

5 YEAR CAPITAL INVESTMENT PLAN - 2026-2031

Fiscal Year	INF REF #	POS EX FUND	Project	Municipal Reserves	Municipal Surplus	Provincial Funding	Federal Funding	Private Funding	Long Term Borrowing	TOTAL	
2026-2027	24-30	C/O	X Accessible Washrooms - Splash Pad			\$ -	\$ 425,810			\$ 425,810	
	25-17	C/O	C&D Site Improvements		\$ 456,970					\$ 456,970	
	24-27	C/O	Gorham Planter Rehabilitation	\$ 97,630						\$ 97,630	
	24-04	C/O	LBDC Library Renovations				\$ 111,490			\$ 111,490	
	24-01	C/O	Mount Pleasant Services Extension Design			\$ 133,080				\$ 133,080	
	25-16	C/O	MPSE - Extension			\$ 9,705,141			\$ -	\$ 9,705,141	
	24-26	C/O	MPSE - Wastewater Lift Station upgrading				\$ 1,500,000		\$ 2,718,912	\$ 4,218,912	
	24-08	C/O	MPSE - Water Transmission Extension Phase V	\$ 801,059						\$ 801,059	
	24-28	C/O	Old Burial Ground Wall Rehabilitation	\$ 173,440						\$ 173,440	
	25-OP1	C/O	PLC Computer for Water Utility	\$ 147,477						\$ 147,477	
	25-03	C/O	Queens Place Drive services extension		\$ 249,260					\$ 249,260	
	26-OP3	N	X	Queens Place LED light refit - track and lobby	\$ 78,000						\$ 78,000
	26-OP2	N		Queens Place Roof Remediation	\$ 70,000						\$ 70,000
	26-OP4	N		Rural Fire Suppression		\$ 200,000					\$ 200,000
	25-18	C/O		Sidewalk Millard to Harley Umphrey Section 1		\$ 519,192		\$ 325,165			\$ 844,357
	24-07	C/O		South Queens Outdoor Pool					\$ 1,890,985	\$ 2,000,000	\$ 3,890,985
	25-04	C/O		Waterloo East Phase IIIB	\$ 405,100		\$ 262,000	\$ 314,000			\$ 981,100
	26-15	N	X	THACC Improvements Year 1		\$ 1,090,499					\$ 1,090,499
	26-08	N		CWWTF SAR Implementation Year 1		\$ 421,659					\$ 421,659
	26-09	N		SQWWTF SAR Implementation	\$ 125,667						\$ 125,667
	26-10	N	X	MSB Heat Pumps						\$ 1,111,270	\$ 1,111,270
	26-12	N		C&D Expansion Design	\$ 280,414						\$ -
	27-08	N		Replacement #206 Van	\$ 98,660						\$ 98,660
	28-07			Replacement #505 Loader					\$ 441,390		\$ 441,390
	26-07			Mill Brook Flume Assessment	\$ 100,740						\$ 100,740
	25-08			MPSE Main Street - Roy Turner to Mersey (Water)					\$ 595,659		\$ 595,659
	26-12			Replacement #103 Truck - Landfill	\$ 98,660						\$ 98,660
	26-11			Replacement #303 Waste handler - Landfill	\$ 517,740						\$ 517,740
	26-06			Replacement #509 Loader - PW	\$ 280,410						\$ 280,410
	TOTAL				\$ 3,274,997	\$ 2,937,580	\$ 10,100,221	\$ 2,676,465	\$ 1,890,985	\$ 6,867,231	\$ 27,467,065

Fiscal Year			Project	Municipal Reserves	Municipal Surplus	Provincial Funding	Federal Funding	Private Funding	Long Term Borrowing	TOTAL	
2027-2028	27-09	N	Transmission Main Final Connection	\$ 145,400						\$ 145,400	
	27-10	N	Wastewater Masterplan	\$ 259,643						\$ 259,643	
	27-11	N	Replacement Liftstation Controllers Year 1 of 5		\$ 1,074,920					\$ 1,074,920	
	27-12	N	X THACC Improvements Year 2					\$ 2,159,187		\$ 2,159,187	
	27-13	N	CWWTF SAR Implementation Year 2		\$ 417,505					\$ 417,505	
	27-14	N	C&D Expansion Construction					\$ 2,804,139		\$ 2,804,139	
	27-06		Carton Street - Infrastructure Upgrading					\$ 425,810		\$ 425,810	
	26-02		X MPSE - Mersey Court to Wolfe		\$ 1,478,879					\$ 1,478,879	
	27-03		Parker Street - Infrastructure Upgrading				\$ 727,000			\$ 727,000	
	27-04		Replacement #104 Truck	\$ 98,660						\$ 98,660	
	27-05		Replacement #205 Tractor and #605 Tanker - Landfill	\$ 421,620						\$ 421,620	
	27-07		Replacement #701 Compaction - Landfill	\$ 210,330						\$ 210,330	
				TOTAL	\$ 1,135,652	\$ 2,971,304	\$ -	\$ 727,000	\$ -	\$ 5,389,136	\$ 10,223,092
	2028-2029	26-03		X MPSE - Main Street - Union St to Brunswick		\$ 1,354,278			\$ 500,000		\$ 1,854,278
28-08			Replacement #210 Truck	\$ 158,880						\$ 158,880	
28-06			Replacement #301 Excavator - Landfill	\$ 533,270						\$ 533,270	
28-08			Replacement #105 Truck	\$ 98,660						\$ 98,660	
28-03			Zwicker Avenue - Infrastructure Upgrading				\$ 1,068,984		\$ 250,000	\$ 1,318,984	
28-09		N	Replacement Liftstation Controllers Year 2 of 5						\$ 1,074,920	\$ 1,074,920	
			TOTAL	\$ 790,810	\$ 1,354,278	\$ -	\$ 1,068,984	\$ -	\$ 1,824,920	\$ 5,038,992	

Fiscal Year		Project	Municipal Reserves	Municipal Surplus	Provincial Funding	Federal Funding	Private Funding	Long Term Borrowing	TOTAL
2029-2030	26-04					\$ 311,570		\$	311,570
	28-05	X						\$ 1,109,159	\$ 1,109,159
	28-02	X				\$ 400,000		\$ 1,910,748	\$ 2,310,748
	29-06			\$ 98,660				\$	98,660
	29-07			\$ 98,660				\$	98,660
	29-11			\$ 62,310				\$	62,310
	29-09			\$ 310,220				\$	310,220
	29-10	N						\$ 1,074,920	\$ 1,074,920
		TOTAL	\$ 569,850	\$ -	\$ -	\$ 711,570	\$ -	\$ 4,094,827	\$ 5,376,247
2030-2031	30-02	N						\$ 1,074,920	\$ 1,074,920
	27-02	X						\$ 2,670,197	\$ 2,670,197
	30-04	N					\$ 726,999	\$	726,999
	30-05	N		\$ 114,243				\$	114,243
	30-06	N		\$ 98,664				\$	98,664
	30-07	N					\$ 197,328	\$	197,328
	30-03	N	X					\$ 1,530,229	\$ 1,530,229
			TOTAL	\$ 212,907	\$ -	\$ -	\$ -	\$ -	\$ 6,199,673
		5-YEAR TOTAL	\$ 5,984,216	\$ 7,263,162	\$ 10,100,221	\$ 5,184,019	\$ 1,890,985	\$ 24,375,787	\$ 54,517,976
		X	Indicates that there is potential for external funding identified for these projects.						