

REVENUES

	2021/2022 Region Budget
<b>1. Taxation</b>	
ASSESSABLE PROPERTIES	
Residential	<u>\$ 8,568,546</u>
Commercial	1,594,336
Wind Turbine Act	24,476
	<u>1,618,812</u>
Resource	
Taxable Assessments	830,227
Forest Property-Less than 50,000 Acres	29,886
Forest Property -More than 50,000 Acres	268
	<u>860,381</u>
AREA RATES	
Hydrant Rate	196,394
Transportation-Roads & Sidewalks	
Districts 1-12	237,328
District 13	1,113,313
Other	
Debt-District 13	76,254
Ball Fields	-
	<u>1,623,289</u>
Special Assessment-Environmental Health Services	
Environmental Health-Caledonia	36,295
-Milton	46,454
-Liverpool	428,490
-Brooklyn	39,065
	<u>550,304</u>
Business Property	
Based on Revenue-Aliant	48,000
Nova Scotia Power	802,187
Nova Scotia Power HST Rebate	47,617
	<u>897,804</u>
Other	
Deed Transfer Tax	550,000
	<u>550,000</u>
<b>Total Taxation</b>	<u><u>\$ 14,669,136</u></u>

REVENUES

	2021/2022 Region Budget
<b>2. Grants in Lieu of Taxes</b>	
Federal Government	\$ 52,639
Federal Government Agencies	
Canada Post	5,500
Provincial Government	
Provincial Property	79,421
Provincial Property Conservation	5,700
Crown Timber Land	133,530
Crown Timber Land Conservation	8,700
Fire Protection	27,630
	<u>254,981</u>
<b>Total Grants in Lieu of Taxes</b>	<u>\$ 313,120</u>

REVENUES

	2021/2022 Region Budget
<b>3. Services Provided to Other Governments</b>	
Closure Costs Joint Service Board	\$ 11,041
Closure Costs Barrington	23,488
Closure Costs Clarks Harbour	3,268
Closure Costs Waste Check	167,090
Waste Check Solid Waste	1,312,927
Waste Check Undertonnage	27,015
Joint Service Board Solid Waste	62,185
Barrington Solid Waste	137,915
Clarks Harbour Solid Waste	22,597
Joint Service Board Organics	75,197
Barrington Organics	42,155
Clarks Harbour Organics	704
Joint Service Board Recycling	91,065
Barrington Recycling	42,750
Clarks Harbour Recycling	3,914
	<u>2,023,311</u>
<b>4. Sales of Services</b>	
<b>Protective Services</b>	
Parking Meters	<u>14,000</u>
<b>Public Health and Welfare Services</b>	
Revenue from Residents	<u>1,347,175</u>
<b>Environmental Health Services</b>	
Commercial Solid Waste	400,809
Commercial Organics	33,028
Commercial Recyclables	6,058
Commercial Closure	98,010
Metal Sales	500
Recycling Commodities	70,000
Contaminated Soil	25,000
Septage	<u>100,000</u>
	<u>733,405</u>
<b>Other</b>	
Tax Certificates	<u>11,000</u>
<b>Total Sales of Services</b>	<u><u>2,105,580</u></u>

REVENUES

2021/2022

Region  
Budget

**5. Other Revenue from Own Sources**

**Licenses & Permits**

Dog Registration Fees	\$ 12,000
Planning Department Zoning, etc.	5,500
Building Permits	22,000
Vendors License	2,000
Taxi-License & Operator	500
	<u>42,000</u>

**Fines**

Parking Fines	1,500
Sheriff Fines	32,500
	<u>34,000</u>

**Rentals**

Registry of Deeds	16,536
Trailer-Park	675
Town Hall - lease(s)	1,500
Hangar Rent-Airport	1,643
	<u>20,354</u>

**Return on Investments**

Interest on Investments	84,000
	<u>84,000</u>

**Other Revenue from Own Sources**

**Penalties and Interest on Taxes**

136,121

**Recreation and Cultural Services**

**Queens Place Recreation Facility**

Ice Rentals	175,000
Bar Operations	3,200
Concessions	4,000
Fitness Revenue Memberships	110,000
Fitness Classes	5,000
Personal Trainer	1,000
Sponsorships	10,500
Advertising	42,500
Room Rentals (Fitness/Community)	10,000
Skate Sharpening	3,000
Walking Track	13,000
ECC Lease	8,379
Public Skating	3,500
Vending Machines Revenue	8,300
	<u>397,379</u>

