

REGION OF QUEENS MUNICIPALITY

INDEX TO FINANCIAL STATEMENTS

MARCH 31, 2021

	SECTION
Consolidated Financial Statements	A
Non-Consolidated Statements	B
Trust Funds Financial Statements	C

REGION OF QUEENS MUNICIPALITY
CONSOLIDATED FINANCIAL STATEMENTS
March 31, 2021

INDEX TO CONSOLIDATED FINANCIAL STATEMENTS

MARCH 31, 2021

Management Responsibility Statement	A1
Independent Auditor's Report	A2-3
Consolidated Statement of Financial Position	A4
Consolidated Statement of Operations	A5
Consolidated Statement of Cash Flows	A6
Consolidated Statement of Changes in Net Financial Assets	A7
Notes to Consolidated Financial Statements	A8-24

March 31, 2021

Management's Responsibility for the Consolidated Financial Statements

The consolidated financial statements have been prepared by management in accordance with public sector accounting standards, and the integrity and objectivity of these statements are management's responsibility. Management is also responsible for all of the notes to the consolidated financial statements and schedules, and for ensuring that this information is consistent, where appropriate, with the information contained in the consolidated financial statements. A summary of the significant accounting policies are described in Note 1 to the consolidated financial statements. The preparation of the financial statements necessarily involves the use of estimates based on management's judgement, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced. The internal controls are designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the consolidated financial statements.

Council is responsible for ensuring that management fulfills its responsibility for financial reporting and internal controls, and exercises these responsibilities through the Audit Committee. Council reviews internal financial statements on a regular basis and externally audited financial statements annually. The Audit Committee also discuss any significant financial reporting or internal control matters prior to their approval of the consolidated financial statements.

The external auditors, Grant Thornton LLP, conduct an independent examination, in accordance with Canadian auditing standards, and express their opinion on the consolidated financial statements. The external auditors have full and free access to financial management of Region of Queens Municipality and meet when required. The accompanying Independent Auditors Report outlines their responsibilities, the scope of their examination and their opinion on the consolidated financial statements.

On behalf of Region of Queens Municipality


Joanne Veinotte, CPA, CGA

Director of Corporate Services


Chris McNeill

Chris McNeill

Chief Administrative Officer

Grant Thornton LLP
4th Floor, Dawson Centre
197 Dufferin Street
Bridgewater, NS
B4V 2G9
T +1 902 543 8115
F +1 902 543 7707

Independent auditor's report

To the member of Council for the Region of Queens Municipality

Opinion

We have audited the consolidated financial statements of Region of Queens Municipality ("the Municipality"), which comprise the consolidated statement of financial position as at March 31, 2021, and the consolidated statements of operations, change in net financial assets and cash flow for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of Region of Queens Municipality as at March 31, 2021, and its results of operations, its changes in its net assets, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matter – Supplementary Financial Information

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements taken as a whole. The current year's supplementary information included in the schedules in Section B and Section C are presented for purposes of additional analysis and are not a required part of the consolidated financial statements. Such information has been subjected to the auditing procedures applied, only to the extent necessary to express an opinion, in the audit of the consolidated financial statements taken as a whole.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to a going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Grant Thornton LLP

Bridgewater, Canada
August 10, 2021

Chartered Professional Accountants


REGION OF QUEENS MUNICIPALITY
 CONSOLIDATED STATEMENT OF FINANCIAL POSITION
 FOR THE YEAR ENDED March 31, 2021

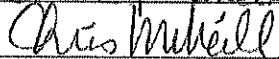
A4

	2021	2020
Financial Assets		
Cash and cash equivalents	\$ 22,318,001	\$ 20,149,456
Receivables - Taxes and Sewer net of Valuation Allowance		
Taxes net of Valuation Allowance	580,373	699,640
Sewer Rates	140,306	159,216
Water Rates	122,370	128,223
Due from Federal Government and its agencies	159,004	119,853
Due from Provincial Government and its agencies	87,749	63,282
Due from other local governments	175,973	-
Pension Asset	288,982	288,982
Other Receivables	209,911	518,207
	<u>1,764,667</u>	<u>1,977,403</u>
Loans Receivable	225,715	251,681
	<u>24,308,383</u>	<u>22,378,540</u>
Liabilities		
Payables and Accruals	818,230	1,174,144
Deferred revenue	548,467	98,528
Customer Deposits	326,603	269,165
Provincial Government and its agencies	4,253,510	4,312,321
Tax sale surplus	587,107	654,047
Solid Waste Post Closure Liability	3,291,159	2,415,731
	<u>9,825,076</u>	<u>8,923,936</u>
Net Financial Assets	<u>14,483,307</u>	<u>13,454,604</u>
Non Financial Assets		
Tangible Capital Assets - General	51,438,001	52,110,241
Tangible Capital Assets - Water	6,254,677	6,030,680
	<u>57,692,678</u>	<u>58,140,920</u>
Inventory of Supplies	136,191	170,676
Prepaid expenses	103,447	50,978
Net Non Financial Assets	<u>57,932,315</u>	<u>58,362,574</u>
Accumulated Surplus	<u>\$ 72,415,622</u>	<u>\$ 71,817,178</u>

See accompanying notes to the consolidated financial statements.

ON BEHALF OF THE REGION OF QUEENS MUNICIPALITY


 _____ Mayor


 _____ CAO

REGION OF QUEENS MUNICIPALITY
 CONSOLIDATED STATEMENT OF OPERATIONS
 FOR THE YEAR ENDED March 31, 2021

A5

	2021		2020
	BUDGET	ACTUAL	ACTUAL
REVENUE			
Taxation	\$ 10,507,183	\$ 10,841,327	\$ 10,643,326
Sales of services	763,105	907,231	837,524
Water rates	519,020	522,776	505,929
Water for Fire Protection	197,235	197,235	197,235
Government Transfers	1,396,821	1,546,556	1,336,655
Grants in lieu of taxes	418,726	315,354	322,718
Services provided to other governments	2,034,286	2,337,669	2,057,861
Other revenue from own sources	1,001,417	1,645,450	1,588,447
Public Health	1,323,322	1,501,778	1,379,496
Government Transfers Capital Contribution	-	671,655	1,374,867
(Loss) Gain on sale of Tangible Assets	-	116,793	(2,233)
	<u>18,161,115</u>	<u>20,603,824</u>	<u>20,241,826</u>
EXPENDITURE			
General government services	2,386,571	2,412,485	2,164,368
Protective services	3,426,874	3,419,842	3,423,511
Transportation services	2,876,836	2,717,061	2,772,170
Environmental health services	3,958,140	4,810,843	4,002,739
Public health	1,464,606	1,434,774	1,376,367
Environmental development services	1,309,666	1,472,712	1,013,186
Recreational and cultural services	2,481,636	3,044,388	2,764,100
Water Treatment and Distribution	662,807	693,274	709,806
	<u>18,567,137</u>	<u>20,005,380</u>	<u>18,226,247</u>
EXCESS REVENUE OVER EXPENDITURES	<u>\$ (406,022)</u>	<u>\$ 598,444</u>	<u>\$ 2,015,579</u>

ON BEHALF OF THE REGION OF QUEENS MUNICIPALITY

Doyle Hoeman Mayor
Chris Mitchell CAO

REGION OF QUEENS MUNICIPALITY
CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED March 31, 2021

A6

	2021	2020
Increase (decrease) in Cash and Cash equivalents		
Operating Activities:		
Net Surplus (deficit)	\$ 598,444	\$ 2,015,579
Amortization - General	1,838,322	1,920,510
Amortization - Water	99,011	99,962
Loss (gain) on disposal of capital assets, net	(116,793)	21,691
Increase in solid waste closure and post closure costs	875,428	156,963
	<u>3,294,412</u>	<u>4,214,705</u>
Receivables - Taxes, Rates and Other	212,736	369,631
Payables, Accruals and Other Liabilities	(355,914)	90,100
Deferred Revenue	449,939	(28,023)
Inventory of Supplies	34,486	-
Change in Tax Surplus	(66,940)	92,897
Customer Deposits	57,438	6,822
Prepays	(52,469)	164,083
	<u>3,573,688</u>	<u>4,910,215</u>
Capital Activities:		
Acquisition of Tangible Capital Assets - General	(1,166,084)	(1,340,611)
Acquisition of Tangible Capital Assets - Water	(323,008)	(509,756)
Proceeds on sale of Tangible Capital Assets	116,793	-
	<u>(1,372,298)</u>	<u>(1,850,367)</u>
Investing Activities:		
Loans Receivable (net)	25,966	55,566
Financing Activities:		
Issuance of Long Term Debt	325,000	730,000
Debt Principal Repayment	(383,811)	(336,915)
	<u>(58,811)</u>	<u>393,085</u>
Net Change in cash and cash equivalents	<u>2,168,545</u>	<u>3,508,499</u>
Cash and Cash equivalents		
Beginning of Year	<u>20,149,456</u>	<u>16,640,957</u>
End of Year	<u>\$ 22,318,000</u>	<u>\$ 20,149,456</u>

ON BEHALF OF THE REGION OF QUEENS MUNICIPALITY

 Mayor
 CAO

REGION OF QUEENS MUNICIPALITY
 CONSOLIDATED STATEMENT OF CHANGES IN NET FINANCIAL ASSETS
 FOR THE YEAR ENDED March 31, 2021

A7

	<u>2021</u>	<u>2020</u>
Annual Surplus	\$ 598,444	\$ 2,015,579
Changes in Tangible Capital Assets		
Acquisition of Tangible Capital Assets - General	(1,166,084)	(1,340,611)
Acquisition of Tangible Capital Assets - Water	(323,008)	(509,756)
Gain on disposal of Tangible Capital Assets	-	21,691
Amortization of Tangible Capital Assets - General	1,838,322	1,920,510
Amortization of Tangible Capital Assets - Water	99,011	99,962
	<u>448,242</u>	<u>191,796</u>
Changes in other Non Financial Assets		
Inventory of Supplies	34,487	-
Prepaid expenses	(52,469)	164,083
	<u>(17,982)</u>	<u>164,083</u>
Change in Net Financial Assets	<u>1,028,703</u>	<u>2,371,458</u>
Net Financial Assets - Beginning of Year	13,454,604	11,083,146
Net Financial Assets - End of Year	<u>\$ 14,483,307</u>	<u>\$ 13,454,604</u>

ON BEHALF OF THE REGION OF QUEENS MUNICIPALITY

Doreen Hoeman Mayor

Chris McNeill CAO

MARCH 31, 2021

1. SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

These consolidated financial statements are the responsibility of management and have been prepared in accordance with Canadian Public Sector Accounting Standards established by the Public Sector Accounting Board and conform to the accounting principles prescribed for Nova Scotia municipalities by the Department of Municipal Affairs and for water utilities by the Nova Scotia Utility and Review Board. Region of Queens Municipality is a municipality in the Province of Nova Scotia and operates under the provisions of the Nova Scotia Municipal Government Act.

Basis of Consolidation

The consolidated financial statements include the assets, liabilities, revenues and expenses of the reporting entity. The reporting entity is comprised of all operations accountable to the Municipality for the administration of their affairs and resources which are owned or controlled by the Municipality. Interdepartmental transactions and balances are eliminated. Funds included in the financial statements are: general operating fund, general capital fund, water operating, water capital, Hillsideview Acres, Queen's Place Emera Centre, and the operating, capital and equipment reserve funds.

The assets, liabilities, taxation and other revenues and expenses with respect to the operations of the South Shore Regional Centre for Education and the Western Regional Housing Authority are not reflected in these consolidated financial statements as they are provincial government entities. The Municipality's contributions to these entities are recorded in the consolidated statement of operations as expenses.

Budget Figures

The budget figures contained in these financial statements were approved by Council on April 20, 2020 in its original fiscal plan; they also include budgets prepared and approved by controlled entities and are adjusted for amortization in accordance with Public Sector requirements. Note 14 outlines the original fiscal plan and the adjustments made to come to the budget figures shown in these financial statements.

Cash and Cash Equivalents

Cash and Cash equivalents include cash on hand, balances with banks and short term deposits with original maturities of three months or less.

Inventory of Supplies

The inventory of supplies held for consumption is recorded at the lower of cost or replacement cost.

Tangible Capital Assets

Tangible capital assets are recorded at cost, which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset, less accumulated amortization value. Donated assets are capitalized and recorded at their estimated fair value upon acquisition. The threshold for each category represents the minimum cost an individual asset must have before it is to be recorded as a tangible capital asset on the statement of financial position. Tangible capital asset additions not meeting the threshold of \$20,000 per year are expensed in the year of acquisition.

Amortization

Amortization of tangible capital assets, other than amortization on those forming part of the regulated Water Utility, is recorded in the statement of operations on a straight line basis over an asset's useful life.

Amortization of tangible capital assets of the Water Utility is recorded on a straight line basis over their estimated useful lives as prescribed by the Nova Scotia Utility and Review Board. An amount of cash equal to the amortization expense of the Water Utility is transferred to a special bank account which is used to help fund replacement of existing Water Utility plant and equipment or, on approval by the Nova Scotia Utility and Review Board, to repay the principal of capital debt. No amortization is recorded in the years of acquisition or disposal.

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

The following table outlines an asset's estimated useful life:

	Years
Land Improvements	20
Buildings, building improvements and engineered structures	40
Outdoor swimming pools	25
Heavy Equipment	15
Operating Equipment	12
Vehicles	10
Office and Information Technology-system development packaged system	10
Computer Hardware and Software	5
Office Furniture and Equipment	10
Streets/Roads	30
Sidewalks	25
Illumination Structures	25
Bridges/Railings-construction	50
Bridges/Railings-upgrades	20
Storm Water Conveyance Structures	35
Airport-runways	30
Airports-navigational aids	15
Sewer Infrastructure	50

Natural Resources, Cultural and Historic Assets

Natural resources, cultural and historic assets that have not been purchased are not recorded as assets in these financial statements.

Solid Waste Management Facility Liability

The Municipality accrues landfill closure and post-closure care requirements that include final covering and landscaping, and ongoing environmental monitoring, site inspection and maintenance. The liability is accrued as the landfill site's capacity is used. The reported liability is based on estimates and assumptions using the best information available to management. Future events may result in significant changes to the estimated expenses, total capacity and the estimated liability, and would be recognized prospectively, as a change in estimate, when applicable. The change in the liability at each reporting period is charged as an expense.

Liability for Contaminated Sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all of the following criteria are met:

- i. an environmental standard exists;
- ii. contamination exceeds the environmental standard;
- iii. the Municipality is directly responsible or accepts responsibility; and
- iv. a reasonable estimate of the amount can be made.

Management has reviewed potential sites where a material liability may exist and has concluded there is no known material liability at this time.

The Municipality follows Public Sector Accounting Standard 3270 for recognizing its current liability.

