

**REGION OF QUEENS MUNICIPALITY
REGULAR COUNCIL
TUESDAY, OCTOBER 22, 2019
9:00 A.M.**

PRESENT: Mayor David Dagley, Chair
Councillor Kevin Muise
Deputy Mayor Heather Kelly
Councillor Brian Fralic
Councillor Jack Fancy
Councillor Raymond Fiske
Councillor Gilbert Johnson
Chris McNeill, CAO
Christine Watson, Administrative Assistant – Planning & Development

REGRETS: Councillor Susan MacLeod

1.0 CALL TO ORDER:

Mayor Dagley called the meeting to order at 9:00 a.m.

2.0 CHANGES / APPROVAL OF AGENDA

It was moved by Councillor Fiske and seconded by Deputy Mayor Kelly that the Agenda be approved as amended:

Add: 14.1 Clothing Giveaway – Councillor Fancy

MOTION CARRIED unanimously.

3.0 PRESENTATIONS

3.1 Mersey Hydro Project Update – Nova Scotia Power

Mayor Dagley stated the presentation will be later on the agenda at 10:00 a.m.

4.0 TABLING OF PETITIONS:

There were no petitions to come before this meeting.

5.0 PUBLIC QUESTION / COMMENT SESSION:

Leon Robertson – College Street, Liverpool – Mr. Robertson enquired about the food and beverage services at QPEC, if there were other applicants for this service, stating he has heard good things; food is good and fast service. Mayor Dagley stated following the closing for applications, an unsolicited bid was submitted.

Bill Cox, 121 Bog Road, White Point – Mr. Cox enquired about the final report from the consultants working on the flooding in the downtown parking lot, with the recent storm and flooding. Mayor Dagley stated once the report is finalized within the next month or so and Council is updated there will be the need to source funding from grants.

Mr. Cox concurred with Mr. Robertson on the canteen services at QPEC.

6.0 APPROVAL OF MINUTES:

6.1 Council Minutes – October 8, 2019

It was moved by Councillor Johnson and seconded by Councillor Fiske:

THAT the minutes of the Regular Council meeting held October 8, 2019 be approved as circulated.

MOTION CARRIED unanimously.

7.0 DANGEROUS OR UNSIGHTLY PREMISES:

There were no items to come before this meeting.

8.0 ECONOMIC DEVELOPMENT:

There were no items to come before this meeting.

9.0 CORPORATE SERVICES

There were no items to come before this meeting.

10.0 ENGINEERING & WORKS

10.1 Trucking of Bulk Salt Tender

It was moved by Councillor Johnson and seconded by Councillor Fiske:

THAT the Council of the Region of Queens Municipality approve that Tender PW06-2019/2020 – Trucking of Bulk Salt be awarded to Van Dyk Excavation and Truckin' for the tendered price of \$41.00 per metric tonne, plus HST for the 2019/2020 winter season.

MOTION CARRIED unanimously.

11.0 FINANCE

11.1 Hillsview Acres Roof Repair

It was moved by Councillor Johnson and seconded by Councillor Fiske:

THAT Council of the Region of Queens Municipality agrees to submit an Emergency Funding Request to Department of Health and Wellness for an amount of up to \$25,000 for immediate repairs to the asphalt shingled roofs at Hillsview Acres; and that, Victor Wareham Construction and Roofing be contracted to complete those repairs at the earliest opportunity; and that, in the interim, contractor costs be funded from the Hillsview Acres Reserve account.

MOTION CARRIED unanimously.

11.2 Water Uncollectible Accounts

It was moved by Councillor Muise and seconded by Councillor Fralic:

THAT Council of the Region of Queens Municipality approves the write-off of water consumption portion of utility accounts totaling \$248.32 as follows:

#913233 in the name of J. Wynters, formerly of 283 Church Street, Liverpool for \$215.96;

#910800 in the name of Daisy (Whynot) Mansfield, formerly of 65 Barss Street, Liverpool for \$32.36.

MOTION CARRIED unanimously.

11.3 2nd Quarter 2019 Financial Statements

Jennifer Keating-Hubley, Director of Finance, provided an update on the 2nd Quarter Financial Statements ending September 30, 2019 (copy attached to original set of Minutes).