**Recreation Program Revenue**

75,935

\$ 473,314

REVENUES

	2021/2022 Region Budget
<b>Miscellaneous</b>	
Sundry Revenue	\$ 10,300
Visitor Information Center	4,400
RCMP Criminal Checks	3,700
<b>Revenue collected for Other Government Agencies</b>	
Brooklyn Community Rate	40,540
	<u>58,940</u>
<b>Total Other Revenue from Own Sources</b>	<u>\$ 848,729</u>
<b>6. Unconditional Transfer from Other Governments</b>	
<b>Provincial Government</b>	
Service Nova Scotia & Municipal Affairs	-
Assessment Act, Farm Property Acreage	12,364
Municipal Grants Act (Equalization)	1,217,234
<b>Total Unconditional Transfers from Other Gov.</b>	<u>1,229,598</u>
<b>7. Conditional Transfers from Federal &amp; Provincial Governments or Agencies</b>	
Safe Restart Funds	91,950
ACOA	54,000
DMA funding	15,000
Diversion Credits	55,000
RRFB Enforcement Funding	7,500
Civic Numbering Grant	4,794
<b>Total Conditional Transfers</b>	<u>228,244</u>
<b>8. Other Transfers, Collections for Other Governments</b>	
Equipment Reserves	113,500
Special Operating Reserve Fund	260,000
Equipment Reserve (Fire Dept)	178,611
<b>Total Other Transfers</b>	<u>552,111</u>
<b>Total Revenue</b>	<u>\$ 21,969,829</u>

## EXPENDITURES

	2021/2022 Region Budget
<b>9. General Government Services</b>	
<b>Legislative</b>	
Remuneration-Mayor	\$ 46,788
Remuneration-Council	164,436
Travel	4,000
Other Expenses	12,000
	<u>227,224</u>
<b>General Administrative</b>	
Administrative Wages	793,875
Administrative Benefits	183,208
Allocated Wages -Water Utility	(55,000)
Office Expenses	50,000
Computer Insurance	6,870
Equipment Mtncce/Lease Costs	15,298
Computer System	85,000
Diversity Small Grants Fund	10,000
Staff Training	20,000
	<u>1,109,251</u>
Financial Management	25,000
Bank Charges	15,000
	<u>40,000</u>
<b>Taxation</b>	
Administration	63,344
Tax Billings	14,214
Tax Rebates	75,000
Assessment Services	315,429
Tax Sale Costs	10,000
	<u>477,987</u>
<b>Common Services-Administration Building</b>	
Cleaning Wages	20,621
Sanitary Supplies	14,400
Insurance	4,332
Electricity	31,131
General Maintenance	30,000
Utilities	1,750
	<u>102,234</u>
<b>Other</b>	
Legal Services	60,000
Staff Relations Fund	8,000
	<u>\$ 68,000</u>

## EXPENDITURES

2021/2022

Region

Budget

**Other General Government Services**

Conventions &amp; Delegations

NSFM (formerly UNSM)

\$ 11,000

FCM

2,569

Other-Councilors

1,000

AMA

5,000

19,569

**General Accident & Damage Claims &****Public Liability Insurance**

1,140

**Grants to Other Organizations & Individuals**

Community Investment Fund

175,000

175,000

**Other**

Scholarships

3,000

Municipal Floats

-

Pension/Administration Costs

5,446

Advertising &amp; Promotions

11,000

Transit System

28,000

Communications

12,000

59,446

**Valuation Allowance**

Uncollectible taxes

110,000

110,000

\$ 2,389,851

## EXPENDITURES

2021/2022

Region

Budget

**10. Protective Services****Police Protection**

Administration-Prosecution Fees	\$ 15,300
DNA Testing	7,814
RCMP Satellite Office-Caledonia	1,000
Seniors' Safety Coordinator	5,000
Correctional Services	181,182
Crime Investigation Prevention & Protective Service	2,226,813
	<u>2,437,109</u>

**Law Enforcement****Building/Fire Inspection**

Salary & Benefits	160,088
Telephone	1,200
Travel	750
Insurance Liability/Vehicle	1,653
Gasoline	7,000
Maintenance Vehicle	3,000
Supplies	500
Training/Memberships	5,000
	<u>179,191</u>