MARCH 31, 2021

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

For fiscal years beginning on or after April 1, 2022, Public Sector Accounting Standard 3280 will apply. This Section applies to asset retirement obligations associated with tangible capital assets controlled by a public sector entities that are in productive use and those that are no longer in productive use. Region of Queens Municipality will be reviewing all tangible asset listings in the upcoming fiscal year in preparation for the implementation of this new standard in the fiscal year ending March 31, 2023, and recording of any subsequent liability.

Valuation Allowance

Uncollected Taxes and Rates

Region of Queens Municipality provides a valuation allowance for 100% of the value of taxes outstanding for real properties identified as invalid assessments, owner unknown properties, properties whose titles cannot be certified for tax sale and properties not sold at tax sale. The allowance also contains accounts more than three years in arrears.

In the Water Utility, the valuation allowance is provided for estimated losses for outstanding water receivables.

Other Receivables

The Region provides a valuation allowance for all receivables other than taxes and rates that are determined to be uncollectible.

Deferred Revenue

Deferred revenue represents user charges and other fees that have been collected, for which the related services have yet to be performed. These amounts are recognized as revenue in the fiscal year the services are performed. Region of Queens Municipality received Safe Restart funding from the Province of Nova Scotia in the amount of \$590,735. Amounts remaining unspent at March 31, 2021 have been included in Deferred Revenue.

Government Transfers

Government transfers are recognized in the period in which events giving rise to the transfer occur, providing the transfers are authorized, eligibility criteria have been met and reasonable estimates of the amounts can be made.

Taxation and Related Revenues

Property tax billings are prepared by the Municipality based on assessment rolls issued by the Property Valuation Services Corporation. Tax rates are established annually by Council, incorporating amounts to be raised for local services. Taxation revenues are recorded at the time they are levied and the tax billings are due. Assessments and the related property taxes are subject to appeal with any resulting tax adjustments being recorded when the results of the appeal process are known.

User Fee Revenue

Sales of service and other user fee revenue are recognized on an accrual basis. Charges for water usage are recorded as Water rates. Charges for sewer usage are recorded in Taxation.

Post-employment future benefits

Employees of the Municipality participate in the Nova Scotia Public Service Superannuation Plan (NSPSSP), a contributory pension plan administered by Pension Services Superannuation Plan Trustee Incorporated, which provides pension benefits based on length of service and earnings. The Municipality is not obligated for any unfunded liability, nor is the Municipality entitled to any surplus that may arise in the NSPSSP. Employer contributions are recognized as an expense in the period. The Nova Scotia Public Sector Superannuation Plan is a Multiemployer defined benefit plan for accounting purposes and as such is accounted for as a defined contribution plan by the Municipality.

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Use of Estimates

The preparation of financial statements in conformity with public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the period. Significant estimates include assumptions used in estimating provisions for valuation allowances, accrued liabilities, landfill liability and in performing actuarial valuations of employee future benefits. Actual results could differ from these estimates.

2. RECEIVABLES – TAXES, RATES AND OTHERS

		2021		2020
	CURRENT YEAR	PRIOR YEARS	TOTAL	TOTAL
Balance – beginning of year	\$ -	\$ 968,427	\$ 968,427	\$ 1,358,608
Current year's tax levy and interest	12,076,821	-	12,076,821	12,072,837
Collection of area rates	<u>40,961</u>	<u>-</u>	<u>40,961</u>	<u>41,537</u>
	<u>12,117,782</u>	<u>968,427</u>	<u>13,086,209</u>	<u>13,472,982</u>
Current year's collections	11,565,678	573,206	12,138,884	12,301,237
Reduced taxes	65,973	-	65,973	72,641
Uncollectible accounts written off	-	-	-	89,140
Transmission of area rates	<u>40,961</u>	<u>-</u>	<u>40,961</u>	<u>41,537</u>
	<u>11,672,612</u>	<u>573,206</u>	<u>12,245,818</u>	<u>12,504,555</u>
Taxes receivable	<u>\$ 445,170</u>	<u>\$ 395,221</u>	840,391	968,427
Valuation allowance – taxes			<u>(260,019)</u>	<u>(281,572)</u>
Net taxes receivable			580,373	686,855
Governments			422,725	331,374
Water rates			122,370	132,218
Accrued benefit asset (Note 11)			140,306	159,216
Pension Asset			288,982	288,982
General, other and accrued interest			353,750	426,103
Valuation allowance – other			<u>(143,839)</u>	<u>(47,345)</u>
Total receivables			<u>\$ 1,764,666</u>	<u>\$ 1,977,403</u>

MARCH 31, 2021

3. LOANS RECEIVABLE

	2021	2020
Port Medway Fire Department – non interest bearing with annual installments of \$10,000 with final installment of \$5000, maturing in 2028, no annual installment was made in 2020	\$ 65,000	\$ 65,000
Liverpool Fire Department – non interest bearing repayable in annual installments of \$4,600 maturing in 2025, no annual installment was made in 2020	18,400	18,400
Mill Village Fire Department – non interest bearing repayable in annual installments of \$20,000 maturing in 2025, no annual installment made in 2020	80,000	80,000
Liverpool Fire Fighters Association – non interest bearing repayable in annual installments of \$15,966 maturing in 2024	57,315	73,281
Mill Village Fire Department – non interest bearing repayable in annual installments of \$10,000 maturing in 2021	<u>5,000</u>	<u>15,000</u>
	\$225,715	\$ 251,681

4. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	2021	2020
General	\$ 666,078	\$ 719,420
Governments	<u>152,152</u>	<u>454,723</u>
	<u>\$ 818,230</u>	<u>\$ 1,174,143</u>

REGION OF QUEENS MUNICIPALITY
 SUPPLEMENTARY FINANCIAL INFORMATION

(Unaudited - See Advisory to Reader)
 CONSOLIDATED SCHEDULE OF CAPITAL DEBT CHARGES AND TERM DEBT
 March 31, 2021

	Balance April 1, 2020	Issued	Redeemed	Balance March 31, 2021	Interest	Interest Rate	Debt Number
ENVIRONMENTAL HEALTH - SEWER							
Debentures-Nova Scotia Municipal Finance Corporation	2018-2028 \$ 477,000		\$ 53,000	\$ 424,000	\$ 12,961	2.06%-3.2995%	38A1
Debentures-Nova Scotia Municipal Finance Corporation	2019-2029 448,220		44,822	403,398	9,570	1.982%-2.712%	39A1
Debentures - Nova Scotia Municipal Finance Corporation	2020-2030 -	167,960	-	167,960	1,622	6.780%-1.8790%	40A1
ENVIRONMENTAL HEALTH-LANDFILL							
Debentures-Nova Scotia Municipal CMHC	2017-2025 381,795		58,508	323,287	11,310	3.35%	cmhc
RECREATION AND COMMUNITY SERVICES							
Debentures-Nova Scotia Municipal Finance Corporation	2017-2027 1,214,064		67,448	1,146,616	43,395	2.792%-3.856%	32A1
Debentures-Nova Scotia Municipal Finance Corporation	2017-2032 1,181,990		90,921	1,091,069	22,293	2.00%	GMF
BUILDINGS AND SIDEWALKS							
Debentures-Nova Scotia Municipal Finance Corporation	2019-2029 114,610		11,461	103,149	2,447	1.982%-2.712%	39A1
Debentures-Nova Scotia Municipal Finance Corporation	2020-2030 27,300		27,300	27,300	264	6.780%-1.8790%	40A1
WATER UTILITY							
Debentures-Nova Scotia Municipal Finance Corporation	2015-2028 327,472		40,934	286,538	16,078	4.955%-5.21%	27A1
Debentures-Nova Scotia Municipal Finance Corporation	2019-2029 167,170		16,717	150,453	3,569	1.982% - 2.712%	39A1
Debentures-Nova Scotia Municipal Finance Corporation	2020-2030 0	129,740	0	129,740	1252.79	6.780%-1.8790%	40A1
	494,642	129,740	57,651	566,731	20,900		
	\$ 4,312,321	\$ 325,000	\$ 383,811	\$ 4,253,510	\$ 124,761		

5. LONG TERM DEBT (CONTINUED)

The long term debt issued and outstanding (2021 - \$4,253,510; 2020 - \$4,312,322). Principal repayments required during the next five years are as follows:

2022	\$418,271
2023	\$624,967
2024	\$381,456
2025	\$383,620
2026	\$386,856

All long term debt outstanding at year end has been properly authorized by the Department of Municipal Affairs.

6. TAX SALE SURPLUS

Proceeds received from a tax sale of property in excess of the taxes and costs outstanding are held in Trust for a period of 20 years, unless withdrawn by the previous owner. If the Supreme Court of Nova Scotia has not issued an order directing the payment of the trust to a person with an interest in the land sold for taxes during this 20 year period, the amount is to be transferred to the Capital Reserve Fund. There was no tax sale in this fiscal year. Interest is included in the year it was earned.

Proceeds from tax sales of properties were received in the following years:

2002	7,487
2009	447
2010	10,507
2011	282
2013	65,605
2014	8,885
2015	15,208
2016	29,228
2017	110,117
2018	50,909
2019	198,202
2020	85,812
2021	<u>4,418</u>
	<u>\$ 587,107</u>

7. TANGIBLE CAPITAL ASSETS - 2021

	Cost beginning of year	Additions	Disposals	Cost end of year	Amortization	Accumulated Amortization	NBV
LAND	\$6,401,883.91	\$ -	\$ -	\$ 6,401,884	\$ -	\$ -	\$ 6,401,884
GENERAL GOVERNMENT SERVICES	1,847,692	-	-	1,847,692	40,770	1,322,981	524,711
ENVIRONMENTAL DEVELOPMENT SERVICES	3,237,893	-	-	3,237,893	61,901	1,603,199	1,634,694
PROTECTIVE SERVICES							
Law Enforcement	731,516	-	-	731,516	24,239	431,666	299,850
Protective Services	555,616	-	-	555,616	7,761	431,507	124,109
ENVIRONMENTAL HEALTH SERVICES							
Sewage Collection and Disposal	15,995,538	-	-	15,995,538	311,023	6,014,759	9,980,779
Landfill Site	14,313,072	583,872	334,318	14,562,627	326,816	5,905,203	8,657,424
Materials recovery facility	800,349	-	-	800,349	17,154	365,629	434,719
PUBLIC HEALTH AND WELFARE SERVICES	1,218,512	-	-	1,218,512	16,284	1,115,352	103,160
MAINTENANCE/TRANSPORTATION	5,837,402	52,065	363,581	5,525,885	223,942	3,639,927	1,885,958
RECREATION, PLANNING, TOURISM	21,500,961	-	-	21,500,961	597,297	5,491,148	16,009,813
PUBLIC WORKS							
Sidewalks	606,940	-	-	606,940	16,355	449,039	157,901
Traffic Lights	127,110	-	-	127,110	5,084	86,435	40,675
Streets	7,596,643	530,147	-	8,126,790	188,384	2,954,971	5,171,818
Airport	153,597	-	-	153,597	1,312	143,101	10,496
UTILITY PLANT AND EQUIPMENT	8,524,481	323,008	-	8,847,489	99,010	2,592,812	6,254,677
	\$ 89,449,206	\$ 1,489,091	\$ 697,899	\$ 90,240,399	\$ 1,937,332	\$ 32,547,730	\$ 57,692,668

8. TANGIBLE CAPITAL ASSETS - 2020

	Cost beginning of year	Additions	Disposals	Cost end of year	Amortization	Accumulated Amortization	NBV
LAND	\$6,394,851.00	\$ 7,039	\$ -	\$ 6,401,890	\$ -	\$ -	\$ 6,401,890
GENERAL GOVERNMENT SERVICES	1,949,448	-	101,755	1,847,693	49,884	1,282,210	565,483
ENVIRONMENTAL DEVELOPMENT SERVICES	3,237,893	-	-	3,237,893	61,901	1,541,299	1,696,594
PROTECTIVE SERVICES							
Law Enforcement	689,096	42,417	-	731,513	19,999	407,426	324,087
Protective Services	555,616	-	-	555,616	7,761	423,746	131,870
ENVIRONMENTAL HEALTH SERVICES							
Sewage Collection and Disposal	15,459,564	535,972	-	15,995,536	318,422	5,703,739	10,291,797
Landfill Site	14,416,837	-	-	14,416,837	389,262	5,990,529	8,426,308
Materials recovery facility	800,349	-	-	800,349	17,154	348,476	451,873
PUBLIC HEALTH AND WELFARE SERVICES							
PUBLIC HEALTH AND WELFARE SERVICES	1,218,512	-	-	1,218,512	16,283	1,099,065	119,447
MAINTENANCE DEPARTMENT							
MAINTENANCE DEPARTMENT	5,687,158	46,478	-	5,733,636	243,060	3,701,741	2,031,895
RECREATION, PLANNING, TOURISM							
RECREATION, PLANNING, TOURISM	21,500,960	-	-	21,500,960	606,005	4,893,851	16,607,109
PUBLIC WORKS							
Sidewalks	606,940	-	-	606,940	16,355	432,684	174,256
Traffic Lights	127,110	-	-	127,110	5,084	81,351	45,759
Streets	6,887,938	708,705	-	7,596,643	168,027	2,766,586	4,830,057
Airport	153,597	-	-	153,597	1,312	141,788	11,809
UTILITY PLANT AND EQUIPMENT							
UTILITY PLANT AND EQUIPMENT	8,014,725	509,756	-	8,524,481	99,962	2,493,801	6,030,680
	\$ 87,700,594	\$ 1,850,367	\$ 101,755	\$ 89,449,206	\$ 2,020,471	\$ 31,308,292	\$ 58,140,914

9. COMMITMENTS

Contract/Leases

As at March 31, 2021, the Region of Queens is committed to making the following payments:

A contract for garbage collection for the subsequent year of \$769,477 plus HST expires March 31, 2026.

A contract for residual waste transfer from transfer stations to the Region of Queens Solid Waste Management Facility expires March 31, 2026.

A contract for the transfer of organic material from the Region of Queens Solid Waste Management Facility to the composting facility expires March 31, 2025.

A contract for fire answering service for the subsequent year of \$26,997 plus HST expires March 31, 2023.

Lease for library space for the subsequent year of \$51,680 plus HST, expires December 31, 2024.

