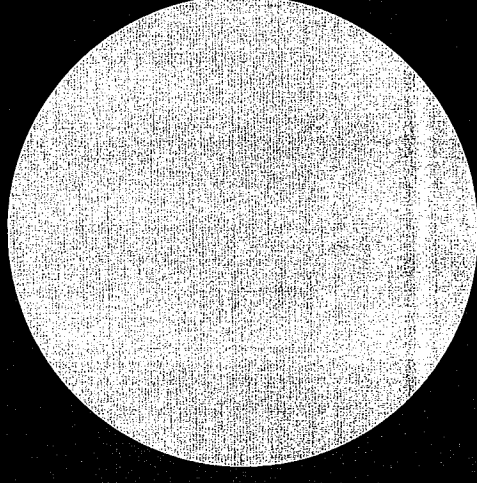
Where Do You Envision Yourself As a Senior in Need of LTC?



- ▶ Lack of adequate centralized air conditioning?
- ▶ No private palliative care space?
- ▶ Cramped dining space?
- ▶ Square footage below licencing requirements?
- ▶ Infection control challenges?
- ▶ Noisy with a lack of private family space?
- ▶ Limited mobility = limited accessibility to bathrooms = dependence on incontinence products?
- ▶ Double rooms?

Queens Manor - The Future

- ▶ Part of an Aged Friendly Community
- ▶ Meeting best-practice standards in:
 - ▶ Infection Control
 - ▶ Universal Design and Innovation
 - ▶ Resident dignity, privacy, and independence
 - ▶ Human Resources
 - ▶ Community Integration
 - ▶ Palliative Care

