



2027-03-31

Region

Budget

**1. Taxation**

ASSESSABLE PROPERTIES

Residential	13,506,000
-------------	------------

Commercial	2,035,100
------------	-----------

Wind Turbine Act	25,700
------------------	--------

---

2,060,800

Resource

Taxable Assessments	952,400
---------------------	---------

Forest Property-Less than 50,000 Acres	28,600
--	--------

Forest Property -More than 50,000 Acres	111
---	-----

---

981,111

AREA RATES

Hydrant Rate	300,400
--------------	---------

Transportation-Roads & Sidewalks

Transportation-Roads & Sidewalks	421,613
----------------------------------	---------

District 13	1,657,846
-------------	-----------

Debt-District 13	68,131
------------------	--------

---

2,447,990

Environmental Health-Caledonia	36,000
--------------------------------	--------

Environmental Health- Milton	52,100
------------------------------	--------

Environmental Health- Liverpool	431,800
---------------------------------	---------

Environmental Health- Brooklyn	41,100
--------------------------------	--------

---

561,000



2027-03-31

Region

Budget

Business Property	
Bell	48,000
Nova Scotia Power	1,368,354
Nova Scotia Power HST Rebate	54,956
	<hr/>
	1,471,310
Deed Transfer Tax	1,200,000
Tax Recoveries	10,000
	<hr/>
	1,210,000
	<hr/>
<b>Total Taxation</b>	<b>\$ 22,238,211</b>
	<hr/> <hr/>

**2. Grants in Lieu of Taxes**

Federal Government	82,544
	<hr/>
Provincial Government	
Provincial Property	88,207
Conservation GIL	14,375
Crown Timber Land	133,585
Fire Protection	24,384
	<hr/>
	260,551
	<hr/>
<b>Total Grants in Lieu of Taxes</b>	<b>\$ 343,095</b>
	<hr/> <hr/>

**3. Services Provided to Other Governments**

Closure Costs Joint Service Board	14,300
Closure Costs Barrington	28,800
Closure Costs Clarks Harbour	4,500
Barrington Solid Waste	247,400



2027-03-31

Region

Budget

Clarks Harbour Solid Waste	38,400
Joint Service Board Organics	73,500
Barrington Organics	51,000
Clarks Harbour Organics	2,800
Joint Service Board Solid Waste	122,560
Waste Check Solid Waste	1,627,900
Closure Costs Waste Check	207,300
Waste Check Under tonnage	43,500
	<b>\$ 2,461,960</b>

**4. Sales of Services**

**Protective Services**

Parking Meters	10,000
----------------	--------

**Public Health and Welfare Services**

Revenue from Residents	1,725,077
	<u>1,725,077</u>

**Environmental Health Services**

Septage	145,400
Commercial Solid Waste	248,400
Commercial Organics	56,800
Mixed C&D and O/S Queens	179,800
Commercial Closure	271,700
Metal Sales	50,200
Sorted Commercial Queens	12,800
Sorted O/S Queens	45,000
Contaminated Soil	65,700
	<u>1,075,800</u>



2027-03-31

Region

Budget

**Other**

Tax Certificates	15,000
<b>Total Sales of Services</b>	<b>\$ 2,825,877</b>

**5. Other Revenue from Own Sources**

**Licenses & Permits**

Dog Registration Fees	10,000
Planning Department Zoning, etc.	7,500
Building Permits	35,000
Vendors License	2,500
Taxi-License & Operator	500
	<hr/> 55,500