10. REMUNERATION AND EXPENSES OF ELECTED OFFICIALS AND CHIEF ADMINISTRATIVE OFFICER PAID DURING THE YEAR

	Remuneration	Expenses
Councillors		
Mayor – D. Dagley	\$ 24,557	\$ 0
Mayor – D. Norman	17,982	0
District 1 – K. Mulse	21,268	404
District 2 – H. Kelly	12,279	43
District 2 – R. Gidney	8,991	0
District 3 – B. Fralic	12,279	0
District 3 – M. Charlton	8,991	0
District 4 – S. MacLeod	12,279	1859
District 4 – V. Amirault	8,991	20
District 5 – J. Fancy	21,268	0
District 6 – R. Fiske	12,279	280
District 6 – D. Brown	8,991	1,736
District 6 – C. Hawkes	8,991	1,218
District 7 – G. Johnson	<u>12,279</u>	<u>260</u>
	191,425	5820
Chief Administrative Officer		
C. McNeill	<u>131,621</u>	<u>535</u>
	<u>\$ 323,046</u>	<u>\$ 6,355</u>

11. EMPLOYEES' RETIREMENT PENSION PLAN

Effective September 30, 2020 all pension assets were transferred to the Nova Scotia Public Service Superannuation Plan (NSPSSP), who are now the administrators of the employee pension plan. A Pension Asset has been recorded as an estimate of the overpayments by plan contributors and expected to be confirmed by an actuary report currently in process. Any difference between the actual over contributions and this estimate will be recorded in the subsequent fiscal year.

Nova Scotia Public Service Superannuation plan employer contribution formula is 8.4% of the first \$61,600 of gross pay and 10.9 % of the remainder to a maximum of \$183,838. This is matched by the employee.

Although, the NSPSSP is a defined benefit pension plan, the Municipality accounts for it as a defined contribution plan as the obligation to pay retirement benefits does not reside with the Municipality.

11. EMPLOYEES' RETIREMENT PENSION PLAN (CONTINUED)

Contributions to the Plan are required by both the employer and its employees. Total employer contributions for 2021 were \$346,288 and are recognized as an expense in the period as part of salaries, wages and benefits as disclosed in Note 16. The contribution distribution between plans was as follows:

Standard Life Employee contributions	\$172,157
Standard Life Employer contributions	\$191,720
NSPSSP Employee contributions	\$154,568
NSPSSP Employer contributions	\$154,568

As per the Public Sector Accounting Board handbook, section 3250-Retirement Benefits, the accounting valuation results for the Region of Queens Pension Plan (the "Plan") as at December 31, 2019 indicated a pension asset of \$288,982.

Region of Queens Municipality and its employees contributed to the Plan for the employees. The Plan was a defined benefit plan which specified the retirement benefit to be received by the employees based on length of service and rates of pay. Inflation protection is not provided. The pension committee, representing plan members and employer was responsible for overseeing the management of the pension plan.

The last actuarial valuation was scheduled for the period ended December 31, 2019 and was completed in 2020. The interest rate used in the last filed valuation was the 5.25% per year benchmark. The following estimates as at December 31, 2019 were based on the actuarial valuation as at March 31, 2020.

	2020
Actuarial value of plan assets	\$ 14,163,433
Accrued benefit obligation	<u>13,441,412</u>
Estimated funding surplus	\$ <u>722,021</u>

The pension asset eliminated as at March 31, 2020 included the following components:

	2020
Accrued benefit obligation	\$ 13,441,412
Pension fund assets	<u>14,163,433</u>
	(722,021)
Unamortized actuarial gain/ (loss)	<u>433,039</u>
Pension liability (asset)	\$ <u>(288,982)</u>

For the fiscal year ended March 31, 2020, benefit costs of \$396,336 were expensed and included in salaries, wages and benefits as disclosed in Note 16. This amount included \$59,755 of amortization of net actuarial losses.

12. SOLID WASTE CLOSURE AND POST CLOSURE LIABILITY

The Municipality owns and operates a Solid Waste Management Facility. It has an obligation under Nova Scotia Department of Environment regulations for costs related to the closure and post closure care of the sites once capacity is reached. The following cost and capacity information is based upon ongoing evaluation and best estimates by management in consultation with internal and external technical consultants.

As at March 31, 2021, the remaining capacity of the 1st Generation C&D cell is approximated at 162,447 tonnes. Based on current usage this site may provide up to 23 more years of service. Estimated closure costs in current period dollars total approximately \$540,531. The cost estimate is increased annually based on Statistics Canada's 2019 building construction price index. Costs for post closure care and maintenance of this site are not expected to be significant.

As at March 31, 2021, based on current Municipal Solid Waste usage and compaction rates, the remaining capacity of the 2nd Generation solid waste cell is approximately 431,856 tonnes. Total closure costs in current period dollars are estimated to be approximately \$4,160,050. The cost estimate is adjusted based on Statistics Canada's 2019 building construction price index.

12. SOLID WASTE CLOSURE AND POST CLOSURE LIABILITY (CONTINUED)

As at March 31, 2021, based on post closure requirements, estimated total costs would be \$2,873,450 in current period dollars. These costs are expected to be incurred over a period of 30 years subsequent to closure of the current cells.

The municipality has internally restricted assets of \$5,180,168 to fund these future costs which are included in cash and cash equivalents. The determination of required additions to the reserve is based on management's knowledge of the future expected costs to close the site with an additional allowance intended to fund potential changes in environmental regulatory standards. Management's estimates for the reserve include consideration that costs will escalate and attempt to ensure that, should the site be closed; no funds would need to be borrowed to complete the closure. Alternatively, the method used to calculate the solid waste closure and post-closure liability as recorded in the statement of financial position is explicitly outlined by Canadian Public Sector Accounting Standards.

The liability recognized in the financial statements is based on estimates and assumptions using the Municipality's best information and judgment. Future events may result in significant changes to the estimated expenses, total capacity or the estimated liability, and would be recognized prospectively, as a change in estimate, when applicable

13. TRUST FUNDS UNDER ADMINISTRATION

Trust Funds administered by the Municipality are reported on separately and not included in the consolidated financial statements.

14. BUDGET FIGURES

Public Sector Accounting Standards (PSAS) require a comparison of the results for the period with those originally planned on the same basis as that used for actual results. The fiscal plan in the statement of operations and statement of changes in net assets has been adjusted to be on a consistent basis as actual results. Below is a reconciliation of the figures from the approved fiscal plan to the fiscal plan per the financial statement:

	Approved Fiscal Plan	Consolidation (As required by PSAS)*	Fiscal Plan Per Financial Statements
REVENUE			
Taxation	\$ 10,507,183		\$ 10,507,183
Sale of services	763,105		763,105
Water rates	-	519,020	519,020
Water for fire protection		197,235	197,235
Government transfers	1,396,821		1,396,821
Grants in lieu of taxes	418,726		418,726
Services provided to other governments	2,034,286		2,034,286
Other revenue from own sources	977,537	23,880	1,001,417
Public health	1,323,322		1,323,322
Transfers from own funds	481,560	(481,560)	-
	<u>17,902,540</u>	<u>258,575</u>	<u>18,161,115</u>
EXPENDITURE			
General government services	2,345,801	40,770	\$ 2,386,571
Protective services	3,605,806	(178,932)	3,426,874
Transportation services	2,453,219	423,617	2,876,836
Environment health services	3,478,311	479,829	3,958,140
Public health	1,448,322	16,284	1,464,606
Environmental development services	1,247,765	61,901	1,309,666
Recreation and cultural services	2,142,494	339,142	2,481,636
Water treatment and distribution	-	662,807	662,807
Fiscal services	1,175,953	(1,175,953)	-
	<u>17,897,671</u>	<u>669,466</u>	<u>18,567,137</u>
ANNUAL SURPLUS	<u>4,869</u>	<u>(410,891)</u>	<u>(406,022)</u>

* The adjustments above include netting school board appropriations and reduced taxes against tax revenues, reclassification of revenues and expenditures amongst categories, and the elimination of transfers between funds, and amortization of tangible capital assets.

MARCH 31, 2021

15. COMPARATIVE FIGURES

Certain comparative figures have been reclassified to conform with the financial statement presentation adopted in the current year.

16. SEGMENT DISCLOSURE

Region of Queens Municipality is a diversified municipal government institution that provides a wide range of services to its citizens. Municipal services are provided by departments and their activities are reported in those segments. Expenses of the following departments have been separately disclosed in segmented information consistent with provincially legislated requirements as follows:

General Government Service

Activities that provide for the overall operation of the Municipality and that are common to, or affect all of, the services provided by the Municipality. This includes the activities of the Mayor and Council as well as the following administrative activities: human resources, legal services, facilities management, finance and administration, communications and technology, and the office of the Chief Administrative Officer.

Protective Services

Activities that provide for the public safety of the citizens of the Municipality. This includes police and fire protection and other protective services such as by-law enforcement, building and fire inspections, Ground Search and Rescue and Emergency Measures Organization.

Transportation Services

Activities performed by the Engineering and Public Works Department. This includes management, maintenance and development of a wide variety of municipal infrastructure. Primary activities are road maintenance, sidewalk repair and maintenance and snow removal and salting (within the boundaries of Liverpool only). Activities also included are sewer operations, equipment maintenance, supervision of water utility, and supervision of solid waste facility.

Environment Health Services

Activities that provide environmentally regulated services. This includes the collection of solid waste materials, the maintenance and operation of a solid waste site, solid waste landfill closure and post-closure costs allocated to the current year, and sanitary wastewater collection and treatment.

Public Health Services

Activities related to the operations of Hillsvue Acres Residential Care Facility and mandatory transfers to the Regional Housing Authority.

Environmental Development Services

Activities that support and manage the Municipality's physical and economic development. This includes activities related to land use planning, zoning and development, activities related to investment attraction, existing business retention and expansion, business support and promotion to enhance the economy of the Region.

Recreation and Cultural Services

Activities related to the Municipality's recreation facilities, including the operations and maintenance of two outdoor pools, parks, trails, beaches, Queens Place Emera Centre and various cultural facilities including a library. This also includes the expenditures for various recreational programming and special events as well as human, financial, and administrative support of volunteer organizations within the Municipality.

Water Treatment and Distribution

Activities related to the treatment and distribution of drinking water to its users through a comprehensive water treatment facility.

Educational Services

Activities related to the mandatory funding of school boards.

MARCH 31, 2021

16. SEGMENT DISCLOSURE (CONTINUED)

CONSOLIDATED EXPENSES BY OBJECT

	2021	2020
Salaries, wages and benefits	\$ 5,852,444	\$ 5,764,986
Interest on long-term debt	127,060	137,243
External transfers and grants	3,189,546	3,178,405
Amortization	1,937,332	2,020,472
Other	<u>8,518,998</u>	<u>7,125,141</u>
	<u>\$19,625,380</u>	<u>\$18,226,247</u>

REGION OF QUEENS MUNICIPALITY
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

March 31, 2021

16. SEGMENT DISCLOSURE (CONTD)

	General Government Services	Protective Services	Roads & Streets (Public Works) Services	Environment Health Services	Public Health Services	Environmental Development Services	Recreation and Cultural Services	Treatment and Distribution	Total	2020
Taxation	\$ 8,737,026	\$ 211,173	\$ 1,342,151	\$ 550,977	\$ -	\$ -	\$ -	\$ -	\$ 10,841,327	\$ 9,719,064
Sale of services	13,500	10,180	-	883,551	-	-	-	-	907,231	837,524
Water Rates / Fire Protection	-	-	-	-	-	-	-	-	705,995	703,164
Government transfers	1,467,452	-	-	79,104	-	-	-	-	1,546,556	1,336,655
Grants in lieu of taxes	287,358	27,996	-	-	-	-	-	-	315,354	1,246,980
Services provided other gov't	-	-	-	2,337,669	-	-	-	-	2,337,669	2,057,861
Other revenue own sources	897,470	-	-	292,400	44,643	-	394,117	-	1,659,468	1,588,448
Public health	-	-	-	-	1,501,778	-	-	-	1,501,778	1,379,496
Government transfers - capital	-	-	671,655	-	-	-	-	-	671,655	1,374,867
Proceeds from sale of property	-	-	116,793	-	-	-	-	-	116,793	(2,233)
Total Revenues	\$ 11,402,805	\$ 249,349	\$ 2,130,599	\$ 4,143,701	\$ 1,546,420	\$ -	\$ 394,117	\$ 736,833	\$ 20,603,824	\$ 20,241,826
Salaries, wages and benefits	1,201,460	224,636	1,114,171	763,781	1,193,947	538,245	726,154	90,050	5,852,444	5,764,986
Interest on long-term debt	-	-	2,904	36,651	-	-	65,688	21,818	127,060	137,243
External transfers and grants	495,836	2,268,651	259,813	435,078	142,247	-	23,000	-	3,189,546	3,178,405
Amortization	40,770	32,000	435,078	654,992	16,284	61,901	597,297	99,010	1,937,332	2,020,472
Materials, services and other expenses	674,419	894,556	905,095	3,355,420	82,296	872,566	1,632,250	482,397	8,898,998	7,125,141
Total Expenditures	\$ 2,412,485	\$ 3,419,842	\$ 2,717,061	\$ 4,810,843	\$ 1,434,774	\$ 1,472,712	\$ 3,044,388	\$ 693,274	\$ 20,005,380	\$ 18,226,247
Surplus / (Deficit) by category	\$ 8,990,320	\$ (3,170,493)	\$ (586,462)	\$ (667,142)	\$ 111,646	\$ (1,472,712)	\$ (2,650,271)	\$ 43,558	\$ 598,444	\$ 2,015,579

17. SUBSEQUENT EVENT – IMPACT OF COVID 19

The Novel Coronavirus (COVID-19) pandemic continues to severely impact many local economies around the globe. In many countries, including Canada, businesses are being forced to cease or limit operations for indefinite periods. Measures taken to contain the spread of the virus, including travel bans, quarantines, social distancing, and closures of non – essential services have triggered significant disruptions to businesses worldwide, resulting in an economic slowdown.

As a result of the COVID-19 pandemic, the Municipality incurred revenue loss from its recreational facilities, lost rental payments, and interest charges on tax accounts. Expenditures increased in order to comply with public health guidelines and to provide a safe working environment for staff and the public such as barriers, social distancing indicators, and personal protective equipment.

The Municipality was the recipient of Safe Restart funding from the Province of Nova Scotia in the amount of \$590,735.

REGION OF QUEENS MUNICIPALITY
SUPPLEMENTARY FINANCIAL INFORMATION
NON-CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited – See advisory to reader)
March 31, 2021

Advisory to readers

Region of Queens Municipality prepares both consolidated and non-consolidated financial statements.

Non-consolidated financial statements are prepared to provide details of the individual funds managed by the Municipality. In particular, they provide information on the fund performance compared to the approved operating budget of the Municipality. For all other purposes, readers are advised to refer to the consolidated financial statements that have been audited.

These non-consolidated financial statements have **not** been audited. The non-consolidated financial statements are **not** presented in full accordance with Canadian public sector accounting standards.