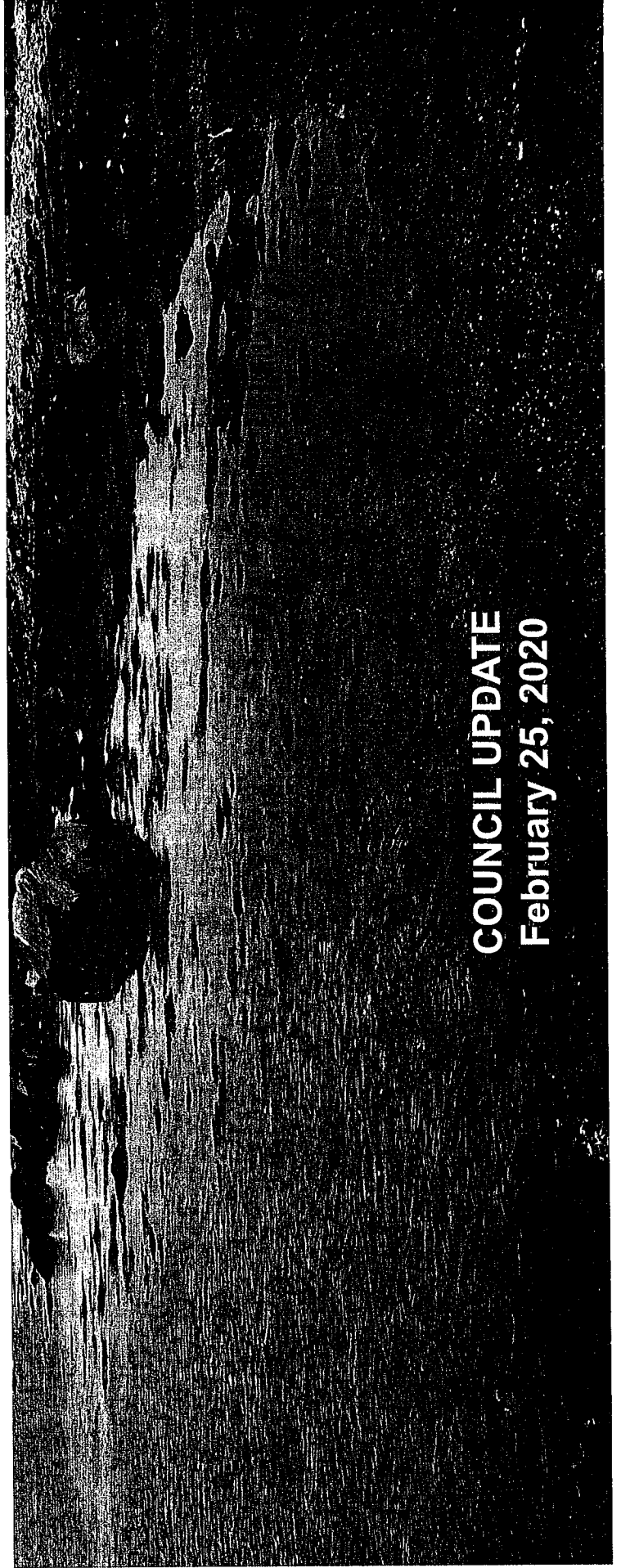


Moving Forward on the Continuum of Care in RQM



Queens

planning
for the future



COUNCIL UPDATE
February 25, 2020

WHO ARE WE?

UPLAND



Ian Watson



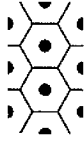
Erica Brook



Steffen Käubler



Juniper Littlefield



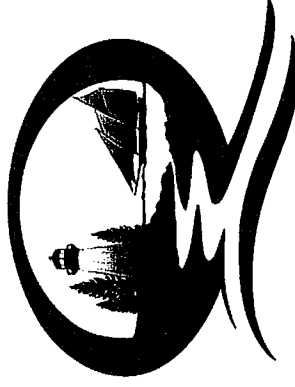
TURNER DRAKE
& PARTNERS LTD.



Alexandra Baird Allen

Jeff Pinhey

Neil Lovitt



Region of Queens Municipality

Planning Advisory Committee +
Mike MacLeod

Queens
planning
for the future

WHY ARE WE HERE?

Agenda

- Work Completed to Date
- Next Steps
- Draft Highlights

WHAT IS IT?

THIS PROJECT WILL....

- Review the overarching **VISION**
- **UPDATE** land use policies and regulations
- **SIMPLIFY** the content and language of regulations

WORK TO-DATE


- Project brand and website
- Pop-up events
- Seven public open houses
- Four stakeholder workshops
- Stakeholder calls
- On-line surveys
- Draft Vision, Goals, Objectives
- 6 x Discussion Papers
- Policy Direction Paper
- PAC policy direction workshop
- Three internal drafts

WORK TO-DATE



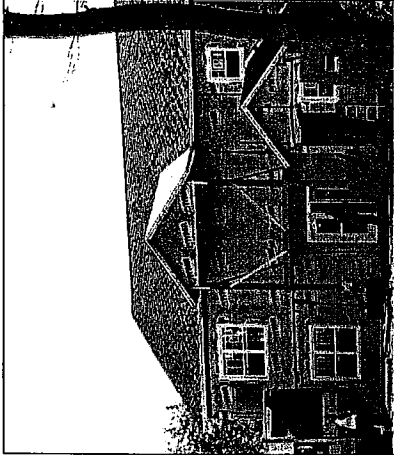

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DISCUSSION PAPER 1
POPULATION & DEMOGRAPHICS
2018.10.11





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DISCUSSION PAPER 2
ENVIRONMENT
2018.10.11





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DISCUSSION PAPER 3
RESIDENTIAL DEVELOPMENT
2018.10.11





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DISCUSSION PAPER 4
ECONOMY
2018.10.11




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DISCUSSION PAPER 5
INFRASTRUCTURE
2018.10.11