**By Law Enforcement**

Salary & Benefits	72,793
Gasoline	4,000
Uniform	750
Insurance Liability/Vehicle	2,027
Telephone	1,500
Training/Memberships	1,000
Unsanitary Premises	1,000
Dog Tags	750
Maintenance Dog Pound	500
Maintenance of Vehicle	1,500
Parking Meter Repairs/Tickets	1,500
Supplies for Dog Control	400
	<u>87,720</u>
	<u>\$ 266,911</u>

EXPENDITURES

	2021/2022 Region Budget
<b>Fire Fighting Force</b>	
Grants Volunteer Fire Departments/First Resp.	\$ 527,056
Safety Training	40,000
Reserve Fund-Fire Department Capital	192,866
Fire Department Equipment Purchases	178,611
Dry Hydrant Maintenance	20,000
Interest on Loans	2,711
Workers Compensation	6,816
Medical Insurance	6,049
1st Responders Insurance	4,206
Liability Insurance	52,885
	1,031,200
<b>Fire Alarm Systems</b>	
Answering Contract	28,717
Base Station/Antenna	750
	29,467
<b>Water Supply and Hydrants</b>	197,235
<b>Fire Station Building</b>	
Insurance/Building/Boiler	2,444
Fuel	15,000
Utilities	16,306
Building Repairs & Grounds	7,500
	41,250
<b>Other Fire Protection</b>	
Snow Removal N.Q. Fire Hydrants	7,500
	7,500
	1,306,652
<b>Emergency Measures</b>	
Local EMO	101,000
Ground Search & Rescue-Fuel	4,500
Vehicle Insurance	10,418
Electricity	2,500
Building Insurance	881
Building Maintenance	3,000
	122,299
<b>Other</b>	
Court House Power Water & Sewer	8,500
Heat	2,000
Insurance, Fire & Liability	1,550
Sanitary Supplies	200
Repairs & Maintenance	3,000
	15,250
<b>Total Protective Services</b>	\$ 4,148,221

## EXPENDITURES

2021/2022

Region

Budget

**11. Transportation Services****Common Services-Administration**

Salaries Supervision	\$ 256,551
Benefits Supervision	55,356
Wages Regular	599,470
Benefits Regular	152,400
Wages Overtime	37,759
Benefits Overtime	3,676
Telephone	3,000
Travel	500
Radio Equipment	8,500
Insurance-Vehicle Director	722
Allocated Out-Supervision	(20,020)
Allocated Out-Benefits Supervision	(4,142)
Allocated Out-Salaries Sewer	(63,223)
Allocated Out-Benefits Sewer	(16,181)
Allocated Out-Other Sal. Water	(144,576)
Allocated Out-Other Benefits Water	(33,075)
Right of Ways/Tree Maintenance	2,500
Contracts & Agreements	10,000
	<u>849,216</u>

**Common Services-Equipment Operations**

Salary & Benefits Mechanic	91,221
Equipment Oil	9,000
Equipment Gas	40,000
Equipment Diesel	75,000
Trucks-Repairs Parts	95,000
Trucks-Insurance	5,491
Compressor-Repairs	500
Sidewalk Plowing Repairs & Parts	4,000
Plow Insurance	3,751
Pumps	2,000
Welding Machine & Rods	3,500
Loader-Repairs Parts	16,000
Excavator Repairs	32,000
Loader-Insurance	2,114
Backhoe -Repairs Parts	6,500
Backhoe - Insurance	557
Roller/Compactor - Repairs	4,500
Contracted Services	20,000
	<u>\$ 411,134</u>

EXPENDITURES

	2021/2022 Region Budget
<b>Small tools and Equipment</b>	
Tools	\$ 7,875
Small Equipment	7,500
Salt Spreader/Snow Blower	1,000
Safety Equipment	14,500
Sweeper	250
	<u>31,125</u>
 <b>Storage</b>	
Insurance	373
Electricity/Heat/Utilities	11,530
Repairs	8,500
Salt Shed	3,000
	<u>23,403</u>
 <b>Works Garage Bristol Avenue</b>	
Insurance	2,954
Electricity/Heat/Utilities	22,541
Repairs	18,500
	<u>43,995</u>
 <b>Liability Insurance</b>	5,639
<b>Staff Training</b>	7,500
	<u>13,139</u>
 <b>Total Common Services</b>	 <u>\$ 1,372,012</u>