REGION OF QUEENS MUNICIPALITY

B

SUPPLEMENTARY FINANCIAL INFORMATION (Unaudited – See advisory to reader)

INDEX TO NON-CONSOLIDATED FINANCIAL STATEMENTS

MARCH 31, 2021

Advisory to reader

General Section

Non-consolidated Operating Fund Statement of Operations	B1
Non-consolidated Operating Fund Statement of Financial Position	B2
Non-consolidated Capital Fund Statement of Financial Position	B3
Non-consolidated Capital Fund Statement of Financial Activities and Changes In Fund balance	B3
Non-consolidated Capital Fund Tangible Capital Asset Summary	B4
Schedules to Non-consolidated Operating Fund Statement of Operations	B5-11
Non-consolidated Statement of Revenue and Expenditures – Hillsvlew Acres	B12

Water Utility

Non-consolidated Statement of Operations and Surplus(Deficit)	B13
Non-consolidated Statement of Financial Position – Water Utility	B14
Non-consolidated Statement of Financial Position – Water Capital Fund	B15
Non-consolidated Water Utility Tangible Capital Asset Summary	B16
Non-consolidated Water Capital Fund Statement of Investment in Tangible Capital Assets	B16

Special Funds

Non-consolidated Special Operating Reserve Statement of Financial Position	B17
Non-consolidated Special Operating Reserve Statement of Financial Activities and changes in Fund balance	B17

Notes	B18-35
--------------	---------------

REGION OF QUEENS MUNICIPALITY
 SUPPLEMENTARY FINANCIAL INFORMATION
 (Unaudited - See Advisory to Reader)
 NON-CONSOLIDATED OPERATING FUND STATEMENT OF OPERATIONS
 FOR THE YEAR ENDED March 31, 2021

	SCHEDULE	2021		2020
		BUDGET	ACTUAL	ACTUAL
REVENUE				
Taxes	1	\$ 10,382,183	\$ 10,841,327	\$ 10,643,326
Grants in lieu of taxes	2	418,726	315,354	322,718
Services provided to other governments	3	2,034,286	2,013,951	2,057,861
Sales of services	4	763,105	907,231	837,524
Other revenue from own sources	5	977,537	698,427	1,244,102
Unconditional transfers from other governments	6	1,229,598	1,229,598	1,229,338
Conditional transfers from Federal and Provincial governments or agencies	7	167,223	335,105	107,317
Other transfers	8	481,560	650,424	423,779
		<u>16,454,218</u>	<u>16,991,417</u>	<u>16,865,965</u>
EXPENDITURE				
General government services	9	2,345,801	2,371,715	2,182,521
Protective services	10	3,605,806	3,566,545	3,556,316
Transportation services	11	2,453,219	2,311,590	2,290,461
Environmental health services	12	3,478,311	3,446,450	3,569,451
Public health/Schools	13	-	-	3,858
Environmental development services	14	1,247,765	973,312	1,026,200
Recreational and cultural services	15	2,142,494	1,838,246	2,296,015
Fiscal services	16	1,175,953	1,677,894	1,500,008
Transfer current year surplus		4,870	805,665	-
		<u>16,454,218</u>	<u>16,991,417</u>	<u>16,424,829</u>
EXCESS REVENUE OVER EXPENDITURES		<u>\$ -</u>	<u>\$ -</u>	<u>\$ 441,136</u>

See accompanying notes to the non-consolidated financial statements.


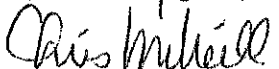
Debra Hoena Mayor
Chris McNeill CAO

REGION OF QUEENS MUNICIPALITY
 SUPPLEMENTARY FINANCIAL INFORMATION
 (Unaudited - See Advisory to Reader)
 NON-CONSOLIDATED STATEMENT OF FINANCIAL POSITION - OPERATING FUND
 March 31, 2021

B2

	2021	2020
Financial Assets		
Cash and cash equivalents	\$ 3,736,398	\$ 2,345,424
Taxes Receivable	840,391	968,428
Valuation Allowance for Uncollectible Taxes	<u>(260,019)</u>	<u>(281,572)</u>
	580,372	686,856
Other Receivables	818,705	854,534
Valuation Allowance for Doubtful Accounts	<u>(143,839)</u>	<u>(47,345)</u>
	674,866	807,189
Due from Federal Government and its agencies	120,891	109,658
Due from Provincial Government and its agencies	87,749	63,282
Due from other local governments	140,306	148,239
Due from own funds:		
Capital Fund	4,198	2,749
Water Operating Fund	(10,906)	6,816
Tax Surplus	-	182,993
Special Equipment Reserve	184,586	-
	<u>526,823</u>	<u>513,737</u>
	5,518,460	4,353,207
Liabilities		
Payables and Accruals - Trade	572,079	499,642
Deferred revenue	548,467	98,528
Prepayment of taxes	313,368	258,188
Federal Government and its agencies	1,867	30
Provincial Government and its agencies	35,409	192,293
Other local governments	-	262,400
Tax sale surplus	587,107	654,047
Due to Own Funds:		
Special Water Capital Reserve	686	1,445
Trusts	-	562
Equipment Reserve	-	4,868
Special Operating Reserve	3,488,596	174,972
Special Capital Reserve	55,303	59,490
	<u>5,602,882</u>	<u>2,206,465</u>
Net Debt	<u>(84,423)</u>	<u>2,146,742</u>
Non Financial Assets		
Prepaid expenses	84,419	35,737
Net Financing	84,419	35,737
Prior Period Adjustment	(36,412)	-
Transfer accumulated prior year surplus to Special Operating Reserve	(2,146,063)	-
Net Assets	<u>(2,182,479)</u>	<u>2,182,479</u>
Accumulated Surplus	0	2,182,479

See accompanying notes to the non-consolidated financial statements.

 Mayor
 CAO

REGION OF QUEENS MUNICIPALITY
 SUPPLEMENTARY FINANCIAL INFORMATION
 (Unaudited - See Advisory to Reader)
 NON-CONSOLIDATED STATEMENT OF FINANCIAL POSITION - CAPITAL FUND
 March 31, 2021

B3

	2021	2020
Financial Assets		
Cash and cash equivalents	\$ 216,132	\$ 355,193
Due from Federal government and its Agencies	32,480	10,194
Trade accounts	-	4,922
Due from Special Operating Reserve	23,661	-
Due from Wafer Capital Reserve	100,230	2,749
Due from Special Equipment Reserve	347,036	46,478
	719,539	419,536
Liabilities		
Payables and Accruals	391	-
Landfill Liability	3,291,159	2,415,731
Due to General Operating Fund	4,196	2,746
Due from Special Capital Reserve	500,000	507,039
Due from Special Operating Reserve	-	4,463
Long Term Debt (note)	3,966,972	3,984,849
	7,762,718	6,914,828
Net Debt	(7,043,179)	(6,495,293)
Non Financial Assets		
Tangible capital assets, at cost	81,392,917	80,924,732
Less: Amortization	29,954,917	28,814,494
	51,438,000	52,110,238
Net Assets	44,394,821	45,614,945
Accumulated Surplus	44,394,821	45,614,945

NON-CONSOLIDATED CAPITAL FUND STATEMENT OF FINANCIAL ACTIVITIES AND CHANGES IN FUND BALANCE
 FOR THE YEAR ENDED March 31, 2021

	2021	2020
Revenue:		
Transfer from Special Operating Reserve	819,047	919,677
Transfer from Equipment Reserve	347,036	88,895
Accretion Landfill Liability	(875,428)	(2,415,731)
Amortization	(1,838,323)	(1,920,510)
NBV of Assets Disposed	-	(21,691)
Principal Payments in Long Term Debt	326,160	295,981
Net Financing and Transfers	(1,220,124)	(3,053,378)
Annual Surplus (Deficit)	(1,220,124)	(3,053,378)
BALANCE - BEGINNING OF YEAR	\$ 45,614,945	\$ 48,668,323
BALANCE-END OF YEAR	\$ 44,394,821	\$ 45,614,945

REGION OF QUEENS MUNICIPALITY
 SUPPLEMENTARY FINANCIAL INFORMATION
 (Unaudited - See Advisory to Reader)
 NON-CONSOLIDATED CAPITAL FUND TANGIBLE CAPITAL ASSET SUMMARY
 March 31, 2021

	2021		2020	
	COST	ACCUMULATED AMORTIZATION	NBV	NBV
LAND	\$ 6,401,891	\$ -	\$ 6,401,891	\$ 6,401,891
GENERAL GOVERNMENT SERVICES	1,847,692	1,322,981	524,710	565,483
ENVIRONMENTAL DEVELOPMENT SERVICES	3,237,893	1,603,199	1,634,694	1,696,595
PROTECTIVE SERVICES				
Law enforcement	731,516	431,666	299,850	324,089
Protective Services	555,616	431,507	124,109	131,870
ENVIRONMENTAL HEALTH SERVICES				
Sewage collection and disposal	16,284,439	6,014,759	10,269,680	10,291,802
Landfill site	14,273,726	5,905,203	8,368,523	8,400,367
Materials recovery facility	800,349	365,629	434,719	451,873
PUBLIC HEALTH AND WELFARE SERVICES	1,218,512	1,115,352	103,160	119,444
MAINTENANCE DEPARTMENT	5,525,885	3,639,936	1,885,949	2,057,836
RECREATION, PLANNING, TOURISM	21,500,961	5,491,148	16,009,813	16,607,109
PUBLIC WORKS				
Sidewalks	606,940	449,039	157,901	174,256
Traffic lights	127,110	86,435	40,675	45,760
Streets	8,126,790	2,954,971	5,171,818	4,830,056
AIRPORT	153,597	143,091	10,506	11,808
	<u>\$ 81,392,917</u>	<u>\$ 29,954,917</u>	<u>\$ 51,438,000</u>	<u>\$ 52,110,239</u>

REGION OF QUEENS MUNICIPALITY
 SUPPLEMENTARY FINANCIAL INFORMATION
 (Unaudited - See Advisory to Reader)
 SCHEDULES TO NON-CONSOLIDATED STATEMENT OF OPERATIONS
 FOR THE YEAR ENDED March 31, 2021

	2021		2020
	BUDGET	ACTUAL	ACTUAL
1. TAXES			
Assessable property			
Residential	\$ 8,043,076	\$ 8,063,559	\$ 7,868,827
Commercial			
Commercial property	1,428,260	1,650,904	1,597,213
Resource			
Taxable assessments	797,184	795,788	816,335
Forest property tax (less than 50,000 acres)	30,508	30,291	30,494
Forest property tax (50,000 acres or more)	268	268	268
	827,960	826,347	847,097
Area rates			
Protective services	211,173	197,235	222,040
Transportation services	1,303,602	1,342,151	1,293,774
Recreational and cultural			
Other	73,013	75,802	72,764
	1,587,788	1,615,188	1,588,578
Special assessment			
Environmental health service	540,339	550,977	545,717
Other			
Deed transfer tax	350,000	547,690	440,323
Based on revenue:			
Aliant	48,000	44,531	45,796
Nova Scotia Power Corporation	802,187	802,187	839,333
Nova Scotia Power Corporation-HST rebate	45,000	47,617	39,133
	895,187	894,335	924,262
Conditional transfers to other government Agencies			
Correctional services	(177,629)	(177,629)	(178,124)
Deficit of Regional Housing Authority	(125,000)	(142,247)	(105,839)
Appropriation to South Shore Regional Centre for Education	(2,987,798)	(2,987,798)	(2,884,728)
	(3,290,427)	(3,307,674)	(3,168,690)
	<u>\$ 10,382,183</u>	<u>\$ 10,841,327</u>	<u>\$ 10,643,326</u>
2. GRANTS IN LIEU OF TAXES			
Federal Government	\$ 53,532	\$ 51,038	\$ 53,532
Federal Government Agency			
Canada Post	5,508	5,622	5,508
Provincial Government			
Provincial property	188,478	87,971	91,965
Crown timberlands	142,120	142,727	143,598
Fire protection	29,088	27,996	28,115
	359,686	258,694	263,678
	<u>\$ 418,726</u>	<u>\$ 315,354</u>	<u>\$ 322,718</u>

REGION OF QUEENS MUNICIPALITY
 SUPPLEMENTARY FINANCIAL INFORMATION
 (Unaudited - See Advisory to Reader)
 SCHEDULES TO NON-CONSOLIDATED STATEMENT OF OPERATIONS
 FOR THE YEAR ENDED March 31, 2021

	2021		2020
	BUDGET	ACTUAL	ACTUAL
3. SERVICES PROVIDED TO OTHER GOVERNMENTS			
Local Governments			
Environment health services-landfill	\$ 2,034,286	\$ 2,013,951	\$ 2,057,861
4. SALES OF SERVICES			
Protective services	\$ 14,000	\$ 10,180	\$ 13,250
Environmental health services	738,905	883,551	817,169
Other	10,200	13,500	7,105
	<u>\$ 763,105</u>	<u>\$ 907,231</u>	<u>\$ 837,524</u>
5. OTHER REVENUE FROM OWN SOURCES			
Licenses and permits	\$ 41,130	\$ 45,639	\$ 43,716
Fines	42,500	33,311	27,396
Rentals	25,799	24,050	140,079
Return on investments	137,000	70,784	120,691
Penalties and interest	154,409	154,575	171,122
Revenue collected for Other Government Agencies	37,985	40,961	41,537
Less: Transmission of revenue collected for Other Government Agencies	(37,985)	(40,961)	(41,537)
Queens Place	466,879	305,767	646,451
Miscellaneous	109,820	64,301	94,647
	<u>\$ 977,537</u>	<u>\$ 698,427</u>	<u>\$ 1,244,102</u>
6. UNCONDITIONAL TRANSFERS FROM OTHER GOVERNMENTS			
Provincial Government			
Service Nova Scotia & Municipal Relations			
Assessment Act, farm property acreage	\$ 12,364	\$ 12,364	\$ 12,104
Municipal Grants Act-equalization	1,217,234	1,217,234	1,217,234
	<u>\$ 1,229,598</u>	<u>\$ 1,229,598</u>	<u>\$ 1,229,338</u>
7. CONDITIONAL TRANSFERS FROM FEDERAL & PROVINCIAL GOVERNMENTS OR AGENCIES			
Federal Government - ACOA	\$ -	\$ 33,366	\$ -
Provincial Government			
Environmental Health Services			
Garbage & refuse collection & disposal	55,000	79,104	63,628
Other Provincial Funding			
RRFB - Waste Separation Funding	7,500	11,145	-
DMA funding	50,000	6,028	-
Community Culture and Heritage	-	3,973	-
Facade grant	25,000	-	39,043
Civic number grant	4,723	4,622	4,646
Transitional Funding - Accessibility	25,000	31,805	-
ACOA Funding	-	-	-
Safe Restart Funding (inc Transit)	-	165,063	-
	<u>\$ 167,223</u>	<u>\$ 335,105</u>	<u>\$ 107,317</u>

REGION OF QUEENS MUNICIPALITY
 SUPPLEMENTARY FINANCIAL INFORMATION
 (Unaudited - See Advisory to Reader)
 SCHEDULES TO NON-CONSOLIDATED STATEMENT OF OPERATIONS
 FOR THE YEAR ENDED March 31, 2021