Some highlights included:

Organics/Recycling – Numbers are down slightly and change due to usage and may pick up next quarter and drop again during the last quarter of the year. Not unusual to be low this time of the year.

Insurances – Breakdown from new insurer is different and is spread over the multiple departments. Down \$90,000 from previous supplier.

Scholarships – Have been awarded and are paid out once we receive confirmation from the schools of enrolment. The others have been received and will be going out soon.

Building/Training Courses – Courses are offered sporadically and are picked up when they become available.

Snow Plow Repairs – Over budget substantially due to motor going in the sidewalk plow.

Sewer – Sludge removal of approximately \$126,000.

Waterfront Flood Study – In preparing budget, expected study to be completed by end of March 31, 2019, but information was not available, so was extended to the end of June.

The expenditures were not included in this year's budget as we expected it to be completed.

Councillor Johnson enquired to the allocation for expenditures for the gas tax fund. A hard copy of this information will be circulated to all Councillors.

12.0 RECREATION AND COMMUNITY FACILITIES

There were no items to come before this meeting.

13.0 PLANNING

13.1 Re-Appointments to the Planning Advisory Committee

It was moved by Deputy Mayor Kelly and seconded by Councillor Fiske:

THAT Julie Petrella, District 2; Mary White, District 4 and Paul Connolly, District 6, each be re-appointed to the Planning Advisory Committee for a term to expire on October 31, 2021.

MOTION CARRIED unanimously.

13.2 Bylaw Enforcement Vehicle Replacement

It was moved by Deputy Mayor Kelly and seconded by Councillor Johnson:

THAT the Council of the Region of Queens Municipality authorize staff to proceed with a sealed request for quotes for the purchase of a new mid-size truck for Bylaw Enforcement, with a purchase price not to exceed \$42,000 plus HST and to be funded from Equipment Reserve.

Mike MacLeod, Director of Planning & Development, stated Planning presently has two vehicles for the day-to-day operations; the Bylaw Officer and Building Inspector. The Building Inspector's vehicle was replaced last winter as part of the regular 10 year replacement schedule. With the addition of the second Building Inspector, it will be necessary to have a vehicle to perform inspections. The Bylaw Officer's vehicle is due to be replaced in 2021. The requirement for three vehicles is necessary so is requesting moving the replacement ahead of schedule.

MOTION CARRIED unanimously.

13.3 Re-Appointments to the Heritage Advisory Committee

It was moved by Councillor Muise and seconded by Councillor Johnson:

THAT the Council of the Region of Queens Municipality re-appoint Lisa Conway, Chris Mansfield, Danielle Robertson, Linda Rafuse, Linda Moulton, Leslie Scott and Peter Leslie to the Heritage Advisory Committee, for term to expire October 31, 2020.

MOTION CARRIED unanimously.

14.0 REPORTS

14.1 Clothing Giveaway – Councillor Fancy

Councillor Fancy provided an update of the recent Winter Clothing Giveaway arranged by a group consisting of the Special Constable Kelley-Anne Hurley, Virginia Keddy, Sylvia Hurley and himself working with the local Food Bank.

Some highlights included:

Distribution day was Saturday, October 19, 2019

Approximately 150 people attended

Approximately 400 jackets and other apparel

Remaining items will be given out to food bank clients

Sponsors included Tim Hortons, MacDonalds, Sobeys and RQM

Mayor Dagley announced a 10 minute break at 9:50 a.m.

3.0 PRESENTATION

3.1 Mersey Hydro Project Update – Nova Scotia Power

Mark Sidebottom, Chief Operating Officer, Phillip Coulier, Director Capital Projects, Lisa Lane, Manager, Corporate Affairs, Baron Young, Senior Project Manager, Mike Amero, Operations Superintendent, Western Hydro, and Kerwin Huskins, Manager, Hydro Operations, Nova Scotia Power Inc. were welcomed to Council (copy of presentation attached to original set of Minutes).

