

January 13th, 2025

Scott Christian
Audrey Wamboldt
Pam Lovelace
Region of Queens Municipality

Christopher Clarke
Andrew MacVicar
Queens Home for Special Care Society

Dear Colleagues,

Thank you for your letter sent on December 17th, 2025, to Deputy Minister Tracey Barbrick regarding your plan to now begin collaborative conversations on next steps in your transition of governance and operation of Hillsvie Acres to Queens Home for Special Care Society ahead of the completion of the new facility. As Deputy Minister Tracey Barbrick has transitioned to a new role with government, she has asked I respond on her behalf.

As you noted, both parties decided in 2021 to work together to re-build both Queens Manor Nursing Home and Hillsvie Acres Residential Care Facility together in one building, under the ownership and operation of The Queens Home for Special Care Society. With the new facility well underway, service and development agreements signed, the department fully supports your plan to begin these conversations and agrees early planning on this transition is important to the successful opening.

As you continue your planning, we look forward to hearing about the progress but do not see a role for SLTC in the planning. However, closer to opening of the new Queens Manor the SLTC operations team will collaborate with you on the opening plans and ensure all are ready for a safe and successful opening of the new facility.

As always, although we do not need to be a part of the next steps, we encourage you to not hesitate to reach out as needed along the way,

Sincerely,



Katelyn Randell
Director Seniors Long-Term Care