	2021		2020
	BUDGET	ACTUAL	ACTUAL
8. OTHER TRANSFERS			
Transfers from own valuation allowances & equity			
Prior year adjustments	\$ -	\$ 405,862	\$ -
Transfer from other fund			
Special Operating Reserve	334,449	60,951	\$ 188,659
Special Equipment Reserve	147,111	183,611	235,120
	<u>\$ 481,560</u>	<u>\$ 650,424</u>	<u>\$ 423,779</u>

REGION OF QUEENS MUNICIPALITY
 SUPPLEMENTARY FINANCIAL INFORMATION
 (Unaudited - See Advisory to Reader)
 SCHEDULES TO NON-CONSOLIDATED STATEMENT OF OPERATIONS
 FOR THE YEAR ENDED March 31, 2021

	2021		2020
	BUDGET	ACTUAL	ACTUAL
9. GENERAL GOVERNMENT SERVICES			
Legislative			
Remuneration - mayor	\$ 42,859	\$ 42,538	\$ 42,051
Remuneration - council	152,192	148,884	148,061
Other			
Travel	6,000	5,821	6,375
Other	20,553	19,661	17,156
	<u>221,604</u>	<u>216,904</u>	<u>213,643</u>
General administration			
Administration	1,046,359	1,041,294	1,045,276
Financial management	19,500	29,675	28,450
Bank charges	16,078	14,664	17,223
Taxation:			
Administration	63,787	62,929	63,082
Tax billings	8,400	8,400	17,200
Assessment Services	320,836	320,836	318,408
Tax rebate or cancellations			
Reduced taxes (Section 69)	75,000	65,973	72,642
Tax sale	7,950	(1,136)	1,997
Common services	82,674	99,028	76,455
Other	51,000	110,376	66,057
	<u>1,691,584</u>	<u>1,752,039</u>	<u>1,706,790</u>
Other general government services			
Conventions/Elections	67,534	56,505	28,147
Insurance	1,085	-	-
Grants to organizations	175,000	175,000	175,000
Other	63,994	107,093	48,119
	<u>307,613</u>	<u>338,598</u>	<u>251,266</u>
Valuation allowance			
Uncollectible taxes	125,000	64,174	10,823
	<u>125,000</u>	<u>64,174</u>	<u>10,823</u>
	<u>\$ 2,345,801</u>	<u>\$ 2,371,715</u>	<u>\$ 2,182,521</u>

REGION OF QUEENS MUNICIPALITY
 SUPPLEMENTARY FINANCIAL INFORMATION
 (Unaudited - See Advisory to Reader)
 SCHEDULES TO NON-CONSOLIDATED STATEMENT OF OPERATIONS
 FOR THE YEAR ENDED March 31, 2021

	2021		2020
	BUDGET	ACTUAL	ACTUAL
10. PROTECTIVE SERVICES			
Police protection			
Administration-prosecution fees/DNA testing	\$ 33,999	\$ 27,372	\$ 24,315
Crime investigation, prevention and protective services	2,135,008	2,120,280	2,066,212
	<u>2,169,007</u>	<u>2,147,652</u>	<u>2,090,527</u>
Law enforcement			
Building/Fire Inspection	177,997	169,565	165,252
Bylaw	107,477	82,606	88,431
	<u>285,474</u>	<u>252,171</u>	<u>253,683</u>
Fire protection			
Fire fighting force	786,918	825,314	857,037
Fire alarm system	28,904	28,617	28,267
Water supply and hydrants	197,235	197,235	197,235
Fire station building	42,190	39,451	43,687
Other	7,500	4,777	6,462
	<u>1,062,747</u>	<u>1,095,395</u>	<u>1,132,688</u>
Emergency measures	74,729	54,723	66,158
Other-Court House	13,849	16,604	13,260
	<u>\$ 3,605,806</u>	<u>\$ 3,566,545</u>	<u>\$ 3,556,316</u>
11. TRANSPORTATION SERVICES			
Common services			
Administration	\$ 831,577	\$ 759,955	\$ 769,763
Equipment operations	399,382	389,847	385,999
Small tools and equipment	32,430	32,015	29,205
Works/Storage garages	69,558	73,489	67,707
Insurance	5,370	4,864	5,276
Staff training	7,500	6,238	2,626
	<u>1,345,817</u>	<u>1,266,408</u>	<u>1,260,576</u>
Road transport			
Roads and streets	784,424	744,201	726,612
Street lighting	299,616	277,447	277,406
	<u>1,084,040</u>	<u>1,021,648</u>	<u>1,004,018</u>
Debenture			
Interest	2,447	2,904	3,612
Principal	11,461	11,461	14,205
	<u>13,908</u>	<u>14,365</u>	<u>17,817</u>
Air transportation			
Airport	9,454	9,169	8,050
	<u>\$ 2,453,219</u>	<u>\$ 2,311,590</u>	<u>\$ 2,290,461</u>

REGION OF QUEENS MUNICIPALITY
 SUPPLEMENTARY FINANCIAL INFORMATION
 (Unaudited - See Advisory to Reader)
 SCHEDULES TO NON-CONSOLIDATED STATEMENT OF OPERATIONS
 FOR THE YEAR ENDED March 31, 2021

	2021		2020
	BUDGET	ACTUAL	ACTUAL
12. ENVIRONMENTAL HEALTH SERVICES			
Sewage collection and disposal			
Administration	\$ 22,773	\$ 20,470	\$ 18,361
Sewage collection systems	126,738	124,949	159,396
Sewage treatment and disposal	234,237	246,816	421,558
	<u>383,748</u>	<u>392,235</u>	<u>599,314</u>
Debtenture			
Interest	22,531	25,341	26,914
Principal	97,822	97,822	53,000
	<u>120,353</u>	<u>123,163</u>	<u>79,914</u>
Garbage and waste collection and disposal			
Administration	131,676	123,022	110,354
Uncollectible (Recovery) Receivables	-	4,354	-
Garbage and waste collection	1,046,435	1,040,762	1,036,594
Landfill	714,851	713,120	700,347
Special Capital Reserve - closure costs	308,071	320,402	324,695
Recycling	702,767	659,575	647,794
	<u>2,903,800</u>	<u>2,861,235</u>	<u>2,819,784</u>
Debtenture			
Interest	11,902	11,310	13,827
Principal	58,508	58,508	56,612
	<u>70,410</u>	<u>69,818</u>	<u>70,439</u>
	<u>\$ 3,478,311</u>	<u>\$ 3,446,450</u>	<u>\$ 3,569,451</u>
13. PUBLIC HEALTH AND WELFARE SERVICES			
Hillsview Acres-per statement B16	\$ -	\$ -	\$ -
Queens Resource Center	-	-	3,858
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 3,858</u>

REGION OF QUEENS MUNICIPALITY
 SUPPLEMENTARY FINANCIAL INFORMATION
 (Unaudited - See Advisory to Reader)
 SCHEDULES TO NON-CONSOLIDATED STATEMENT OF OPERATIONS
 FOR THE YEAR ENDED March 31, 2021

B 11

	2021		2020
	BUDGET	ACTUAL	ACTUAL
14. ENVIRONMENTAL DEVELOPMENT SERVICES			
Environmental planning and zoning			
Administration	323,527	263,965	246,538
Other	66,950	57,489	78,502
	<u>390,477</u>	<u>321,453</u>	<u>325,040</u>
Other environmental development services			
Tourism and economic development	857,288	651,858	687,024
Environmental development agencies			
Regional Development Authority			
Principal	-	-	13,795
	-	-	14,135
	<u>\$ 1,247,765</u>	<u>\$ 973,312</u>	<u>\$ 1,026,200</u>
15. RECREATION AND CULTURAL SERVICES			
Recreational facilities			
Swimming pools	\$ 65,086	\$ 10,582	\$ 68,023
Parks and Playgrounds	247,464	193,725	384,868
Queens Place	1,082,824	964,780	1,150,790
	<u>1,395,374</u>	<u>1,169,087</u>	<u>1,603,681</u>
Cultural buildings and facilities			
Historical sites	1,500	1,157	1,313
Museums	107,538	81,108	94,720
Regional Library Funding	93,404	92,000	79,302
TH Raddall Library	65,000	73,825	66,794
	<u>267,442</u>	<u>248,090</u>	<u>242,128</u>
Other recreational & cultural services	255,621	197,012	222,212
Debenture			
Interest	65,688	65,688	69,627
Principal	158,369	158,369	158,369
	<u>224,057</u>	<u>224,057</u>	<u>227,996</u>
	<u>\$ 2,142,494</u>	<u>\$ 1,838,246</u>	<u>\$ 2,296,015</u>
16. FISCAL SERVICES			
Transfers to own reserves, funds and agencies			
Other funds			
Special Operating Reserve	\$ 785,670	\$ 1,252,064	\$ 1,082,225
Equipment Reserve	390,283	390,283	355,283
Special Operating Reserve - Funding for Special Projects	-	924,500	62,500
	<u>\$ 1,175,953</u>	<u>\$ 2,566,847</u>	<u>\$ 1,500,008</u>

REGION OF QUEENS MUNICIPALITY
 SUPPLEMENTARY FINANCIAL INFORMATION
 (Unaudited - See Advisory to Reader)
 NON-CONSOLIDATED STATEMENT OF REVENUE AND EXPENDITURE-HILLSVIEW ACRES
 FOR THE YEAR ENDED March 31, 2021

B12

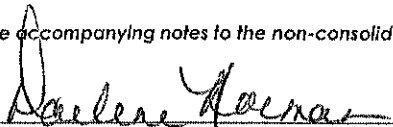
	2021		2020
	BUDGET	ACTUAL	ACTUAL
REVENUE			
Resident care	\$ 1,323,322	\$ 1,501,778	\$ 1,379,496
EXPENDITURE			
Salaries and benefits	1,088,989	1,193,947	1,149,002
Building	100,723	82,482	95,439
Supplies and equipment	22,100	26,096	18,500
Resident care	91,810	89,329	86,616
Other	19,700	26,636	11,297
	<u>1,323,322</u>	<u>1,418,490</u>	<u>1,360,853</u>
EXCESS OF REVENUE OVER EXPENDITURE OPERATIONS	-	83,288	18,643
AMOUNT TRANSFERRED TO SPECIAL OPERATING RESERVE	-	83,288	18,643
EXCESS REVENUE OVER EXPENDITURES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

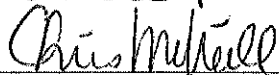
REGION OF QUEENS MUNICIPALITY
 SUPPLEMENTARY FINANCIAL INFORMATION
 (Unaudited - See Advisory to Reader)
 NON-CONSOLIDATED STATEMENT OF OPERATIONS AND SURPLUS
 FOR THE YEAR ENDED March 31, 2021

WATER UTILITY - 813

	2021		2020
	BUDGET	ACTUAL	ACTUAL
OPERATING REVENUE			
Metered sales	\$ 510,000	\$ 498,605	\$ 497,069
Public fire protection	197,235	197,235	197,235
Other	9,020	10,155	8,860
	<u>716,255</u>	<u>705,995</u>	<u>703,164</u>
OPERATING EXPENDITURE			
Water treatment	232,214	270,971	291,893
Transmission and distribution	151,042	140,957	149,642
Administration	159,941	160,517	145,386
Amortization	99,962	99,011	99,962
	<u>643,159</u>	<u>671,457</u>	<u>686,882</u>
OPERATING SURPLUS	<u>73,096</u>	<u>34,538</u>	<u>16,282</u>
NON OPERATING REVENUE			
Interest	23,880	9,032	49,316
Other	-	14,017	-
	<u>23,880</u>	<u>23,049</u>	<u>49,316</u>
NON OPERATING EXPENDITURE			
Debt service			
Interest	19,648	21,818	22,923
Principal	57,651	57,651	40,934
	<u>77,299</u>	<u>79,469</u>	<u>63,857</u>
NON OPERATING (DEFICIT) SURPLUS	<u>(53,419)</u>	<u>(56,420)</u>	<u>(14,541)</u>
EXCESS REVENUE OVER EXPENDITURES	<u>\$ 19,677</u>	<u>(21,882)</u>	<u>1,742</u>
SURPLUS-BEGINNING OF YEAR		<u>621,038</u>	<u>619,296</u>
SURPLUS-END OF YEAR		<u>\$ 599,157</u>	<u>\$ 621,038</u>

See accompanying notes to the non-consolidated financial statements.





Mayor

CAO

REGION OF QUEENS MUNICIPALITY
 SUPPLEMENTARY FINANCIAL INFORMATION
 (Unaudited - See Advisory to Reader)
 NON-CONSOLIDATED STATEMENT OF FINANCIAL POSITION WATER UTILITY
 March 31, 2021

WATER UTILITY - B14

	<u>2021</u>	<u>2020</u>
ASSETS		
Cash and cash equivalents	\$ 625,765	\$ 515,181
RECEIVABLES		
Rates	122,370	132,219
Other	5,632	14,281
DUE FROM OWN FUNDS		
Water Utility Capital Fund	-	1,445
PREPAID EXPENSES	19,021	15,241
DUE FROM OWN FUNDS		
Water Utility Capital Fund	-	-
General Section Operating Fund	-	-
Special Operating Reserve Fund	-	-
INVENTORIES - at cost	<u>136,191</u>	<u>170,676</u>
	<u>\$ 908,978</u>	<u>\$ 849,043</u>
LIABILITIES AND EQUITY		
ACCOUNTS PAYABLE and ACCRUED LIABILITIES	\$ 206,007	\$ 210,212
DUE TO OWN FUNDS		
General Operating Fund	(10,906)	6,816
Water Utility Capital Fund	99,011	-
PREPAID ACCOUNTS	13,235	8,382
CUSTOMERS' DEPOSITS	<u>2,475</u>	<u>2,595</u>
	309,821	228,005
EQUITY		
SURPLUS	<u>599,157</u>	<u>621,038</u>
	<u>\$ 908,978</u>	<u>\$ 849,043</u>

See accompanying notes to the non-consolidated financial statements.

Debrae Hoeman
Chris McNeill

Mayor

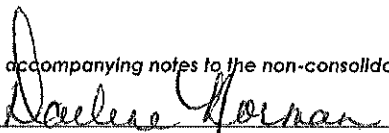
CAO


REGION OF QUEENS MUNICIPALITY
 SUPPLEMENTARY FINANCIAL INFORMATION
 (Unaudited - See Advisory to Reader)
 NON-CONSOLIDATED STATEMENT OF FINANCIAL POSITION WATER CAPITAL FUND
 March 31, 2021

WATER UTILITY - B15

ASSETS	2021	2020
CASH AND CASH EQUIVALENTS		
Amorization (Note 1)	\$ 1,059,802	\$ 1,055,448
DUE FROM OWN FUND:		
General Operating Fund	686	1,445
Water Utility Operating Fund	99,011	-
UTILITY PLANT AND EQUIPMENT	<u>8,847,489</u>	<u>8,524,481</u>
	<u>\$ 10,006,988</u>	<u>\$ 9,581,374</u>
 LIABILITIES AND EQUITY		
DUE TO OWN FUND:		
Capital Fund	100,230	2,749
Water Utility Operating Fund	<u>100,230</u>	<u>1,445</u>
	2,979,580	2,825,468
LONG TERM DEBT		
Debentures issued to provincial government or its agencies		
Municipal Finance Corporation	286,538	327,472
DUE TO OWN FUND:		
Water Utility Operating Fund	-	-
EQUITY		
INVESTMENT IN UTILITY PLANT AND EQUIPMENT	<u>7,027,408</u>	<u>6,755,906</u>
	<u>\$ 10,006,988</u>	<u>\$ 9,581,374</u>

See accompanying notes to the non-consolidated financial statements.