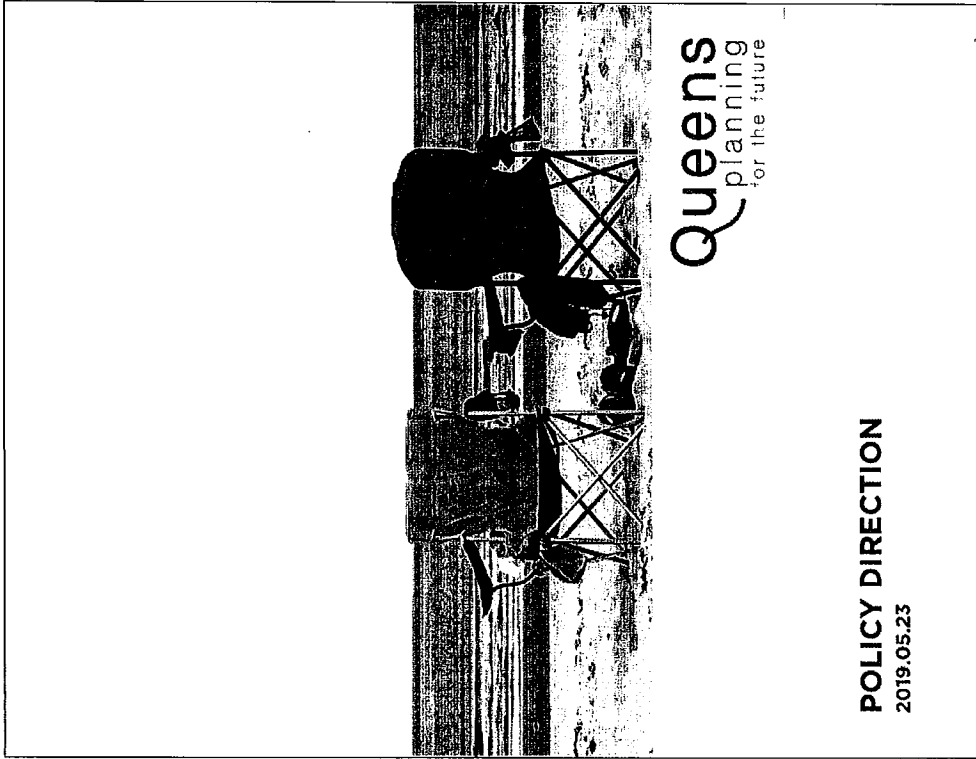
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DISCUSSION PAPER 6
GENERAL
2019.03.01



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WORK TO-DATE



WORK TO-DATE

KEY ISSUES

- Environment
- Demographics
- Housing
- Economy

NEXT STEPS

- Communications
 - Facebook
 - Posters
 - Email List
 - Website
- Open Houses
- Summary of Feedback
- Develop Final Drafts
- First Reading
- Public Hearing and Second Reading



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NEXT STEPS

Port Mouton	March 16 – 6:00-8:00	West Queens Rec Centre
Mersey Point	March 17 – 12:00-2:00	Mersey Point Hall
Beach Meadows	March 17 – 6:00-8:00	Seaside Centre
Galedonia	March 18 – 6:00-8:00	North Queens Business Hub
Port Medway	March 23 – 6:00-8:00	The Port Grocer
Liverpool	March 24 – 6:00-8:00	Queens Place Emera Centre
Milton	March 25 – 6:00-8:00	Milton Hall
Greenfield	March 26 – 6:00-8:00	Greenfield Fire Hall

NEXT STEPS

	FEB	MAR	APR	MAY
5	Drafting / Policy Development			
5.1				
5.2				
5.3				
5.4	X			
5.5	☺			
5.6				
6	Final Presentation and Approvals			
6.1				
6.2			X	
6.3				☺
6.4				X