**Fines**

Parking Fines	1,000
Sheriff Fines	30,000
	<hr/> 31,000

**Rentals**

LBDC	120,000
Registry of Deeds	16,470
Hangar Rent-Airport	4,000
	<hr/> 140,470

**Return on Investments**

Interest on Investments	160,000
	<hr/> 160,000

**Other Revenue from Own Sources**

Penalties and Interest on Taxes	170,000
Penalties and Interest on Misc.	12,000



	<b>2027-03-31</b>
	<b>Region</b>
	<b>Budget</b>
	<hr/>
Marketing Levy Revenue	100,000
	<hr/>
	282,000
<b>Recreation and Cultural Services</b>	
<b>Queens Place Recreation Facility</b>	
Skate Sharpening	1,750
Public Skating	3,500
Ice Rentals	220,000
Fitness Revenue Memberships	172,000
Sponsorships & Advertising	55,000
Room Rentals	20,000
Fitness Classes	5,000
Vending Machines Revenue	6,000
Full Facility Rental	25,000
Personal Trainer	10,000
	<hr/>
	518,250
<b>Recreation Program Revenue</b>	46,750
	<hr/>
	565,000
<b>Miscellaneous</b>	
Race Track Revenue	9,500
Visitor Information Center	3,000
Sundry Revenue	45,000
RCMP Criminal Checks	3,000
Vacancy Allowance	230,922
<b>Revenue collected for Other Government Agencies</b>	
Brooklyn Community Rate	52,350



2027-03-31

Region

Budget

343,772

**Total Other Revenue from Own Sources**

**\$ 1,577,742**

**6. Unconditional Transfer from Other**

**Governments**

**Provincial Government**

Farm Property Acreage 14,140

Municipal Financial Capacity Grant 1,343,225

**Total Unconditional Transfers from Other Gov. \$ 1,357,365**

**7. Conditional Transfers from Federal & Provincial**

**Governments or Agencies**

RRF Funding 10,000

Diversion Credits 62,295

Provincial Funding 55,500

911 Cost Recovery Fund 5,000

**Total Conditional Transfers \$ 132,795**

**8. Other Transfers, Collections for Other**

**Governments**

**Accumulated Surplus**

Community Group Funding Support 483,000

RQM 30th anniversary 15,000

Community Wellness Strategy 50,000

Recommissioning report - Queens Place 52,500



2027-03-31

Region

Budget

Queens Place Parking Lot and wall replacement	90,000
Trestle Trail Bridge Study	30,000
North Queens Board of Trade Grant	40,000
Transfer fr Surplus to balance rate change to zero	423,514
	<hr/>
	1,184,014

**Transfers from Special Operating Reserves**

Shares Services Initial Costs	25,000
Paving rate balancing District 13	10,000
Septage Reserve Lagoon Dredging	55,000
Hillsview Acres Deficit Transfer fr Reserves	246,162
Pine Grove	25,000
MPS update funding fr reserve	48,000
CIF Reserve	100,000
Post Closure Costs Organics Reserve	400,000
Camera System Organics Reserve	66,481
Port Medway Interpretive Panels Parkland Reserve	7,000
Miriam Hunt Park Parkland Reserve	30,000
Port Medway Lights Parkland Reserve	49,000
Beach Meadows Swings Parkland Reserve	32,500
Playpark Gates Parkland Reserve	12,000
Thorbourne Park Lights Parkland Reserve	10,000
Shared Services Reserve - MUP review	52,000
SQ Pool Initial Equipment Fundraising Reserve	19,500
Traffic Study - District 13 Reserve	90,000
Main & Market Sidewalks - District 13 Reserve	43,500
Rectangular Rapid Flashing Beacons - District 13 Reserve	37,000



	<b>2027-03-31</b>
	<b>Region</b>
	<b>Budget</b>
	<hr/>
<b>Transfers from Special Equipment Reserve</b>	
Fire Department Truck Reserve	361,571
	<hr/>
	<b>2,903,728</b>
	<hr/>
<b>TOTAL REVENUE:</b>	<b>\$ 33,840,774</b>
	<hr/> <hr/>

## 9. General Government Services

### Legislative

Remuneration-Mayor	79,557
Remuneration-Council	327,633
Council Expenses	13,000
Other Expenses	10,260
	<hr/>
	430,451

### General Administrative

Administrative	1,782,790
Administrative Benefits	11,000
Allocated -Water Utility	(61,537)
Office Expenses	77,567
Computer Insurance	9,000
Equipment Mtnce/Lease Costs	22,044
Computer System	382,081
Diversity Programs	14,427
Staff Training	25,000
	<hr/>
	2,262,371
	<hr/>
Financial Management	45,000
Bank Charges	1,500
	<hr/>
	46,500