## EXPENDITURES

	2021/2022 Region Budget
<b>Roads and Streets</b>	
Road Levy	\$ 265,009
Streets-Material	10,000
Use of Gravel	10,000
Dust Control	1,000
Meal Allowance	6,500
Pavement Patching Material	10,000
Sidewalks Material and Labour	63,500
Ditching	3,000
Drains Material	3,000
Catch Basin Material	3,500
Snow Removal Salt	57,000
Salt Transportation Charges	38,000
Street Cleaning	12,500
Signs & Crosswalks Material	37,500
Street Line Surveying	1,000
Vehicle Registration	21,000
Paving	237,328
	<u>779,837</u>
<b>Debenture Principal &amp; Interest</b>	
Principal	11,461
Interest	2,571
	<u>14,032</u>
<b>Road Transport</b>	
<b>Street lighting</b>	
Rental	296,616
Light Replacements	3,000
	<u>299,616</u>
<b>Airport</b>	
Airport Insurance	5,454
Building/Grounds	2,500
Heat/Lights/Fuel	800
	<u>8,754</u>
<b>Total Transportation Services</b>	<u><u>\$ 2,474,251</u></u>

## EXPENDITURES

2021/2022  
Region  
Budget

**12. Environmental Health Services****R.Q.M. Sewage Administration**

Insurance-Caledonia	\$ 2,988
Insurance-STP Liverpool	15,686
Insurance-Milton	2,202
Training-STP Liverpool	2,000
	<u>22,876</u>

**R.Q.M. Sewage Collection Systems**

South Queens Sewer Labour	17,153
South Queens Sewer Benefits	4,367
South Queens Sewer Materials	10,000
South Queens Sewer Gravel	5,000
South Queens Pumping Power & Parts	15,000
South Queens General Maintenance	7,500
South Queens Sewer Line Cleaning	6,000
South Queens Sewer Line Cleaning Labour	1,838
South Queens Sewer Line Cleaning Benefits	452
North Queens Pumping Station Power & Parts	10,000
North Queens Sewer-General Maintenance	10,000
North Queens Sewer-Labour	17,847
	<u>105,157</u>

**R.Q.M. Sewage Treatment & Disposal**

Sewer Cleaning North Queens	2,672
STP Operations South Queens	100,000
STP Operations South Queens - Labour	27,875
STP Operations South Queens - Benefits	7,200
Sludge Removal	150,000
Pumping Station Power & Part	65,000
	<u>352,747</u>

**Debenture Principal & Interest**

Principal	97,822
Interest	22,445
	<u>120,267</u>

**R.Q.M. Total Sewage and Disposal**

\$ 601,047

## EXPENDITURES

	2021/2022 Region Budget
<b>Garbage Collection &amp; Disposal</b>	
<b>Administration</b>	
Salary and Benefits	\$ 86,485
Travel	2,000
Telephone	2,500
Promotions/Public Education	18,000
Special Projects	5,000
Curbside Inspection	18,000
	<u>131,985</u>
<b>Garbage &amp; Waste Collection</b>	
Derelict Vehicle Program	2,000
Solid Waste Transportation Contract	475,000
Garbage Boxes	16,000
Solid Waste Collection Contracts	769,478
	<u>1,262,478</u>
<b>Landfill</b>	
Salary and Benefits	328,729
Insurance	14,104
Equipment/Facility Operation	200,000
Gravel Stockpile	20,000
Household Hazardous Waste Control Program	8,000
	50,000
Seeding & Grading	1,000
C & D Chipping	10,000
Advertising	500
Leachate Management	90,000
General Supplies & Materials	5,000
Meal Allowance	1,000
Reserve Fund-Spec Cap-Post Closure-Cont.	302,897
Reserve Fund-Spec Cap-Post Closure Queens	18,833
	<u>1,050,063</u>
<b>Debenture Principal &amp; Interest</b>	
Principal	58,508
Interest	11,310
	<u>69,818</u>
<b>Recycling</b>	
Recycling Facility Operation	67,000
Organics Disposal	246,538
MRF Labour	395,458
Meal Allowance	2,000
Leaf & Yard Operations	17,000
	<u>727,996</u>
<b>Total Garbage &amp; Waste Collection &amp; Disposal</b>	<u>3,242,340</u>
<b>Total Environmental Health Services</b>	<u>\$ 3,843,387</u>