KEY HIGHLIGHTS

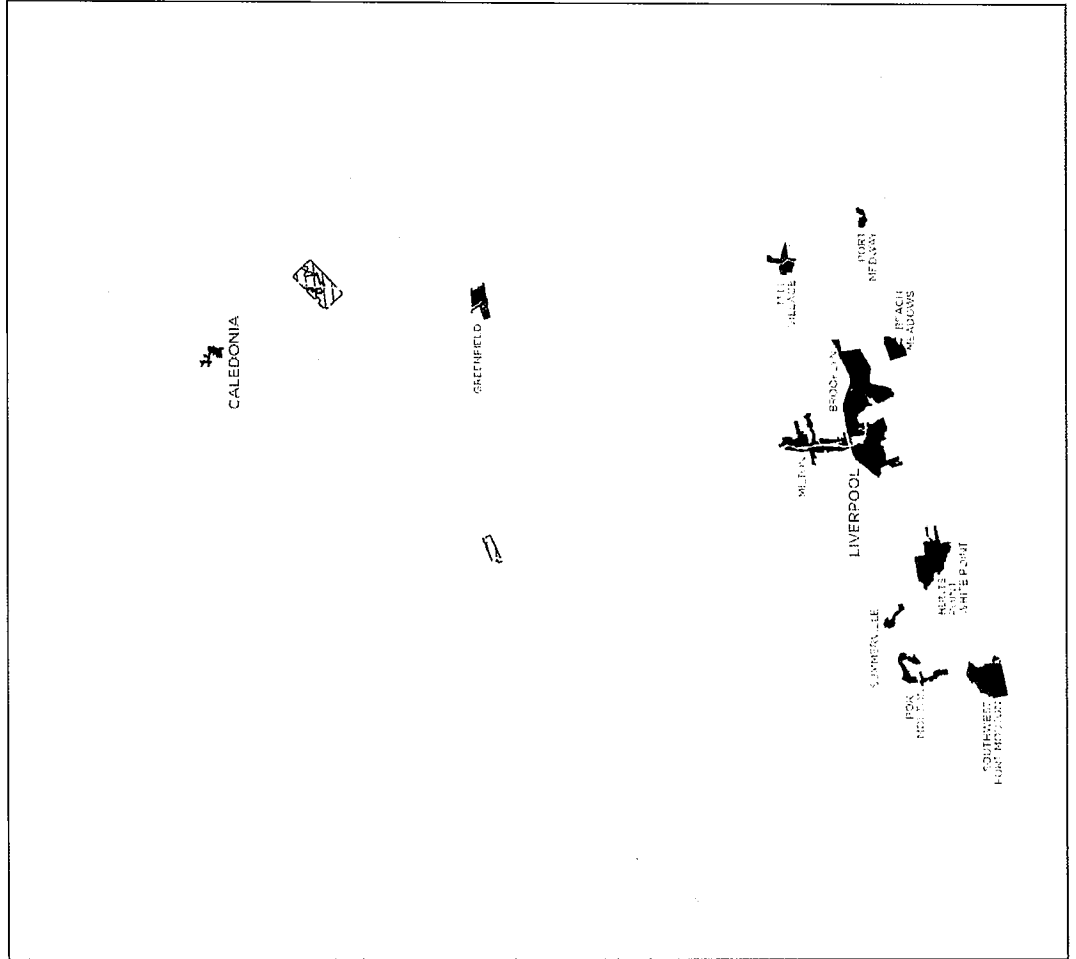
The Region of Queens Municipality strives to be a community that flourishes in harmony with, and due to, an abundance of natural assets; that proactively responds to the threat of a changing climate; where varied housing options and relevant, purposeful employment can be easily found; where the unique attributes, lifestyle, and character of individual communities are protected and enhanced; where diversity is celebrated; and where a shared vision guides sustainable growth and prosperity.

KEY HIGHLIGHTS

COMMUNITY STRUCTURE

- Urban Serviced Areas
- Hamlets
- Rural Development Areas

SCHEDULE 'A'



KEY HIGHLIGHTS

URBAN SERVICED AREAS

- Higher densities of development
- Full range of infrastructure
- Wide range of commercial services



A

KEY HIGHLIGHTS

HAMLETS

- Local service and cultural centres
- Potential for municipal infrastructure
- Moderate range of housing and commercial options

KEY HIGHLIGHTS

HAMLETS

- Beach Meadows
- Greenfield
- Hunts Point / White Point
- Mill Village
- Port Medway
- Port Mouton
- Summerville





KEY HIGHLIGHTS

RURAL DEVELOPMENT AREAS

- Resource development, recreation, and limited housing and commercial services
- Limited municipal infrastructure

KEY HIGHLIGHTS

ENVIRONMENT

- **Minimum coastal elevation (2.8 metres CGVD2013)**
- **Maintain watercourse buffer**
- **Coastal buffer of 30 metres**
- **Dark skies**
- **Continue to recognize and protect conservation lands**
- **Expanded use of Seasonal Residential (R7) Zone**

KEY HIGHLIGHTS

INFRASTRUCTURE

- Defined boundary for central water and sewer
- Potable water study for subdivisions of 3+ lots
- Renewable energy
- Continue to protect municipal water supply