Some highlights included:

Mersey Hydro System Update

- The Future of Electricity
 - Clean – moving from coal to clean
 - Affordable – rates for customers and rates for businesses to support productivity and competitiveness
 - Reliable – strengthen the resiliency of the grid in a changing climate
- Environmental Progress compared to 2005 Levels
 - Greenhouse Gas Emissions are down 35%
 - Renewable Energy is up 30%
 - Coal-fired Generation is down 32%, which is equivalent to the closure of 3 coal units
- The Importance of the Mersey System
 - Accounts for 11% of the NSPI hydro generation capacity
 - Accounts for 24% of NSPI's annual hydro generated energy (powering the equivalent of 19,250 houses)
- System Layout – Consists of 6 powerhouses – Upper Lake Falls, Lower Lake Falls, Big Falls, Lower Great Brook, Deep Brook and Cowie Falls, 7 dams, and 3 fishway control areas.
- History of the Mersey System
 - Consists of 6 hydro sites; first 3 built in 1929, one in 1937, one in 1950 and one in 1955
- Current Status of Mersey
 - System is operating safely and is inspected twice/per year and each dam is regularly checked
 - Operates with Operating Permit
 - Manage the water levels to allow for enough reaction time in the event of significant rainfall
- Mersey Redevelopment Project
 - Filing an application with the Nova Scotia Utility and Review Board on business case and Phase 1 of a project to redevelop the Mersey Hydro System
- Mersey Redevelopment Timeline
 - 6 phases over approximately 8 – 10 years
 - Each phase will include replacement of a Powerhouse at one site and the water control structures at a different site
 - Each site redeveloped using a number of factors, i.e. condition, capacity archaeological areas, complexity
- Environmental Stewardship
 - Submit environmental regulatory approval applications for Phase 1
 - Committed to the protection of environment
- Community Engagement
 - Regional Council Engagement
 - Mi'kmaq Engagement
 - Community and Public Engagement – web presence and open houses
- Economic Development and Jobs Forecast
 - Forecasted to be 100 – 120
- Community Opportunities
 - Local skills and services
 - Accommodations and services
 - Road upgrade and maintenance

Mayor Dagley thanked them for their presentation.

Mayor Dagley announced a 10 minute break at 10:45 a.m.

15.0 IN-CAMERA ITEMS

It was moved by Councillor Fiske and seconded by Councillor Muise that the proceedings go In-Camera at 11:05 a.m. to discuss the following:

- 15.1 Acquisition of Municipal Property
- 15.2 Acquisition of Municipal Property
- 15.3 Personnel Matter

MOTION CARRIED unanimously.

It was moved by Councillor Fiske and seconded by Councillor Muise that the proceedings exit In-Camera at 12 Noon.

MOTION CARRIED unanimously.

- 15.1 Acquisition of Municipal Property

It was moved by Councillor Muise and seconded by Councillor Johnson:

THAT the Council of the Region of Queens Municipality enter into negotiations with Mogan Holdings Limited for the Municipal acquisition of a portion of property identified as PID #70026547 and located adjacent to McLeod Street in Liverpool for the sale price of \$1.00;


AND THAT the Region of Queens Municipality will assume the costs associated with subdividing the property.

MOTION CARRIED unanimously.

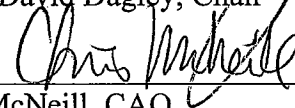
16.0 ADJOURNMENT

It was moved by Councillor Johnson and seconded by Deputy Mayor Kelly that the meeting be adjourned at 12:03 p.m.

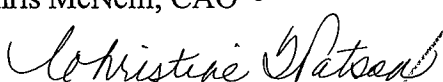
MOTION CARRIED unanimously.



Mayor David Dagley, Chair



Chris McNeill, CAO



Christine Watson, Administrative Assistant – Planning & Development

Date Approved: November 12, 2019



Region of Queens Municipality

**Financial Statement
FOR THE 6 MONTHS ENDING September 30, 2019**

Financial Statement Review
FOR THE 6 MONTHS ENDING September 30, 2019
Summary Sheet