## EXPENDITURES

2021/2022

Region

Budget**13. Public Health & Welfare Services**

Hillsview Acres

\$ 1,347,175

Deficit of Regional Housing Authority

138,000

1,485,175**14. Environment Development Services****Planning****Administration**

Salaries &amp; Benefits

316,415

Supplies

1,000

Library

200

Registration Costs-Deeds Office

500

318,115**Planning Other**

Travel

500

Liability Insurance

450

Civic Number Private Road Signage

500

Training/Memberships

500

Telephone

750

Advertising

2,000

Heritage Property

1,000

GIS Project

3,500

Accessibility Planning/Implementation

100,000

Planning Projects Reserve

15,000

Surveying

3,500

Equipment

41,000

168,700**Total Environmental Planning & Zoning**486,815**Tourism & Economic Development****Salaries & Benefits**

Salaries &amp; Benefits

297,243**Supplies/Materials/Operations**

Supplies

2,000

Photocopying

200

Postage

100

Telephone

1,400

Library/Resource

200

\$ 3,900

## EXPENDITURES

	2021/2022 Region Budget
<b>Department Services/Projects</b>	
Brochure Update & Productions	\$ 12,000
<b>Queens Waterfront Development</b>	
Port Medway Lighthouse/Waterfront	20,000
<b>Publicity &amp; Advertising</b>	
Website Development	8,000
Signage Development & Mtnc.	17,500
Promotions and Advertising	10,000
	<u>35,500</u>
<b>Facilities</b>	
Christmas Lighting/Wreaths	10,000
Liability Insurance	872
Farmers Market	1,500
Visitor Information Repairs	3,000
	<u>15,372</u>
<b>Fort Point Lighthouse Park</b>	
Insurance	120
Utilities	3,000
Miscellaneous/Repairs	3,500
	<u>6,620</u>
<b>Call Centre</b>	
Maintenance	80,000
Property Taxes	102,283
Insurance	5,167
	<u>187,450</u>
<b>Other</b>	
VIC Operations	38,000
Promotions	3,000
Training	4,500
Travel	2,000
Membership	3,500
	<u>\$ 51,000</u>

## EXPENDITURES

2021/2022  
Region  
Budget

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**Economic Development**

Regional Beautification / Façade program	\$ 40,000
Branding/Wayfairing	175,000
Queens Place Land Marketing & Development	50,000
Caledonia Corner Park	10,000
Economic Development Data and Profile	25,000
Regional Economic Development	15,000
Community Economic Diversification	30,000
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	345,000
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**Total Tourism and Economic Development**


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974,085

**Total Environmental Development Serv**


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\$ 1,460,900

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**15. Recreation and Cultural Services****Recreation Facilities****Swimming Pool/Beach**

Staff Wages/Benefits-NQAC	14,820
Utilities-NQAC	1,550
Supplies-NQAC	800
Maintenance-NQAC	7,000
Staff Training/Travel-NQAC	1,450
Insurance-NQAC	1,045
Staff Wages/Benefits-Milton Pool	19,595
Utilities-Milton Pool	1,500
Supplies-Milton Pool	1,000
Maintenance-Milton Pool	6,600
Staff Training/Travel-Milton Pool	500
Insurance-Milton Pool	478
Beach Meadows Beach	8,000
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	64,338
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**Parks/Playgrounds**

Planter Maintenance	7,000
Liverpool Waterfront	7,000
Ground Keepers	161,726
Gasoline Grounds Keepers	10,000
Liability Insurance	801
Softball Fields	3,500
Other Facilities - general operations/ins.	30,000
Other Facilities - maintenance	25,000
Signage - Community	4,000
Equipment/CSA Standards	7,000
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	\$ 256,027
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## EXPENDITURES

2021/2022  
Region  
Budget

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**Queens Place Community Facility**

Salary & Benefits	\$ 472,427
Bar/Beverage Supplies	4,700
Concessions equipment	2,500
License & Fees	15,000
Advertising & Promotion	12,000
Staff Training / Memberships	8,000
Special Events (facility rental)	10,500
Office Supplies/Postage	5,000
Insurance	11,111
Fuel Cost	50,000
Sewer & Water Fees	16,500
Telephone / Cable	9,000
Power	240,000
Propane	4,500
Fitness Equipment maintenance	34,200
General Equipment	23,500
General Operations	22,500
Facility Building Maintenance	165,000
	<hr/> 1,106,438 <hr/>