KEY HIGHLIGHTS

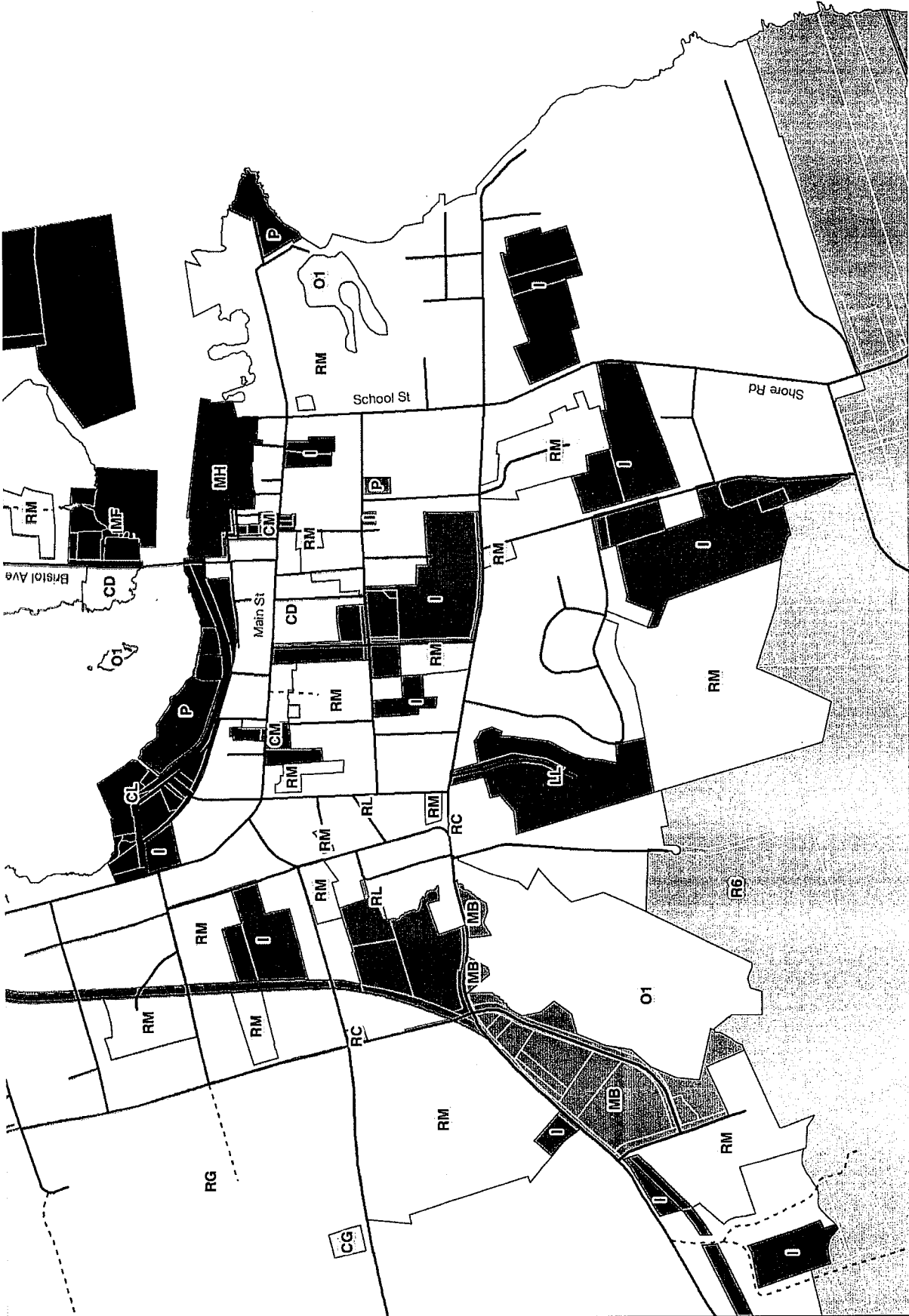
TRANSPORTATION

- Limits on new public roads
 - Urban serviced areas
 - Hamlets
 - Highway Commercial (CH) Zone
- Private roads
 - Not in urban serviced areas
 - Minimum standards
- Sidewalks on new public roads
- Refined parking standards
- EV charging