Revenue Classification	Budget	Actual	% Received
Taxation	\$13,639,273	\$13,363,071	97.97%
Grants In Lieu	314,098	\$68,506	21.81%
Services Provided to Other			
Governments	1,927,046	1,090,837	56.61%
Sales of Services	2,107,194	986,589	46.82%
Other Revenue from Own Sources	1,182,850	704,166	59.53%
Unconditional Transfer from Other			
Governments	1,228,953	316,413	25.75%
Conditional Transfers From Federal & Provincial Governments or Agencies	120,403	39,044	32.43%
Other Transfers, Collections for Other Governments	292,811	175,395	59.90%
Total Revenue	<u>\$20,812,628</u>	<u>\$16,744,020</u>	<u>80.45%</u>
Expenditure Classification	Budget	Actual	% Spent
General Government Services	\$2,228,162	\$1,197,435	53.74%
Protective Services	3,671,463	2,003,795	54.58%
Transportation Services	2,445,355	1,152,422	47.13%
Environmental Health Services	3,398,822	1,849,337	54.41%
Public Health and Welfare	1,453,807	685,861	47.18%
Planning Department	325,033	144,720	44.52%
Tourism & Economic Development	866,378	373,587	43.12%
Recreation & Cultural Services	2,282,218	1,345,383	58.95%
Fiscal Services	4,135,405	2,042,760	49.40%
Total Expenditures	<u>\$20,806,643</u>	<u>\$10,795,300</u>	<u>51.88%</u>
Water Revenues	<u>\$720,255</u>	<u>\$362,920</u>	<u>50.39%</u>
Water Expenditures	<u>\$716,165</u>	<u>\$364,449</u>	<u>50.89%</u>

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Revenue

	2019/2020			
	Region	Actual	Balance	%
	Budget	To Date	Remaining	Received
1. Taxation				
ASSESSABLE PROPERTIES				
Residential	\$7,844,060	\$7,870,286	(\$26,226)	100.33%
Commercial				
Commercial	1,508,272	1,573,315	-65,043	104.31%
Wind Turbine Act	23,994	23,994	0	100.00%
	<u>1,532,266</u>	<u>1,597,309</u>	<u>-65,043</u>	<u>104.24%</u>
Resource				
Taxable Assessments	818,817	817,446	1,371	99.83%
Forest Property-Less than 50,000 Acres	30,508	30,533	-25	100.08%
Forest Property -More than 50,000 Acres	268	268	0	100.00%
	<u>849,593</u>	<u>848,247</u>	<u>1,346</u>	<u>99.84%</u>
AREA RATES				
Protective Services	217,058	222,069	-5,011	102.31%
Transportation-Roads & Sidewalks				
Districts 1-12	231,822	231,487	335	99.86%
District 13	1,046,773	1,062,520	-15,747	101.50%
Other				
Debt-District 13	71,704	72,775	-1,071	101.49%
Ball Fields-District 13	0	0	0	0.00%
	<u>1,567,357</u>	<u>1,588,852</u>	<u>-21,495</u>	<u>101.37%</u>
Special Assessment-Environmental Health Services				
Environmental Health-Caledonia	36,420	18,312	18,108	50.28%
-Milton	46,149	23,204	22,945	50.28%
-Liverpool	421,284	211,931	209,353	50.31%
-Brooklyn	29,429	17,500	11,929	59.47%
	<u>533,282</u>	<u>270,947</u>	<u>262,335</u>	<u>50.81%</u>
Business Property				
Based on Revenue -Aliant	50,715	45,796	4,919	90.30%
Nova Scotia Power Corporation	839,000	839,333	-333	100.04%
Nova Scotia Power Corp. HST Rebate	45,000	39,133	5,867	86.96%
	<u>934,715</u>	<u>924,262</u>	<u>10,453</u>	<u>98.88%</u>
Other				
Deed Transfer Tax	378,000	263,169	114,831	69.62%
Change of Use Tax	0	0	0	0.00%
	<u>378,000</u>	<u>263,169</u>	<u>114,831</u>	<u>69.62%</u>
Total Taxation	<u>\$13,639,273</u>	<u>\$13,363,071</u>	<u>\$276,202</u>	<u>97.97%</u>

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Revenue

	2019/2020 Region Budget	Actual To Date	Balance Remaining	% Received
2. Grants in Lieu of Taxes				
Federal Government	\$53,475	\$53,532	(\$57)	100.11%
Federal Government Agencies				
Canada Post	4,937	5,508	-571	111.57%
Provincial Government				
Provincial Property	78,778	0	78,778	0.00%
Provincial Property Conservation	5,700	0	5,700	0.00%
Crown Timber Land	133,420	0	133,420	0.00%
Crown Timber Land Conservation	8,700	0	8,700	0.00%
Fire Protection	29,088	9,466	19,622	32.54%
	<u>255,686</u>	<u>9,466</u>	<u>246,220</u>	<u>3.70%</u>
Total Grants in Lieu of Taxes	<u>\$314,098</u>	<u>\$68,506</u>	<u>\$245,592</u>	<u>21.81%</u>