Mayor

CAO

REGION OF QUEENS MUNICIPALITY
 SUPPLEMENTARY FINANCIAL INFORMATION
 (Unaudited - See Advisory to Reader)
 NON-CONSOLIDATED WATER UTILITY TANGIBLE CAPITAL ASSET SUMMARY

WATER UTILITY - B16

March 31, 2021

	2021	2020
LAND AND RIGHTS	\$ 853,674	\$ 853,674
STRUCTURES AND IMPROVEMENTS	512,545	512,545
STRUCTURES AND IMPROVEMENTS-BRICK/CONCRETE	152,909	152,909
STRUCTURES AND IMPROVEMENTS-FRAME	116,415	116,415
TREATMENT PLANT	875,736	875,736
DISTRIBUTION RESERVOIR	364,939	364,939
MAINS - DISTRIBUTION	4,030,521	3,824,461
MAINS - TRANSMISSION	521,561	404,614
SERVICES	173,626	173,626
METERS	148,880	148,880
HYDRANTS	43,963	43,963
TRUCKS	69,290	69,290
TOOLS	84,581	84,581
EQUIPMENT	657,484	657,484
EXCAVATOR & LOADER	241,365	241,365
	<u>\$ 8,847,489</u>	<u>\$ 8,524,481</u>

NON-CONSOLIDATED WATER CAPITAL FUND STATEMENT OF INVESTMENT IN TANGIBLE CAPITAL ASSETS

FOR THE YEAR ENDED March 31, 2021

	2021	2020
BALANCE - BEGINNING OF YEAR	\$ 6,755,906	\$ 6,339,227
Transfers from special reserve	206,061	375,745
Interest	7,789	-
Term debt retired	57,651	40,934
BALANCE-END OF YEAR	<u>\$ 7,027,407</u>	<u>\$ 6,755,906</u>

REGION OF QUEENS MUNICIPALITY
 SUPPLEMENTARY FINANCIAL INFORMATION
 (Unaudited - See Advisory to Reader)

B17

NON-CONSOLIDATED STATEMENT OF FINANCIAL POSITION - SPECIAL OPERATING RESERVE
 March 31, 2021

	Capital	Operating	Equipment	2021	2020
FINANCIAL ASSETS					
Cash	\$ 5,423,883	\$ 8,932,977	\$ 2,323,045	\$ 16,679,904	\$ 15,878,211
Due from Own Funds					
Capital Fund	500,000	11,907	-	511,907	511,502
General Operations	55,303	3,488,597	-	3,543,901	303,155
Loans Receivables	62,315	163,400	-	225,715	251,681
	6,041,501	12,596,881	2,323,045	20,961,427	16,944,549
LIABILITIES					
Due to Own Funds					
Capital Fund	-	23,661	358,943	382,605	46,478
Tax Surplus	-	-	-	-	182,432
General Operating	-	-	184,586	184,586	36,413
	-	23,661	543,529	567,190	265,323
NET FINANCIAL ASSETS	6,041,501	12,573,220	1,779,516	20,394,236	16,679,226
ACCUMULATED SURPLUS					
General	\$ 6,041,501	\$ 12,573,219	\$ 1,779,516	\$ 20,394,237	\$ 16,679,226

NON-CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES AND CHANGE IN FUND BALANCE
 - SPECIAL OPERATING RESERVE
 FOR THE YEAR ENDED March 31, 2021

	Capital	Operating	Equipment	2021	2020
Revenues					
Interest	\$ 41,835	\$ 38,973	\$ 14,168	\$ 94,976	\$ 286,028
Proceeds from Disposal of Assets	116,793	-	-	116,793	23,644
Conditional Gas Tax	-	671,655	-	671,655	1,375,213
PC Contribution from Local Governments	301,569	-	-	301,569	324,695
Donations	-	20,701	-	20,701	-
Other	-	1,448	-	1,448	-
Transfer from Tax Sale Surplus	47,980	-	-	47,980	-
Transfer from Operating Fund	18,833	4,430,661	575,215	5,024,709	1,781,485
	527,010	5,163,439	589,383	6,279,832	3,791,065
Financing and Transfers					
Transfer to Operating Fund	-	994,926	171,785	1,166,711	1,402,470
Transfer to Capital	-	819,048	347,036	1,166,085	154,941
Transfer to Own Reserves	-	206,061	25,966	232,027	246,551
	-	2,020,035	544,787	2,564,823	1,803,962
Annual Surplus	527,010	3,143,403	44,596	3,715,009	1,987,103
Accumulated Surplus Beginning of Year	5,514,491	9,429,816	1,734,920	16,679,227	14,692,123
Accumulated Surplus End of Year	6,041,501	12,573,219	1,779,516	20,394,236	16,679,226
	\$ 6,041,501	\$ 12,573,219	\$ 1,779,516	\$ 20,394,236	\$ 16,679,226

MARCH 31, 2021

1. SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

These consolidated financial statements are the responsibility of management have been prepared in accordance with Canadian Public Sector Accounting Standards established by the Public Sector Accounting Board and to conform to the accounting principles prescribed for Nova Scotia municipalities by the Department of Municipal Affairs and for water utilities by the Nova Scotia Utility and Review Board. The Region of Queens Municipality is a municipality in the Province of Nova Scotia and operated under the provisions of the Nova Scotia Municipal Government Act.

Basis of Consolidation

The consolidated financial statements include the assets, liabilities, revenues and expenses of the reporting entity. The reporting entity is comprised of all operations accountable to the Municipality for the administration of their affairs and resources which are owned or controlled by the Municipality. Interdepartmental transactions and balances are eliminated. Funds included in the financial statements are: general operating fund, general capital fund, water operating, water capital, Hillsview Acres, Queen's Place Emera Centre, and the operating, capital and equipment reserve funds.

The assets, liabilities, taxation and other revenues and expenses with respect to the operations of the South Shore Regional Centre for Education and the Western Regional Housing Authority are not reflected in these consolidated financial statements as they are provincial government entities. The Municipality's contributions to these entities are recorded in the consolidated statement of operations as expenses.

Budget Figures

The budget figures contained in these financial statements were approved by Council on April 20, 2020 in its original fiscal plan.

Cash and Cash Equivalents

Cash and Cash equivalents include cash on hand, balances with banks and short term deposits with original maturities of three months or less.

Inventory of Supplies

The inventory of supplies held for consumption is recorded at the lower of cost or replacement cost.

Tangible Capital Assets

Tangible capital assets are recorded at cost, which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset, less accumulated amortization value. Donated assets are capitalized and recorded at their estimated fair value upon acquisition. The threshold for each category represents the minimum cost an individual asset must have before it is to be recorded as a tangible capital asset on the statement of financial position. Tangible capital asset additions not meeting the threshold of \$20,000 per year are expensed in the year of acquisition.

Amortization

Amortization of tangible capital assets, other than amortization on those forming part of the regulated Water Utility, is recorded in the statement of operations on a straight line basis over an asset's useful life.

Amortization of tangible capital assets of the Water Utility is recorded on a straight line basis over their estimated useful lives as prescribed by the Nova Scotia Utility and Review Board. An amount of cash equal to the amortization expense of the Water Utility is transferred to a special bank account which is used to help fund replacement of existing Water Utility plant and equipment or, on approval by the Nova Scotia Utility and Review Board, to repay the principal of capital debt.

No amortization is recorded in the years of acquisition or disposal.

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

The following table outlines an asset's estimated useful life:

	Years
Land Improvements	20
Buildings, building improvements and engineered structures	40
Outdoor swimming pools	25
Heavy Equipment	15
Operating Equipment	12
Vehicles	10
Office and Information Technology-system development packaged system	10
Computer Hardware and Software	5
Office Furniture and Equipment	10
Streets/Roads	30
Sidewalks	25
Illumination Structures	25
Bridges/Railings-construction	50
Bridges/Railings-upgrades	20
Storm Water Conveyance Structures	35
Airport-runways	30
Airports-navigational aids	15
Sewer Infrastructure	50

Natural Resources, Cultural and Historic Assets

Natural resources, cultural and historic assets that have not been purchased are not recorded as assets in these financial statements.

Solid Waste Management Facility Liability

The Municipality accrues landfill closure and post-closure care requirements that include final covering and landscaping, and ongoing environmental monitoring, site inspection and maintenance. The liability is accrued as the landfill site's capacity is used. The reported liability is based on estimates and assumptions using the best information available to management. Future events may result in significant changes to the estimated expenses, total capacity and the estimated liability, and would be recognized prospectively, as a change in estimate, when applicable. The change in the liability at each reporting period is charged as an expense.

Liability for Contaminated Sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all of the following criteria are met:

- i. an environmental standard exists;
- ii. contamination exceeds the environmental standard;
- iii. the Municipality is directly responsible or accepts responsibility; and
- iv. a reasonable estimate of the amount can be made.

Management has reviewed potential sites where a material liability may exist and has concluded there is no known material liability at this time.

The Municipality follows Public Sector Accounting Standard 3270 for recognizing its current liability.

For fiscal years beginning on or after April 1, 2022, Public Sector Accounting Standard 3280 will apply. This Section applies to asset retirement obligations associated with tangible capital assets controlled by a public sector entities that are in productive use and those that are no longer in productive use. Region of Queens Municipality will be reviewing all tangible asset listings in the upcoming fiscal year in preparation for the implementation of this new standard in the fiscal year ending March 31, 2023, and recording of any subsequent liability.

MARCH 31, 2021

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Valuation Allowance

Uncollected Taxes and Rates

The Region of Queens Municipality provides a valuation allowance for 100% of the value of taxes outstanding for real properties identified as invalid assessments, owner unknown properties, properties that titles cannot be certified for tax sale and properties not sold at tax sale. The allowance also contains accounts more than three years in arrears.

In the Water Utility, the valuation allowance is provided for estimated losses for outstanding water receivables.

Other Receivables

The Region provides a valuation allowance for all receivables other than taxes and rates that are determined to be uncollectible.

Deferred Revenue

Deferred revenue represents user charges and other fees that have been collected, for which the related services have yet to be performed. These amounts are recognized as revenue in the fiscal year the services are performed. Region of Queens Municipality received Safe Restart funding from the Province of Nova Scotia in the amount of \$590,735. Amounts remaining unspent at March 31, 2021 has been included in Deferred Revenue.

Government Transfers

Government transfers are recognized in the period in which events giving rise to the transfer occur, providing the transfers are authorized, eligibility criteria have been met and reasonable estimates of the amounts can be made.

Taxation and Related Revenues

Property tax billings are prepared by the Municipality based on assessment rolls issued by the Property Valuation Services Corporation. Tax rates are established annually by Council, incorporating amounts to be raised for local services. Taxation revenues are recorded at the time they are levied and the tax billings are due. Assessments and the related property taxes are subject to appeal with any resulting tax adjustments being recorded when the results of the appeal process are known.

User Fee Revenue

Sales of service and other user fee revenue are recognized on an accrual basis. Charges for water usage are recorded as Water rates. Charges for sewer usage are recorded in Taxation.

Post-employment future benefits

Employees of the Municipality participate in the Nova Scotia Public Service Superannuation Plan (NSPSSP), a contributory pension plan administered by Pension Services Superannuation Plan Trustee Incorporated, which provides pension benefits based on length of service and earnings. The Municipality is not obligated for any unfunded liability, nor is the Municipality entitled to any surplus that may arise in the NSPSSP. Employer contributions are recognized as an expense in the period. The Nova Scotia Public Sector Superannuation Plan is a Multiemployer defined benefit plan for accounting purposes and as such is accounted for as a defined contribution plan by the Municipality.

Use of Estimates

The preparation of financial statements in conformity with public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the period. Significant estimates include assumptions used in estimating provisions for valuation allowances, accrued liabilities, landfill liability and in performing actuarial valuations of employee future benefits. Actual results could differ from these estimates.

MARCH 31, 2021

2. RECEIVABLES – TAXES, RATES AND OTHERS

	2021			2020
	CURRENT YEAR	PRIOR YEARS	TOTAL	TOTAL
Balance – beginning of year	\$ -	\$ 968,427	\$ 968,427	\$ 1,358,608
Current year's tax levy and interest	12,076,821	-	12,076,821	12,072,837
Collection of area rates	<u>40,961</u>	<u>-</u>	<u>40,961</u>	<u>41,537</u>
	<u>12,117,782</u>	<u>968,427</u>	<u>13,086,209</u>	<u>13,472,982</u>
Current year's collections	11,565,678	573,206	12,138,884	12,301,237
Reduced taxes	65,973	-	65,973	72,641
Uncollectible accounts written off	-	-	-	89,140
Transmission of area rates	<u>40,961</u>	<u>-</u>	<u>40,961</u>	<u>41,537</u>
	<u>11,672,612</u>	<u>573,206</u>	<u>12,245,818</u>	<u>12,504,555</u>
Taxes receivable	\$ <u>445,170</u>	\$ <u>395,221</u>	840,391	968,427
Valuation allowance – taxes			<u>(260,019)</u>	<u>(281,572)</u>
Net taxes receivable			580,373	686,855
Governments			422,725	331,374
Water rates			122,370	132,218
Sewer rates			140,306	159,216
Pension Asset			288,982	288,982
General, other and accrued interest			353,750	426,103
Valuation allowance – other			<u>(143,839)</u>	<u>(47,345)</u>
Total receivables			\$ <u>1,764,666</u>	\$ <u>1,977,403</u>

MARCH 31, 2021

3. LOANS RECEIVABLE

	2021	2020
SPECIAL OPERATING RESERVE FUND		
Port Medway Fire Department – non interest bearing Repayable in annual installments of \$10,000 with final installment of \$5000, maturing in 2028, no annual installment was made in 2020	\$ 65,000	\$ 65,000
Liverpool Fire Department – non interest bearing Repayable in annual installments of \$4,600 maturing in 2025, no annual installment was made in 2020	18,400	18,400
Mill Village Fire Department – non interest bearing Repayable in annual installments of \$20,000 maturing in 2025 no annual installment made in 2020	80,000	80,000
SPECIAL CAPITAL RESERVE FUND		
Liverpool Fire Fighters Association – non interest bearing Repayable in annual installments of \$15,966 maturing in 2024	57,315	73,281
Mill Village Fire Department – non interest bearing Repayable in annual installments of \$10,000 maturing in 202	<u>5,000</u>	<u>15,000</u>
	<u>\$225,715</u>	<u>\$251,681</u>