KEY HIGHLIGHTS

HOUSING

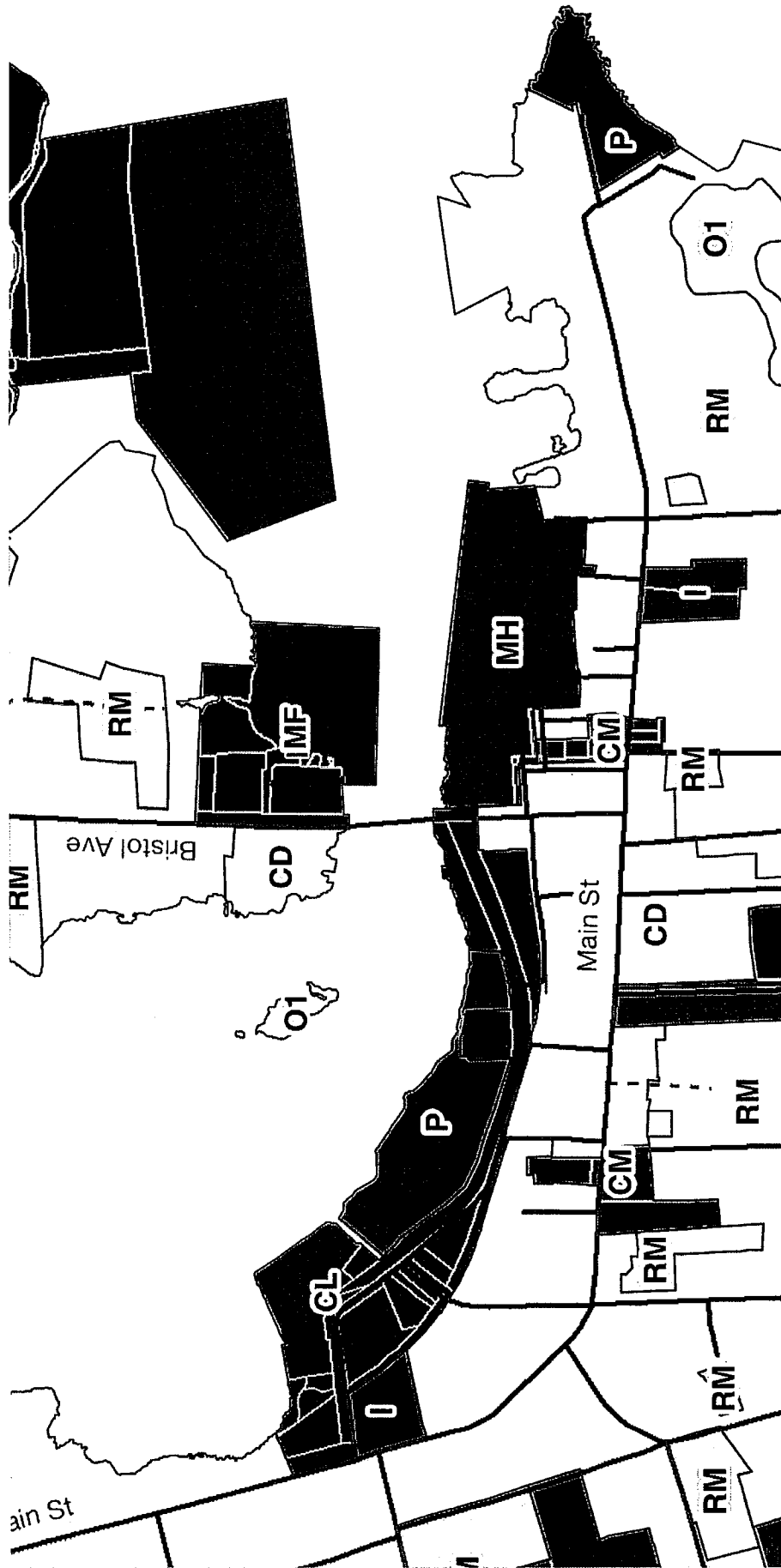
- Accessory dwellings
- Continue to enable supportive housing, converted dwellings, and land lease communities
- Ground floor (in rear) residential in Downtown Commercial (CD) Zone
- Wider use of Multiple Unit Residential (RM) Zone