**Debenture Principal & Interest**

Principal	158,369
Interest	61,628
	<hr/> 219,997 <hr/>

**Subtotal Recreation Facilities**

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\$ 1,646,800

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## EXPENDITURES

	2021/2022 Region Budget
<b>Cultural Buildings &amp; Facilities</b>	
Historical Burial Grounds	\$ 1,500
<b>Museums</b>	
Blacksmith Museum	1,000
Old Town Hall/Astor Insurance	2,489
Old Town Hall/Astor Electricity & Fuel	28,900
Old Town Hall/Astor General Maintenance	50,000
Old Town Hall/Astor Operations	21,853
	<u>104,242</u>
<b>Library</b>	
Regional Library	92,000
Library Operations	70,000
	<u>162,000</u>
<b>Other Recreation and Cultural Services</b>	
Salaries & Benefits	163,472
Postage/Courier	500
Telephone	1,800
Office Supplies	2,500
Photocopying	2,000
Travel	3,500
Equipment	5,000
Community Workshops	5,450
Health and Wellness Initiatives	27,845
Walking Initiatives	1,500
Active Transportation	1,000
Volunteer Recognition	2,500
Promotion	2,500
Community Grants & Programs	42,500
Summer Staff -Sal & Benefits	10,201
Summer Staff Travel	2,000
Aquatic Training	2,500
Memberships	750
Training/Workshops	3,500
Canada Day celebrations	20,000
Physical Activity Strategy	2,500
	<u>303,518</u>
<b>Less: transmission of taxes collected for Other Governments</b>	
Brooklyn Cemetery/Recreation	40,540
<b>Total Recreation &amp; Cultural Services</b>	<u><u>\$ 2,258,600</u></u>

## EXPENDITURES

2021/2022  
Region  
Budget

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**Transfers to Own Reserves, funds & Agencies****Reserve Transfer-Special Operating Reserve**

Reserve Fund-Spec Oper Res 2nd Gen	
Landfill	\$ 300,000
Reserve Fund - Call Center	-
Reserve fund-Spec Oper Res	-
Reserve Fund-Sidewalk Renewal	25,000
Reserve Fund-Spec Oper Res-Sewer	139,354
Reserve Fund-Diversion Credits	43,000
	<hr/>
	507,354

**Reserve Transfer-Special Capital Reserve**

Reserve Fund-Equipment Reserve	
Landfill Equipment	201,283
Equipment Reserve Transfer	170,000
Equipment Reserve - First Responders	4,000
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	375,283

**Total Transfers to Own Reserves, funds  
and agencies**


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882,637

**Conditional Transfers to other governments and agencies**

Appropriation to Regional School Board	3,025,360
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**Total Conditional Transfers to other  
governments and agencies**


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3,025,360

**Total Fiscal Services**


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3,907,997

**Total Expenditures**


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21,968,379

**Operating Surplus (Deficit)**


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\$ 1,450

**Hillsview Acres  
EXPENDITURES**

2021/2022  
Region  
Budget

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**SALARIES & BENEFITS**

Salaries & Wages	\$ 906,029
Benefits	195,121
	<hr/> 1,101,150

**BUILDING EXPENSES**

Smoke Detector & Fire Alarm	2,000
Electricity	17,000
Fuel	22,000
Propane	7,000
Insurance	6,879
Sprinkler Repairs	5,000
General Maintenance	46,000
	<hr/> 105,879

**EQUIPMENT & SUPPLIES**

Equipment & Material	4,200
Building Improvements	-
Cleaning Supplies	10,000
Supplies & Utensils	4,000
Linen Supplies	3,000
Grounds Maintenance	5,000
	<hr/> 26,200

**RESIDENT'S EXPENSES**

Food	76,746
Medical Supplies	6,500
Sanitary Supplies	3,000
Activity Supplies	10,000
	<hr/> 96,246

Telephone	4,000
Travel-Administration	2,700

Training	7,000
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Office Supplies	4,000
Contingency (negotiations)	-
	<hr/> 17,700