2027-03-31

Region

Budget

**Taxation**

Administration	80,604
Tax Billings	20,600
Tax Exemptions	167,238
Assessment Services	355,304
Other Taxation-Tax Sale Costs/Appeals PY	29,303
	<hr/>
	653,049

**Common Services-Administration Building**

Insurance	6,700
Electricity	30,600
General Maintenance	35,000
Utilities	2,800
	<hr/>
	75,100

**Other**

Legal Services	120,000
Recruiting	2,500
General Consulting	100,000
Safety Strategy Implementation	10,000
Other	1,000
Homeowners Association Fees	450
Utility Low Income Assistance	15,000
Staff Relations Fund	23,100
	<hr/>
	272,050

**Other General Government Services**

Conventions & Delegations	
NSFM (Council + CAO)	23,190
FCM/CAMA (Council + CAO)	10,000



	<b>2027-03-31</b>
	<b>Region</b>
	<b>Budget</b>
	<hr/>
Other Councillors Conferences	2,000
AMANS	17,940
	<hr/>
	53,130
<b>General Accident, Damage Claims &amp;</b>	
Public Liability Insurance	1,220
<b>Grants to Other Organizations &amp; Individuals</b>	
Community Investment Fund	275,000
	<hr/>
	275,000
<b>Other</b>	
Scholarships	9,000
Municipal Floats	1,600
Pension/Administration Costs	5,450
Advertising & Promotions	13,000
Grants to Organizations	
- Queens County Food Bank	15,500
- Queens Country Transit	65,000
- Astor funding - surplus	233,000
- North Queens Track - surplus	250,000
- North Queens Board of Trade - surplus	40,000
Communications	15,390
	<hr/>
	647,940
<b>Valuation Allowance</b>	
Uncollectible taxes	15,000
	<hr/>
	<hr/>
<b>Total General Government Services</b>	<b>\$ 4,731,811</b>
	<hr/> <hr/>

**10. Protective Services**

**Police Protection**



2027-03-31

Region

Budget

Administration-Prosecution Fees	12,500
DNA Testing	13,500
RCMP Satellite Office-Caledonia	450
Seniors' Safety Coordinator	82,987
Protective Services	3,264,952
<b>Total Police/Senior Protection</b>	<b>3,374,389</b>

**Law Enforcement**

**Building/Fire Inspection**

Salary & Benefits	196,379
Travel	5,000
Insurance Liability/Vehicle	2,600
Training/Memberships	5,000
Shared Services	25,000
Gasoline	12,900
Maintenance Vehicle	3,600
Supplies	513
	<b>250,992</b>

**By Law Enforcement**

Salary & Benefits	177,425
Insurance Liability/Vehicle	1,900
Training/Memberships	3,500
Telephone	718
Uniform	3,000
Unsanitary Premises	1,000
Gasoline	6,200
Bylaw Vehicle Maintenance	1,800
Dog Tags	850



2027-03-31

Region

Budget

Dog Pound General Maintenance	750
Supplies for Dog Control	500
Parking Meter Repairs/Tickets	5,000
	<hr/>
	202,644

**Total Law Enforcement** 453,636

**Fire Fighting Force**

Liability Insurance	14,425
Safety Training	40,000
Fire Department Equipment Purchases	361,571
Grants Volunteer Fire Departments/First Resp.	742,750
Workers Compensation	20,000
Medical Insurance	6,200
1st Responders Insurance	1,685
Dry Hydrant Maintenance	10,260
Reserve Fund-Fire Department Capital	445,650
	<hr/>
	1,642,541

**Fire Alarm Systems**

Answering Contract	31,800
Base Station/Antenna	600
	<hr/>
	32,400

Water Supply and Hydrants 300,400

**Fire Station Building**

Insurance/Building/Boiler	5,140
Building Repairs & Grounds	22,000
Building Fuel	20,500
Utilities	17,400
	<hr/>
	65,040