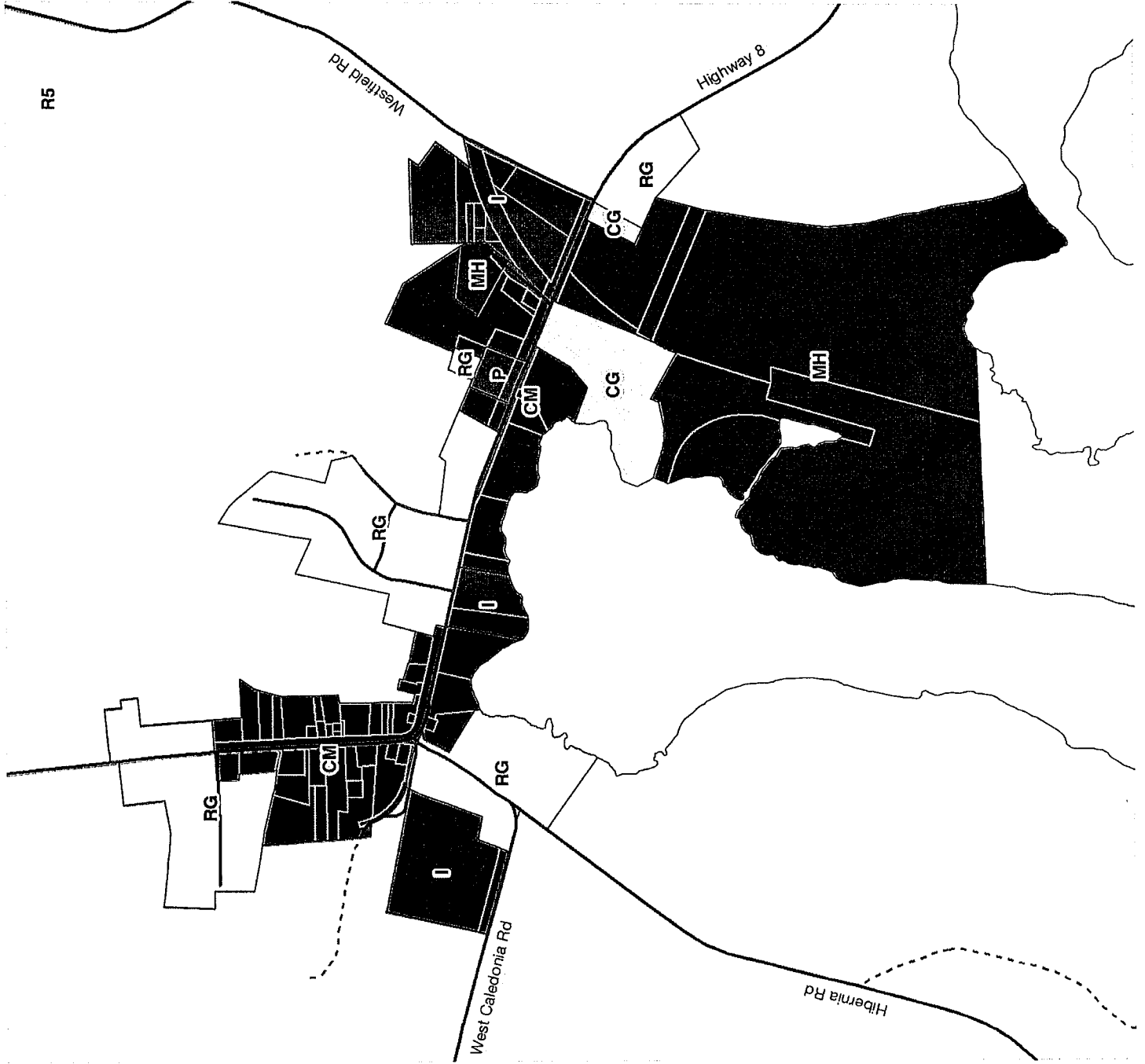


KEY HIGHLIGHTS

ECONOMIC DEVELOPMENT

- “Craft” manufacturing
- Wide support for agricultural activities
- Continue to enable forestry- and forestry-supportive activities
- Expanded home-based businesses
- Rural Commercial (CR) Zone
- Highway Commercial (CH) Zone
- Mixed Use (CM) Zone
- Business Park (MB) Zone