TOTAL	<hr/> <hr/> \$ 1,347,175
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**Water Utility  
Revenue**

2021/2022  
Region  
Budget

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**OPERATING REVENUE**

Meter Sales	\$ 500,000
Public Fire Protection-Hydrants	197,235
Sprinkler Service	4,320
Plate Fee & Shut Off	1,500
Connection Fee	2,870
Total Operating Revenues	<hr/> 705,925 <hr/>

**NON-OPERATING REVENUE**

Interest Earned / Contracting Services	12,500
	<hr/> 12,500 <hr/>
Total Oper. & Non Operating Rev.	<hr/> \$ 718,425 <hr/>

**Water Utility  
Expenditures**

2021/2022  
Region  
Budget

**OPERATING EXPENDITURES**

**Source Of Supply**

Reading Meters	\$ 16,501
Total Source of Supply	<u>16,501</u>

**Water Treatment**

Purification Labour	<u>35,515</u>
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**Operation Supply & Expense**

Chemicals & Additives	90,000
Water Testing	17,750
	<u>107,750</u>

**Maintenance Treatment Plant**

Main. Structures/Improvements	20,000
Maintenance Pumping Equipment	8,000
Electricity	80,000
Generator	500
	<u>108,500</u>

Total Water Treatment	<u>\$ 251,765</u>
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**Transmission/Distribution**

Operation Labour Mains	64,046
Operation Labour-Meters	6,142
Water Leaks-Labour	31,184
Flushing Labour	21,049
	<u>122,421</u>

**Maintenance Transmission/Distribution**

Maintenance of Mains (Material)	13,250
Use of Gravel	1,000
Maintenance of Meters	5,000
Maintenance of Hydrants/Valves	15,000
Maintenance Hydrant/Valve-Labour	9,828
Street Patching	5,000
Town Well	1,500
	<u>50,578</u>

Total Transmission/Distribution	<u>\$ 172,999</u>
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**Consumer Accounting & Collection**

Accounts Written Off	<u>\$ 1,500</u>
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**Water Utility  
Expenditures**

	2021/2022 Region Budget
<b>Salaries &amp; Benefits</b>	
Superintendent	\$ 16,108
Engineer	8,054
Office Salaries Allocated	55,000
	<u>79,162</u>
<b>Administration &amp; General</b>	
Office Supplies & Expenses	4,000
Contracting Services	3,750
Computer Services	7,000
Advertising Expense	2,000
Courses & Seminars	1,000
	<u>17,750</u>
<b>Professional Fees</b>	
Rate Study	12,000
Auditors	2,500
Legal	500
	<u>15,000</u>
<b>Regulatory Expenses</b>	
Public Utility Levy	2,605
	<u>2,605</u>
Insurance	<u>15,671</u>
<b>Maintenance General Property</b>	
Truck Repairs-Transportation	1,500
Water Truck Insurance	756
Excavator Repairs	1,500
Excavator Insurance	323
	<u>4,079</u>
<b>Other General Expenses</b>	
Tools & Shop Expense	3,500
Safety Equipment	250
Meal Allowance	200
Travel Other	100
	<u>4,050</u>
Total Administration	<u><u>\$ 139,818</u></u>

**Water Utility  
Expenditures**

2021/2022  
Region  
Budget

Depreciation	<u>\$ 103,075</u>
Total Operating Expenditures	<u><u>684,158</u></u>
<b>NON-OPERATING EXPENDITURES</b>	
Principal Installments LTD	57,651
Interest on Long Term Debt	<u>16,868</u>
	<u>74,519</u>
Total Non-Operating Expenditures	<u><u>74,519</u></u>
Total Oper. & Non-Oper. Expend.	<u><u>758,678</u></u>
Surplus/(Deficit)	<u><u>\$ (40,253)</u></u>

**CAPITAL**

2021/2022  
Region  
Budget

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One Tonne Dump Truck	\$ 75,000
Tandem Truck Replacement	140,000
Sewer/Water Liverpool Court Street	630,000
Sewer/Water Union to Waterloo	495,000
Water Transmission Redundancy	140,000
Airport Fuel System	50,000
Broadband Investments	4,736,135
South Queens Aquatic Centre	2,500,000
Hillsview Acres Washroom Renovation	93,000
New Hillsview Acres	13,600,000
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	<u>\$ 22,459,135</u>