2027-03-31

Region

Budget

**Other Fire Protection**

Snow Removal Rural Fire Hydrants 5,000

**Total Fire Protection** 2,045,381

**Emergency Measures**

Local EMO/GSAR 85,546

Ground Search & Rescue- Building Fuel 5,100

Vehicle/Building/Liability Insurance 10,800

Electricity 1,700

Building Maintenance 3,000

**Total Emergency Measures** 106,146

**Total Protective Services**

**\$ 5,979,551**

**11. Transportation Services**

**Common Services-Administration**

Infrastructure/Public Works Wages 2,047,428

Sanitary Supplies 18,906

Licencing/Memberships/ Professional Development 34,043

Communication Services 41,040

2,141,416

**Common Services-Equipment Operations**

Salary & Benefits Mechanics 205,401

Equipment Oil & Fluids 23,100

Equipment Gas 32,400



2027-03-31

Region

Budget

Equipment Diesel	22,300
EPW Vehicle Maintenance	176,450
Trucks-Insurance	28,300
Small Equipment Maintenance	35,400
Plow Insurance	850
Heavy Equipment Maintenance	184,000
Loader-Insurance	4,700
Backhoe - Insurance	430
	<hr/>
	713,331
<b>Debenture Principal &amp; Interest</b>	
Principal	22,000
Interest	6,919
	<hr/>
	28,919
Small Tools and Equipment	34,000
Public Works Safety Equipment and Training	41,750
	<hr/>
	75,750
<b>Storage</b>	
Insurance	550
Grounds Building Utilities	14,400
Grounds Building General Maintenance	10,000
	<hr/>
	24,950
<b>Works Garage</b>	
Works Utilities	29,800
Works Department General Maintenance	40,000
	<hr/>
	69,800



2027-03-31

Region

Budget

Insurance	2,900
<b>Total Common Services</b>	<b>3,057,065</b>

**Road Transport**

**Roads and Streets**

Road Levy	314,800
Street and Road Maintenance	106,591
J Class roads	250,000
Sidewalks Material	109,462
Storm Water Management	10,260
De-Icing Materials Supply	68,737
Traffic Signals and Markings	229,476
Equipment Permitting	25,355
Asphalt Paving	410,400
	<hr/>
	1,525,081

**Debenture Principal & Interest**

Principal	70,456
Interest	16,810
	<hr/>
	87,266

**Road Transport**

**Street lighting**

Rental	280,500
Decorative Light Maintenance	4,000
	<hr/>
	284,500

**Airport**

Airport Insurance	4,600
Building/Grounds	2,500



2027-03-31

Region

Budget

Heat/Lights/Fuel	2,600
	<u>9,700</u>

<b>Total Transportation Services</b>	<b>\$ 4,963,612</b>
--------------------------------------	---------------------

**12. Environmental Health Services**

**R.Q.M. Wastewater Administration**

Supervision	153,187
Labour	492,235
Wage reallocation to Utility	(258,169)
Insurance-Caledonia	3,200
WW Continuing Education/Certification	6,000
Consulting Services	13,200
Insurance- Brooklyn	1,950
Insurance-STP Liverpool	15,500
Insurance-Milton	3,900
	<u>431,003</u>

**R.Q.M. Wastewater Collection Systems**

NQ WW Collection and Treatment Maintenance	99,400
SQ WW Collection Maintenance	184,680
	<u>284,080</u>

**R.Q.M. Wastewater Treatment & Disposal**

SQ WW Treatment Operations	227,592
	<u>227,592</u>

**Debenture Principal & Interest**

Principal	177,663
Interest	<u>28,737</u>
	206,400



2027-03-31

Region

Budget

---

**R.Q.M. Total Wastewater and Disposal** 1,149,076

**Garbage Collection & Disposal**

**Administration**

Salary and Benefits	202,972
Wage reallocation	(43,015)
SW Administrative Travel	750
Public Engagement	17,955
	<hr/>
	178,662

**Garbage & Waste Collection**

Grey Box & Green Cart Maintenance	38,480
Solid Waste Collection Contracts	1,311,777
Solid Waste Transportation Contract	827,337
Derelict Vehicle Program	1,000
	<hr/>
	2,178,594