KEY HIGHLIGHTS

RECREATION AND OPEN SPACE

- Lowered threshold for open space dedication to 3 lots
- Land for water access or cash or land that conforms to open space plan
- Allow parks almost everywhere
- Basic controls for RVs

KEY HIGHLIGHTS

CULTURE AND HERITAGE

- Flexibility for registered heritage properties
- Allow artisan uses in many zones
- Density bonusing?

KEY HIGHLIGHTS

COMMUNITY USES

- Continue to support a wide range of community uses
- Allow limited community uses in a wider range of zones

KEY HIGHLIGHTS

ORGANIZATION AND PROCESSES

- Reorganized and reformatted both documents
- Expanded list of variances
- Expanded list of criteria for considering rezonings and development agreements
- Option for development agreement instead of rezoning
- Site plan approval

KEY HIGHLIGHTS

OTHER IMPORTANT HIGHLIGHTS

- **Statements of Provincial Interest**
- **“Sustainable Planning Values”**
- **“Investing in the Future”**
- **Refined zone standards**
- **Zoning changes**



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STAFF REPORT

To: Council

From: Jennifer Keating-Hubley, Director of Finance
Brad Rowter, Director of Engineering & Public Works

Date: February 25, 2020

Re: **Solid Waste Management Facility - Tipping Fees**

BACKGROUND

The Region of Queens holds multiple contracts for the disposal of various solid waste streams at the landfill facility. Contained in these agreements are mechanisms for annual fee increases. Each year the rolling ten year average of CPI is used to revise the tipping fee schedule.

DETAILS

The proposed increases at 1.83% are reflected in the revised 2020/21 tipping fee schedule (attached) and are calculated based on a rolling ten-year average for all solid waste streams.

Consumer Price Index – 10 years

2010	2.2
2011	3.8
2012	2.0
2013	1.2
2014	1.7
2015	0.4
2016	1.3
2017	1.4
2018	2.1
2019	2.2 (December)
Average	1.83

BUDGET IMPACT

Applicable solid waste budget items have been projected using the revised tipping fees schedule.

RECOMMENDATION

That Council of the Region of Queens Municipality approve the tipping fees schedule as attached, for Residual Municipal Solid Waste, Sorted Construction and Demolition Material, Mixed Construction & Demolition Material, Blue Bag Recyclables, Metal/White goods, Contaminated Soil and Septage effective April 1, 2020.

COMMUNICATIONS

Letters are sent annually informing contract holders and regular commercial users of the Solid Waste Facility, informing of rate changes effective April 1st each year.

QUEENS SOLID WASTE MANAGEMENT FACILITY

**TIPPING FEE SCHEDULE
EFFECTIVE APRIL 1, 2020**

MATERIAL	GENERATED WITHIN REGION OF QUEENS		GENERATED OUTSIDE REGION OF QUEENS
	Residential	Commercial	
Residual Municipal Solid Waste	No Charge	\$89.82 / tonne	\$89.82 / tonne
Sorted Construction & Demolition Material	No Charge	\$39.92 / tonne	\$61.70 / tonne
Mixed Construction & Demolition Material	\$61.36	\$64.55 / tonne	\$64.55 / tonne
Blue Bag Recyclables	No Charge	\$185.73 / tonne	\$185.73 / tonne
Compostable Organic Material	No Charge	Actual	Actual + \$6.00 /tonne
Metal/White Goods	No Charge	\$39.92 / tonne	\$39.92 / tonne
Contaminated Soil	\$49.36	\$51.92 / tonne	\$51.92 / tonne
Septage Disposal	N/A	\$0.0259 / litre	\$0.0341 / litre