REGION OF QUEENS MUNICIPALITY
 SUPPLEMENTARY FINANCIAL INFORMATION
 (Unaudited - See Advisory to Reader)
 NON-CONSOLIDATED SCHEDULE OF CAPITAL DEBT CHARGES AND TERM DEBT
 March 31, 2021

	Balance April 1, 2020	Issued	Redeemed	Balance March 31, 2021	Interest	Interest Rate	Debt Number
ENVIRONMENTAL HEALTH - SEWER							
Debtentures-Nova Scotia Municipal Finance Corporation	2018-2028 \$ 477,000		\$ 53,000	\$ 424,000	\$ 12,961	2.06%-3.2995%	38A1
Debtentures-Nova Scotia Municipal Finance Corporation	2019-2029 448,220		44,822	403,398	9,570	1.982%-2.712%	39A1
Debtentures - Nova Scotia Municipal Finance Corporation	2020-2030 -	167,960	-	167,960	1,622	.6780%-1.8790%	40A1
ENVIRONMENTAL HEALTH-LANDFILL							
Debtentures-Nova Scotia Municipal CMHC	2017-2025 381,795		58,508	323,287	11,310	3.35%	cmhc
RECREATION AND COMMUNITY SERVICES							
Debtentures-Nova Scotia Municipal FCM	2017-2027 1,214,064		67,448	1,146,616	43,395	2.792%-3.856%	32A1
	2017-2032 1,181,990		90,921	1,091,069	22,293	2.00%	GMF
BUILDINGS AND SIDEWALKS							
Debtentures-Nova Scotia Municipal Finance Corporation	2019-2029 114,610		11,461	103,149	2,447	1.982%-2.712%	39A1
Debtentures-Nova Scotia Municipal Finance Corporation	2020-2030 27,300		27,300	27,300	264	.6780%-1.8790%	40A1
WATER UTILITY							
Debtentures-Nova Scotia Municipal Finance Corporation	2015-2028 327,472		40,934	286,538	16,078	4.955%-5.21%	27A1
Debtentures-Nova Scotia Municipal Finance Corporation	2019-2029 167,170		16,717	150,453	3,569	1.982% - 2.712%	39A1
Debtentures-Nova Scotia Municipal Finance Corporation	2020-2030 0	129,740	0	129,740	1,252	.79 .6780%-1.8790%	40A1
	494,642	129,740	57,651	566,731	20,900		
	\$ 4,312,321	\$ 325,000	\$ 383,811	\$ 4,253,510	\$ 124,761		

MARCH 31, 2021

4. LONG TERM DEBT (CONTINUED)

The long term debt issued and outstanding (2021 - \$4,253,510; 2020 - \$4,312,322). Principal repayments required during the next five years are as follows:

2022	\$418,271
2023	\$624,967
2024	\$381,456
2025	\$383,620
2026	\$386,856

All long term debt outstanding at year end has been properly authorized by the Department of Municipal Affairs.

5. TAX SALE SURPLUS

Proceeds received from a tax sale of property in excess of the taxes and costs outstanding are held In Trust for a period of 20 years, unless withdrawn by the previous owner. If the Supreme Court of Nova Scotia has not issued an order directing the payment of the trust to a person with an interest in the land sold for taxes during this 20 year period, the amount is to be transferred to the Capital Reserve Fund. There was no tax sale in this fiscal year. Interest is included in the year it was earned.

Proceeds from tax sales of properties were received in the following years:

2002	7,487
2009	447
2010	10,507
2011	282
2013	65,605
2014	8,885
2015	15,208
2016	29,228
2017	110,117
2018	50,909
2019	198,202
2020	85,812
2021	<u>4,418</u>
	<u>\$ 587,107</u>

6. TANGIBLE CAPITAL ASSETS - 2020

	Cost beginning of year	Additions	Disposals	Cost end of year	Amortization	Accumulated Amortization	NBV
LAND	\$6,394,851.00	\$ 7,039	\$ -	\$ 6,401,890	\$ -	\$ -	\$ 6,401,890
GENERAL GOVERNMENT SERVICES	1,949,448	-	101,755	1,847,693	49,884	1,282,210	565,483
ENVIRONMENTAL DEVELOPMENT SERVICES	3,237,893	-	-	3,237,893	61,901	1,541,299	1,696,594
PROTECTIVE SERVICES							
Law Enforcement	689,096	42,417	-	731,513	19,999	407,426	324,087
Protective Services	555,616	-	-	555,616	7,761	423,746	131,870
ENVIRONMENTAL HEALTH SERVICES							
Sewage Collection and Disposal	15,459,564	535,972	-	15,995,536	318,422	5,703,739	10,291,797
Landfill Site	14,416,837	-	-	14,416,837	389,262	5,990,529	8,426,308
Materials recovery facility	800,349	-	-	800,349	17,154	348,476	451,873
PUBLIC HEALTH AND WELFARE SERVICES	1,218,512	-	-	1,218,512	16,283	1,099,065	119,447
MAINTENANCE DEPARTMENT	5,687,158	46,478	-	5,733,636	243,060	3,701,741	2,031,895
RECREATION, PLANNING, TOURISM	21,500,960	-	-	21,500,960	606,005	4,893,851	16,607,109
PUBLIC WORKS							
Sidewalks	606,940	-	-	606,940	16,355	432,684	174,256
Traffic Lights	127,110	-	-	127,110	5,084	81,351	45,759
Streets	6,887,938	708,705	-	7,596,643	168,027	2,766,586	4,830,057
Airport	153,597	-	-	153,597	1,312	141,788	11,809
UTILITY PLANT AND EQUIPMENT	8,014,725	509,756	-	8,524,481	99,962	2,493,801	6,030,680
	\$ 87,700,594	\$ 1,850,367	\$ 101,755	\$ 89,449,206	\$ 2,020,471	\$ 31,308,292	\$ 58,140,914

7. TANGIBLE CAPITAL ASSETS - 2021

	Cost beginning of year	Additions	Disposals	Cost end of year	Amortization	Accumulated Amortization	NBV
LAND	\$6,401,883.91	\$ -	\$ -	\$ 6,401,884	\$ -	\$ -	\$ 6,401,884
GENERAL GOVERNMENT SERVICES	1,847,692	-	-	1,847,692	40,770	1,322,981	524,711
ENVIRONMENTAL DEVELOPMENT SERVICES	3,237,893	-	-	3,237,893	61,901	1,603,199	1,634,694
PROTECTIVE SERVICES							
Law Enforcement	731,516	-	-	731,516	24,239	431,666	299,850
Protective Services	555,616	-	-	555,616	7,761	431,507	124,109
ENVIRONMENTAL HEALTH SERVICES							
Sewage Collection and Disposal	15,995,538	-	-	15,995,538	311,023	6,014,759	9,980,779
Landfill Site	14,313,072	583,872	334,318	14,562,627	326,816	5,905,203	8,657,424
Materials recovery facility	800,349	-	-	800,349	17,154	365,629	434,719
PUBLIC HEALTH AND WELFARE SERVICES							
	1,218,512	-	-	1,218,512	16,284	1,115,352	103,160
MAINTENANCE/TRANSPORTATION							
	5,837,402	52,065	363,581	5,525,885	223,942	3,639,927	1,885,958
RECREATION, PLANNING, TOURISM							
	21,500,961	-	-	21,500,961	597,297	5,491,148	16,009,813
PUBLIC WORKS							
Sidewalks	606,940	-	-	606,940	16,355	449,039	157,901
Traffic Lights	127,110	-	-	127,110	5,084	86,435	40,675
Streets	7,596,643	530,147	-	8,126,790	188,384	2,954,971	5,171,818
Airport	153,597	-	-	153,597	1,312	143,101	10,496
UTILITY PLANT AND EQUIPMENT							
	8,524,481	323,008	-	8,847,489	99,010	2,592,812	6,254,677
	\$ 89,449,206	\$ 1,489,091	\$ 697,899	\$ 90,240,399	\$ 1,937,332	\$ 32,547,730	\$ 57,692,668

MARCH 31, 2021

8. COMMITMENTS

Contract/Leases

As at March 31, 2021, the Region of Queens is committed to making the following payments:

A contract for garbage collection for the subsequent year of \$769,477 plus HST expires March 31, 2026.

A contract for residual waste transfer from transfer stations to the Region of Queens Solid Waste Management Facility expires March 31, 2026.

A contract for the transfer of organic material from the Region of Queens Solid Waste Management Facility to the composting facility expires March 31, 2025.

A contract for fire answering service for the subsequent year of \$26,997 plus HST expires March 31, 2023.

Lease for library space for the subsequent year of \$51,680 plus HST, expires December 31, 2024.

9. REMUNERATION AND EXPENSES OF ELECTED OFFICIALS AND CHIEF ADMINISTRATIVE OFFICER PAID DURING THE YEAR

	Remuneration	Expenses
Councillors		
Mayor – D. Dagley	\$ 24,557	\$ 0
Mayor – D. Norman	17,982	0
District 1 – K. Muise	21,268	404
District 2 – H. Kelly	12,279	43
District 2 – R. Gidney	8,991	0
District 3 – B. Fratic	12,279	0
District 3 – M. Charlton	8,991	0
District 4 – S. MacLeod	12,279	1859
District 4 – V. Amirault	8,991	20
District 5 – J. Fancy	21,268	0
District 6 – R. Fiske	12,279	280
District 6 – D. Brown	8,991	1,736
District 6 – C. Hawkes	8,991	1,218
District 7 – G. Johnson	<u>12,279</u>	<u>260</u>
	191,425	5820
Chief Administrative Officer		
C. McNeill	<u>131,621</u>	<u>535</u>
	<u>\$ 323,046</u>	<u>\$ 6,355</u>

10. FIRE DEPARTMENT FUNDING

Each year 2 cents from the tax rate is dedicated to support the capital truck fund for fire departments in Region of Queens Municipality. In this fiscal year that amount was \$184,932. This revenue was used to reimburse the departments for the principal payments of truck loans that the municipality agreed to for the five fire departments.

On April 27, 2021 Council approved the budget for the fiscal year ending March 31, 2022. In this budget an additional 2 cents from the tax rate will be allocated to support fire departments in Region of Queens Municipality. Funding directly from the tax rate will be \$385,732.

MARCH 31, 2021

11. RESERVE AND OPERATING SURPLUS ALLOCATIONS AND COMMITMENTS

Special Operating Reserve Allocations

2 nd Generation Landfill	\$4,392,169
Sewer projects	\$ 826,241
Organic project	\$ 757,306
Hillsview Acres	\$ 552,959
Federal Gas Tax	\$ 537,742
Liverpool Business Development Center	\$ 370,778
Post Closure Septage	\$ 292,400
Pollution Abatement	\$ 186,132
Queens Place Lands	\$ 140,583
Computer Equipment	\$ 61,855
Parkland Fee	\$ 54,542
Fire Department Safety Training/Equipment	\$ 32,115
Recreation for All	\$ 20,787
Fundraising (QP \$1206, SP \$14,379)	\$ 15,585
First Responders Training/Equipment	\$ 4,280
NS Trip	\$ 1,085

Special Capital Reserve Allocations

2 nd Generation Landfill – Post Closure	\$5,180,168
--	-------------

Special Equipment Reserve Allocations

Landfill Equipment	\$1,290,799
Public Works Equipment	\$ 317,145
Fire Department Capital Trucks	\$ 70,857
Water Equipment	\$ 52,660
Airport Equipment	\$ 45,263

12. SCHOOL CAPITAL

On January 1, 1982 the Municipality of the County of Queens joined with the Town of Liverpool to form Queens District School Board (now South Shore Regional Centre for Education). Under the agreement, all school land and buildings on hand as at December 31, 1981 will remain assets of the Region of Queens Municipality, but will be under the operating control of the Regional Centre until such time as they no longer require the assets for school purposes. At that time, the Regional Centre re-conveys the land and buildings to the Region of Queens.

13. EMPLOYEES' RETIREMENT PENSION PLAN

Effective September 30, 2020 all pension assets were transferred to the Nova Scotia Pension Service (NSPSSP), who are now the administrators of the employee pension plan. A Pension Asset has been recorded as an estimate of the overpayments by plan contributors and expected to be confirmed by an actuary report currently in process. Any difference between the actual over contributions and this estimate will be recorded in the subsequent fiscal year.

Nova Scotia Public Service Superannuation plan employer contribution formula is 8.4% of the first \$61,600 of gross pay and 10.9 % of the remainder to a maximum of \$183,838. This is matched by the employee.

Although, the NSPSSP is a defined benefit pension plan, the Municipality accounts for it as a defined contribution plan as the obligation to pay retirement benefits does not reside with the Municipality.

MARCH 31, 2021

13. EMPLOYEES' RETIREMENT PENSION PLAN (CONTINUED)

Contributions to the Plan are required by both the employer and its employees. Total employer contributions for 2021 were \$346,288 and are recognized as an expense in the period as part of salaries, wages and benefits as disclosed in Note 13. The contribution distribution between plans was as follows:

Standard Life Employee contributions	\$172,157
Standard Life Employer contributions	\$191,720
NSPSSP Employee contributions	\$154,568
NSPSSP Employer contributions	\$154,568

As per the Public Sector Accounting Board handbook, section 3250-Retirement Benefits, the accounting valuation results for the Region of Queens Pension Plan (the "Plan") as at December 31, 2019 indicated a pension asset of \$288,982.

The Region of Queens Municipality and its employees contributed to the Plan for the employees. The Plan was a defined benefit plan which specified the retirement benefit to be received by the employees based on length of service and rates of pay. Inflation protection is not provided. The pension committee, representing plan members and employer was responsible for overseeing the management of the pension plan.

The last actuarial valuation was scheduled for the period ended December 31, 2019 and was completed in 2020. The interest rate used in the last filed valuation was the 5.25% per year benchmark. The following estimates as at December 31, 2019 were based on the actuarial valuation as at March 31, 2020.

	2020
Actuarial value of plan assets	\$ 14,163,433
Accrued benefit obligation	<u>13,441,412</u>
Estimated funding surplus	\$ <u>722,021</u>

The pension asset eliminated as at March 31, 2020 included the following components:

	2020
Accrued benefit obligation	\$ 13,441,412
Pension fund assets	<u>14,163,433</u>
	(722,021)
Unamortized actuarial gain/ (loss)...	<u>433,039</u>
Pension liability (asset).....	\$ <u>(288,982)</u>

The PSSP is accounted for as a defined contribution plan as the obligation to pay retirement benefits does not reside with the Municipality.

14. SOLID WASTE CLOSURE AND POST CLOSURE LIABILITY

The Municipality owns and operates a Solid Waste Management Facility. It has an obligation under Nova Scotia Department of Environment regulations for costs related to the closure and post closure care of the sites once capacity is reached. The following cost and capacity information is based upon ongoing evaluation and best estimates by management in consultation with internal and external technical consultants.