**Landfill**

SW Wages and Benefits	459,695
Insurance	11,000
SW Facility Operation and Maintenance	390,188
Control Program and Testing	64,125
HHW Operation and Maintenance	37,962
Leachate Management	76,950
Leachate Transportation wages	193,524
Reserve Fund-Spec Cap-Post Closure Queens	400,000
Reserve Fund-Spec Cap-Post Closure-Cont.	<hr/>
	530,900
	<u>2,164,344</u>



2027-03-31

Region

Budget

2,164,344

**Organics**

Insurance	4,200
Organics Transfer Operation and Maintenance	271,377
Leaf and Yard Waste Operations	47,500
	<u>323,077</u>

**Total Garbage & Waste Collection & Disposal** 4,844,676

**Total Environmental Health Services** \$ 5,993,752

**13. Public Health & Welfare Services**

Hillsview Acres	\$ 1,971,239
	<b>\$ 1,971,239</b>

**14. Environment Development Services**

**Planning**

**Administration**

Salaries & Benefits	543,822
Supplies	3,000
	<u>546,822</u>

**Planning Other**

Travel	250
Liability Insurance	1,000
Training/Memberships	500
Civic Number Private Road Signage	750
Advertising	1,000



2027-03-31

Region

Budget

Planning Projects Reserve	100,000
GIS Project	5,000
Heritage Property	1,200
Meeting support	2,500
Community Outreach	5,000
Accessibility Planning/Implementation Misc.	12,813
Surveying	5,000
	<hr/>
	135,013
	<hr/>
<b>Total Environmental Planning &amp; Zoning</b>	681,835

**Other Environment Development Services**

**Tourism & Economic Development**

Salaries & Benefits	350,934
---------------------	---------

**Supplies/Materials/Operations**

Supplies	513
Library/Resource	-
	<hr/>
	513

**Department Services/Projects**

Brochure Update & Productions	15,390
	<hr/>
	15,390

**Queens Waterfront Development**

Port Medway Maintenance	56,500
	<hr/>
	56,500

**Publicity & Advertising**

Website Development	10,000
Signage Development & Mtnc.	12,825



	<b>2027-03-31</b>
	<b>Region</b>
	<b>Budget</b>
	<hr/>
Promotions and Advertising	55,650
	<hr/>
	78,475
<b>Facilities</b>	
Christmas Lighting/Wreaths	21,546
VIC Maintenance	2,500
	<hr/>
	24,046
<b>Fort Point Lighthouse Park</b>	
Insurance	950
Utilities	2,600
Fort Point Maintenance	6,156
	<hr/>
	9,706
<b>LBDC</b>	
LBDC Maintenance and Operation	158,055
Real Property Taxes	17,300
Insurance	9,636
	<hr/>
	184,991
<b>Other</b>	
VIC Operations	42,087
Insurance	1,900
Training	3,000
Travel	1,000
Membership	4,000
	<hr/>
	51,987
<b>Economic Development</b>	
Regional Beautification / Façade program	41,040
Events Strategy Implementation	100,000
Economic Development Data and Profile	5,000



2027-03-31

Region

Budget

Community Economic Diversification	35,000
Regional Economic Development	75,260
Branding/Wayfinding	25,000
Miriam Hunt Park	30,000
	<hr/>
	311,300
	<hr/>
<b>Total Tourism and Economic Development</b>	<b>1,083,842</b>

**Total Environmental Development Services** **\$ 1,765,677**

---

**15. Recreation and Cultural Services**

**Recreation Facilities**

**Swimming Pool/Beach**

Staff Wages/Benefits-NQAC	42,029
Utilities-NQAC	2,500
Supplies-NQAC	6,050
NQAC Maintenance	11,000
Staff Training/Travel-NQAC	7,695
Insurance-NQAC	1,104
Beach Meadows Beach Maintenance and Ops.	21,803
	<hr/>
	92,181

Staff Wages/Benefits - SQOP	120,260
Utilities-SQOP	13,000
Supplies-SQOP	35,000
SQOP Maintenance	49,000
Staff Training/Travel - SQOP	3,700



2027-03-31

Region

Budget

Insurance-SQOP	5,000
	<hr/>
	225,960

**Parks/Playgrounds**

Grounds Crew Wages	237,643
Liability Insurance	2,429
Grounds Crew Gas	13,900
Park Facilities Maintenance and Operation	113,000
Playground Maintenance and Operation	56,400
	<hr/>
	423,372

**Queens Place Community Facility**

Office Supplies/Postage	9,770
Insurance	18,000
General Equipment	20,000
Staff Training / Memberships	18,450
Advertising & Promotion	12,500
License & Fees	52,000
Facility Building Maintenance	293,365
Fuel Cost	20,000
Power	356,000
Sewer & Water Fees	12,000
Telephone / Cable	9,600
Propane	500
Concessions Equipment & Supplies	5,130
Bar/Beverage Supplies	5,500
Fitness Center	35,910
General Operations	35,728
Salary & Benefits	<hr/>
	1,035,384
	1,939,837



2027-03-31

Region

Budget

**Debenture Principal & Interest**

Principal	158,369
Interest	41,696
	<hr/> 200,065

**Subtotal Recreation Facilities** 

---

 2,881,415

**Cultural Buildings & Facilities**

Historical Burial Grounds	1,000
	<hr/> 1,000

**Old Town Hall/ Astor**

Old Town Hall/Astor Insurance	4,374
Old Town Hall/Astor General Maintenance	34,500
Old Town Hall/Astor Electricity & Fuel	30,780
Old Town Hall/Astor Operations	750
	<hr/> 70,404

**Museums**

Blacksmith Museum	3,875
Court House Insurance, Fire & Liability	1,195
Court House General Maintenance	5,000
Court House Heat	5,130
Court House Power Water & Sewer	2,570
	<hr/> 17,770

**Library**

Library Operations	600
Regional Library	92,000
	<hr/> 92,600

**Other Recreation and Cultural Services**



2027-03-31

Region

Budget

**Other Recreation and Cultural Services**

Travel	4,196
Training/Workshops	3,150
Community Grants & Programs	
- North Queens Active Living	19,500
- Greenfield Recreation	25,650
Aquatic Training	7,000
Memberships	1,600
Telephone	421
Equipment	4,196
Community Workshops	3,940
Health and Wellness Initiatives	51,570
Active Transportation	1,570
Promotion	841
Salaries & Benefits	226,302
Physical Activity Strategy Implementation	54,368
	<hr/>
	404,303

**Less: transmission of taxes collected for Other Governments**

Brooklyn Cemetery/Recreation	52,350
------------------------------	--------

**Total Recreation & Cultural Services**

**\$ 3,519,842**

**Reserve Transfer-Special Operating Reserve**

Comfort Center funding	45,000
Sidewalk Renewal	25,000
First Responders	5,000
	<hr/>
	75,000



2027-03-31

Region

Budget

**Reserve Transfer - Equipment Reserve**

Airport Reserve- New 23/24	12,000
General Equipment Reserve	250,000
Equipment Reserve shortfall CIP purchases	130,000
	<u>392,000</u>

**Total Fiscal Transfers:** 467,000

**Conditional Transfers to other governments and agencies**

Appropriation to Regional School Board 4,448,288

**Total Conditional Transfers to other governments and agencies** 4,448,288

**Total Fiscal Services** **\$ 4,915,288**

**Total Expenditures** 33,840,773

**Operating (Deficit) Surplus** \$ 0

**Hillsview Acres**

**EXPENDITURES**

SALARIES & BENEFITS

Salaries & Wages	1,608,309
Benefits	
	<u>1,608,309</u>

BUILDING EXPENSES

Insurance 6,700



2027-03-31

Region

Budget

Fuel	30,780
Electricity	20,520
Propane	7,180
Smoke Detectors & Fire Alarm	4,100
Sprinkler Repairs	4,100
General Maintenance	62,600
	<hr/>
	135,980
 EQUIPMENT & SUPPLIES	
Cleaning Supplies	11,500
Equipment & Material	13,600
Supplies & Utensils	3,600
Linen Supplies	3,100
Grounds Maintenance	2,100
Supplies	3,100
	<hr/>
	37,000
 RESIDENT'S EXPENSES	
Medication	250
Sanitary Supplies	4,100
Food	119,000
Medical Supplies	17,400
Activity Supplies	12,300
Kitchen- Non food	3,300
Chargeable Expenses	-
	<hr/>
	156,350
 Travel-Administration	2,400
Office Supplies	7,500