As at March 31, 2021, the remaining capacity of the 1st Generation C&D cell is approximated at 162,447 tonnes. Based on current usage this site may provide up to 23 more years of service. Estimated closure costs in current period dollars total approximately \$540,531. The cost estimate is increased annually based on Statistics Canada's 2019 building construction price index. Costs for post closure care and maintenance of this site are not expected to be significant.

MARCH 31, 2021

14. SOLID WASTE CLOSURE AND POST CLOSURE LIABILITY (CONTINUED)

As at March 31, 2021, based on current Municipal Solid Waste usage and compaction rates, the remaining capacity of the 2nd Generation solid waste cell is approximately 431,856 tonnes. Total closure costs in current period dollars are estimated to be approximately \$4,160,050. The cost estimate is adjusted based on Statistics Canada's 2018 building construction price index.

As at March 31, 2021, based on post closure requirements, estimated total costs would be \$2,873,450 in current period dollars. These costs are expected to be incurred over a period of 30 years subsequent to closure of the current cells.

The municipality has internally restricted assets of \$5,180,168 to fund these future costs which are included in cash and cash equivalents. The determination of required additions to the reserve is based on management's knowledge of the future expected costs to close the site with an additional allowance intended to fund potential changes in environmental regulatory standards. Management's estimates for the reserve include consideration that costs will escalate and attempt to ensure that, should the site be closed; no funds would need to be borrowed to complete the closure. Alternatively, the method used to calculate the solid waste closure and post-closure liability as recorded in the statement of financial position is explicitly outlined by Canadian Public Sector Accounting Standards.

The liability recognized in the financial statements is based on estimates and assumptions using the Municipality's best information and judgment. Future events may result in significant changes to the estimated expenses, total capacity or the estimated liability, and would be recognized prospectively, as a change in estimate, when applicable.

15. TRUST FUNDS UNDER ADMINISTRATION

Trust Funds administered by the Municipality are reported on separately and not included in the non - consolidated financial statements.

16. COMPARATIVE FIGURES

Certain comparative figures have been reclassified to conform with the financial statement presentation adopted in the current year.

March 31, 2021

17. BUDGET FIGURES

Public Sector Accounting Standards (PSAS) require a comparison of the results for the period with those originally planned on the same basis as that used for actual results. The fiscal plan in the statement of operations and statement of changes in net assets has been adjusted to be on a consistent basis as actual results. Below is a reconciliation of the figures from the approved fiscal plan to the fiscal plan per the financial statement:

	Approved Fiscal Plan	Consolidation (As required by PSAS)*	Fiscal Plan Per Financial Statements
REVENUE			
Taxation	\$ 10,507,183		\$ 10,507,183
Sale of services	763,105		763,105
Water rates	-	519,020	519,020
Water for fire protection		197,235	197,235
Government transfers	1,396,821		1,396,821
Grants in lieu of taxes	418,726		418,726
Services provided to other governments	2,034,286		2,034,286
Other revenue from own sources	977,537	23,880	1,001,417
Public health	1,323,322		1,323,322
Transfers from own funds	481,560	(481,560)	-
	<u>17,902,540</u>	<u>258,575</u>	<u>18,161,115</u>
EXPENDITURE			
General government services	2,345,801	40,770	\$ 2,386,571
Protective services	3,605,806	(178,932)	3,426,874
Transportation services	2,453,219	423,617	2,876,836
Environment health services	3,478,311	479,829	3,958,140
Public health	1,448,322	16,284	1,464,606
Environmental development services	1,247,765	61,901	1,309,666
Recreation and cultural services	2,142,494	339,142	2,481,636
Water treatment and distribution	-	662,807	662,807
Fiscal services	1,175,953	(1,175,953)	-
	<u>17,897,671</u>	<u>669,466</u>	<u>18,567,137</u>
ANNUAL SURPLUS	<u>4,869</u>	<u>(410,891)</u>	<u>(406,022)</u>

* The adjustments above include netting school board appropriations and reduced taxes against tax revenues, reclassification of revenues and expenditures amongst categories, and the elimination of transfers between funds, and amortization of tangible capital assets.

18. SEGMENT DISCLOSURE

Region of Queens Municipality is a diversified municipal government institution that provides a wide range of services to its citizens. Municipal services are provided by departments and their activities are reported in those segments. Expenses of the following departments have been separately disclosed in segmented information consistent with provincially legislated requirements as follows:

General Government Service

Activities that provide for the overall operation of the Municipality and that are common to, or affect all of, the services provided by the Municipality. This includes the activities of the Mayor and Council as well as the following administrative activities: human resources, legal services, facilities management, finance and administration, communications and technology, and the office of the Chief Administrative Officer.

Protective Services

Activities that provide for the public safety of the citizens of the Municipality. This includes police and fire protection and other protective services such as by-law enforcement and building and fire inspections.

Transportation Services

Activities performed by the Engineering and Works Department. This includes management, maintenance and development of a wide variety of municipal infrastructure. Primary activities are road maintenance, sidewalk repair and maintenance and snow removal and salting (within the boundaries of Liverpool only). Activities also included are sewer operations, equipment maintenance, supervision of water utility, and supervision of solid waste facility.

Environment Health Services

Activities that provide environmentally regulated services. This includes the collection of solid waste materials, the maintenance and operation of a solid waste site, solid waste landfill closure and post-closure costs allocated to the current year, and sanitary wastewater collection and treatment.

Public Health Services

Activities related to the operations of Hillisview Acres nursing home and mandatory transfers to the Regional Housing Authority.

Environmental Development Services

Activities that support and manage the Municipality's physical and economic development. This includes activities related to land use planning, zoning and development, activities related to investment attraction, existing business retention and expansion, business support and promotion to enhance the economy of the Region.

Recreation and Cultural Services

Activities related to the Municipality's recreation facilities, including the operations and maintenance of two outdoor pools, parks, trails, beaches, and various cultural facilities including a library. This also includes the expenditures for various recreational programming and special events as well as human, financial, and administrative support of volunteer organizations within the Municipality and surrounding area.

Water Treatment and Distribution

Activities related to the treatment and distribution of drinking water to its users through a comprehensive water treatment facility.

Educational Services

Activities related to the mandatory funding of school boards.

CONSOLIDATED EXPENSES BY OBJECT

	2021	2020
Salaries, wages and benefits	\$ 5,852,444	\$ 5,764,986
Interest on long-term debt	127,060	137,243
External transfers and grants	3,189,546	3,178,405
Amortization	1,937,332	2,020,472
Other	8,520,566	7,125,141
	<u>\$19,626,949</u>	<u>\$18,226,247</u>

REGION OF QUEENS MUNICIPALITY
 NOTES TO NON-CONSOLIDATED FINANCIAL STATEMENTS
 March 31, 2021

18. SEGMENT DISCLOSURE (CONTD)

	General Government Services	Protective Services	Roads & Streets (Public Works) Services	Environment Health Services	Public Health Services	Environmental Development Services	Recreation and Cultural Services	Treatment and Distribution	Total	2020
Taxation	\$ 8,737,026	\$ 211,173	\$ 1,342,151	\$ 550,977	\$ -	\$ -	\$ -	\$ -	\$ 10,841,327	\$ 9,719,064
Sale of services	13,500	10,180	-	883,551	-	-	-	-	907,231	837,524
Water Rates / Fire Protection	-	-	-	-	-	-	-	-	705,995	703,164
Government transfers	1,467,452	-	-	79,104	-	-	-	-	1,546,556	1,336,655
Grants in lieu of taxes	287,358	27,996	-	-	-	-	-	-	315,354	1,246,980
Services provided other gov't	-	-	-	2,337,669	-	-	-	-	2,337,669	2,057,861
Other revenue own sources	897,470	-	-	292,400	44,643	-	394,117	30,838	1,659,468	1,588,448
Public health	-	-	-	-	1,501,778	-	-	-	1,501,778	1,379,496
Proceeds from sale of property	-	-	671,655	-	-	-	-	-	671,655	1,374,867
	-	-	116,793	-	-	-	-	-	116,793	(2,233)
Total Revenues	\$ 11,402,805	\$ 249,349	\$ 2,130,599	\$ 4,143,701	\$ 1,546,420	\$ -	\$ 394,117	\$ 736,833	\$ 20,603,824	\$ 20,241,826
Salaries, wages and benefits	1,201,460	224,636	1,114,171	763,781	1,193,947	538,245	726,154	90,050	5,852,444	5,764,986
Interest on long-term debt	-	-	2,904	36,651	-	-	65,688	21,818	127,060	137,243
External transfers and grants	495,836	2,268,651	259,813	654,992	142,247	-	23,000	-	3,189,546	3,178,405
Amortization	40,770	32,000	435,078	654,992	16,284	61,901	597,297	99,010	1,937,332	2,020,472
Materials, services and other expenses	674,419	894,556	905,095	3,355,420	82,296	872,566	1,632,250	482,397	8,898,998	7,125,141
Total Expenditures	\$ 2,412,485	\$ 3,419,842	\$ 2,717,061	\$ 4,810,843	\$ 1,434,774	\$ 1,472,712	\$ 3,044,388	\$ 693,274	\$ 20,005,380	\$ 18,226,247
Surplus / (Deficit) by category	\$ 8,990,320	\$ (3,170,493)	\$ (586,462)	\$ (667,142)	\$ 111,646	\$ (1,472,712)	\$ (2,650,271)	\$ 43,558	\$ 598,444	\$ 2,015,579

MARCH 31, 2021

19. SUBSEQUENT EVENT – IMPACT OF COVID 19

The Novel Coronavirus (COVID-19) pandemic continues to severely impact many local economies around the globe. In many countries, including Canada, businesses are being forced to cease or limit operations for indefinite periods. Measures taken to contain the spread of the virus, including travel bans, quarantines, social distancing, and closures of non – essential services have triggered significant disruptions to businesses worldwide, resulting in an economic slowdown.

As a result of the COVID-19 pandemic, the Municipality incurred revenue loss from its recreational facilities, lost rental payments, and interest charges on tax accounts. Expenditures increased in order to comply with public health guidelines and to provide a safe working environment for staff and the public such as barriers, social distancing indicators, and personal protective equipment.

The Municipality was the recipient of Safe Restart funding from the Province of Nova Scotia in the amount of \$590,735.

REGION OF QUEENS MUNICIPALITY
 (Unaudited - See Advisory to Reader)
 NOTES TO NON CONSOLIDATED FINANCIAL STATEMENTS
 FOR THE YEAR ENDED MARCH 31, 2021

20. CAPITAL PROJECT FUNDING

CAPITAL	Total	Reserves			Water Utility	Debenture
		Equipment	Operating	Capital		
Jubilee Street - Sewer/Water/Street upgrades	\$ 517,341	\$ -	\$ 517,341	Gas Tax	\$ -	\$ -
Brooklyn - Sewer/Water/Street upgrades	507,757	-	507,757	Sewer Res	-	-
Public Works Truck	52,065	52,065	-	-	-	-
CAT Loader Landfill	294,971	294,971	-	-	-	-
Water Transmission Line (Phase 2, began Phase 3)	116,947	-	-	-	116,947	-
Trestle Trail Bridge	487,000	-	487,000	Gas Tax	-	-
Broadband Bell Canada (non owned asset)	437,500	-	437,500	Gas Tax	-	-
GRAND TOTAL	\$ 2,413,582	\$ 347,036	\$ 1,949,598	\$ -	\$ 116,947	\$ -

Note: J&W Murphy Foundation also contributed to funding of the Trestle Trail project, \$380,000 in this fiscal year.
 Total contribution to this project was \$1,220,500; Region of Queens Municipality \$570,500 from Gas Tax, J&W Murphy Foundation \$650,000

REGION OF QUEENS MUNICIPALITY
SUPPLEMENTARY FINANCIAL INFORMATION
TRUST STATEMENTS
(Unaudited – See advisory to reader)
March 31, 2021

REGION OF QUEENS MUNICIPALITY
 SUPPLEMENTARY FINANCIAL INFORMATION
 (Unaudited - See Advisory to Reader)
 Statement of Financial Position - Trust Bursaries
 March 31, 2021

C1

								2021	2020		
ASSETS	J Roy Gordon Award		Gettrude Ford Newcombe Scholarship		V. Harlow Gordon Scholarship		E.H. Ted Harlow Award		Ted Harlow Award	Total:	Total:
	CASH	\$ 30,745	\$ 12,475	\$ 11,409	\$ 9,130	\$ 16,583	\$ 80,342	\$ 71,945			
	INVESTMENTS - at cost	15,446	2,588	10,247	10,978	14,930	54,189	54,189			
		46,191	15,063	21,656	20,108	31,513	134,531	126,135			
RESERVES											
	DIVIDENDS	3,240	1,696	1,728	1,580	2,160	10,404	10,404			
DISBURSEMENTS											
	Bank Charges	2	2	2	2	-	8	8			
	Scholarships	500	500	500	500	-	2,000	2,000			
		502	502	502	502	-	2,008	3,514			
		2,738	1,194	1,226	1,078	2,160	8,396	14,054			
	Balance Beginning of year:	43,452	13,869	20,430	19,030	29,353	126,135	112,081			
	Balance End of year:	\$ 46,190	\$ 15,063	\$ 21,656	\$ 20,108	\$ 31,513	\$ 134,531	\$ 126,135			

See accompanying notes to the non-consolidated financial statements.

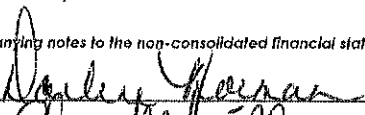
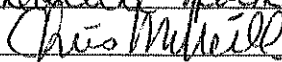
Michael Gleason Mayor
Chris Maher, OB CAO

REGION OF QUEENS MUNICIPALITY
 SUPPLEMENTARY FINANCIAL INFORMATION
 (Unaudited - See Advisory to Reader)
 Statement of Financial Position - Hillsview Acres Trust
 March 31, 2021

C2

	2021	2020
Financial Assets		
Cash and cash equivalents	\$47,762	\$47,412
Reserves		
Increase in Resident's deposits	85,911	69,749
Decrease in Resident's deposits	85,561	71,013
Net Change	350	(1,264)
Balance at Beginning of year	47,412	48,676
Balance at End of year	<u>\$47,762</u>	<u>\$47,412</u>

See accompanying notes to the non-consolidated financial statements.


 _____ Mayor

 _____ CAO

March 31, 2021

NOTE 1 - PURPOSE OF TRUST

Trust funds under administration by the Region of Queens Municipality.

NOTE 2 - FORMER EMPLOYEE PENSION TRUST

A former employee was granted a supplementary retirement plan in addition to his/her regular pension plan. These funds, previously held in trust to be utilized to fulfill the obligation of the supplementary retirement plan, have been depleted.