2027-03-31

Region

Budget

Agency Staffing	4,100
Training	16,000
Telephone	3,600
	<hr/>
	33,600
	<hr/>
<b>Hillsview Acres TOTAL</b>	<b>1,971,239</b>
	<hr/> <hr/>

**WATER UTILITY**

**REVENUES**

**Operating Revenues**

Metered Sales	1,027,847
Public Fire Protection	300,400
	<hr/>
	1,328,247

**Other Operating Revenues**

Sprinkler Service	5,454
Plate Fee & Shut off	4,400
Connections Fee	3,000
	<hr/>
	12,854

**NON OPERATING REVENUE**

Interest	15,000
Miscellaneous	312,000
	<hr/>
	327,000

<b>TOTAL REVENUE</b>	<b>1,668,101</b>
----------------------	------------------

**EXPENDITURES**

**SOURCE OF SUPPLY**



	<b>2027-03-31</b>
	<b>Region</b>
	<b>Budget</b>
	<hr/>
Lake Inspections	85,500
Labour Source of Supply	19,689
Screen Maintenance	2,500
Wildlife Management	1,545
Supervision Source of Supply	8,409
Insurance	2,000
<b>TOTAL SOURCE OF SUPPLY</b>	<hr/> 119,644
Labour - Water Treatment	43,269
Water Testing	33,000
Chemicals and Additives	231,970
Facility Repairs and Maintenance	72,500
Process Equipment	202,675
Electricity	102,000
Generator	5,400
Supervisory Water Treatment	33,637
Contracted Services	14,300
Allocated Services	11,040
<b>TOTAL WATER TREATMENT</b>	<hr/> 749,790
<b>TRANSMISSION AND DISTRIBUTION</b>	
Leak Detection	10,000
Maintenance of Mains (Materials)	48,500
Use of Gravel	2,625
Maintenance of Hydrants/Valves	18,900
Maintenance of Meters	10,000
Street Patching	40,000



2027-03-31

Region

Budget

Labour Transmission and Distribution	133,936
Cowie Well - Public Tap	4,000
Supervisory Transmission and Distribution	33,637
Allocated Services	25,761
<b>TOTAL TRANSMISSION AND DISTRIBUTION</b>	<b>327,358</b>

**Allocated Services - T/D 70% Treatment 30%**

Truck Repairs - Transportation	2,700
Insurance	1,116
Excavator Repairs	6,000
Tools & Shop Expense	5,250
Safety Equipment	5,250
Computer Services	14,910
Meal Allowance	1,369
Travel	206
<b>TOTAL ALLOCATED SERVICES</b>	<b>36,801</b>

**ADMINISTRATION AND GENERAL**

Rate Study	-
Supervision	8,409
Office/Admin Salaries	81,796
Office Supplies and Expenses	1,000
Advertising Expense	8,963
Courses and Seminars	6,000
Auditors	7,300
Legal	500
UARB Utility Levy	2,050



	<b>2027-03-31</b>
	<b>Region</b>
	<b>Budget</b>
	<hr/>
Insurance	17,000
<b>TOTAL ADMINISTRATION AND GENERAL</b>	<hr/> 133,017
Depreciation	192,000
<b>TOTAL OPERATING EXPENDITURES</b>	<hr/> 1,521,809
 <b>NON OPERATING EXPENDITURES</b>	
Principal	67,157
Interest/Discount	12,751
<b>TOTAL NON OPERATING EXPENDITURES</b>	<hr/> 79,908
 <b>TOTAL OPERATING AND NON OPERATING EXPENDITURES</b>	<hr/> 1,601,717
 <b>SURPLUS/DEFICIT</b>	<hr/> <hr/> 66,384