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Revenue

	2019/2020 Region Budget	Actual To Date	Balance Remaining	% Received
3. Services Provided to Other Governments				
Closure Costs Joint Service Board	\$9,904	\$5,326	\$4,578	53.78%
Closure Costs Barrington	20,397	13,251	7,146	64.96%
Closure Costs Clarks Harbour	3,351	1,588	1,763	47.40%
Closure Waste Check	156,438	90,478	65,960	57.84%
Waste Check Solid Waste	1,251,306	721,829	529,477	57.69%
Joint Service Board Solid Waste	65,535	35,247	30,288	53.78%
Barrington Solid Waste	134,972	87,686	47,286	64.97%
Clarks Harbour Solid Waste	22,177	10,511	11,666	47.39%
Joint Service Board Organics	65,561	37,066	28,495	56.54%
Barrington Organics	44,252	16,448	27,804	37.17%
Clarks Harbour Organics	1,045	210	835	20.12%
Joint Service Board Recycling	88,880	44,924	43,956	50.55%
Barrington Recycling	56,677	24,183	32,494	42.67%
Clarks Harbour Recycling	6,551	2,088	4,463	31.88%
Total Services Provided to Other Governments	\$1,927,046	\$1,090,837	\$836,209	56.61%
4. Sales of Services				
Protective Services				
Parking Meters	\$15,000	\$8,763	\$6,237	58.42%
Public Health and Welfare Services				
Revenue from Residents	1,338,903	645,969	692,934	48.25%
Environmental Health Services				
Commercial Solid Waste	387,152	97,592	289,560	25.21%
Commercial Organics	34,494	18,722	15,772	54.28%
Commercial Recyclables	14,185	5,315	8,870	37.47%
Commercial Closure	87,604	50,328	37,276	57.45%
Metal Sales	25,000	23,587	1,413	94.35%
Recycling Commodities	80,000	31,228	48,772	39.04%
Contaminated Soil	20,000	26,636	-6,636	133.18%
Septage	98,000	74,144	23,856	75.66%
	746,435	327,553	418,882	43.88%
Other				
Tax Certificates	6,855	4,305	2,550	62.80%
Total Sales of Services	\$2,107,194	\$986,589	\$1,120,605	46.82%

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Revenue

	2019/2020			
	Region	Actual	Balance	%
	Budget	To Date	Remaining	Received
5. Other Revenue from Own Sources				
Licenses & Permits				
Dog Registration Fees	\$14,000	\$11,105	\$2,895	79.32%
Planning Department Zoning, etc.	5,000	3,790	1,210	75.80%
Building Permits	20,000	13,307	6,693	66.54%
Mobile Home Permits	30	30	0	100.00%
Vendors License	2,500	2,008	492	80.32%
Taxi-License & Operator	600	450	150	75.00%
	<u>42,130</u>	<u>30,690</u>	<u>11,440</u>	<u>72.85%</u>
Fines				
Parking Fines	2,500	525	1,975	21.01%
Sheriff Fines	43,500	16,330	27,170	37.54%
	<u>46,000</u>	<u>16,855</u>	<u>29,145</u>	<u>36.64%</u>
Rentals				
Mount Pleasant School	975	1,275	-300	130.77%
Town Hall Lease	9,000	4,215	4,785	46.83%
Call Centre	110,511	55,256	55,256	50.00%
Court House Operating	0	0	0	0.00%
Registry of Deeds	16,536	8,225	8,311	49.74%
Trailer-Park	1,620	540	1,080	33.33%
Hangar Rent-Airport	1,643	1,435	208	87.33%
	<u>140,285</u>	<u>70,945</u>	<u>69,340</u>	<u>50.57%</u>
Return on Investments				
Interest on Investments	92,750	59,738	33,012	64.41%
	<u>92,750</u>	<u>59,738</u>	<u>33,012</u>	<u>64.41%</u>
Other Revenue from Own Sources				
Penalties and Interest on Taxes	157,560	100,223	57,337	63.61%

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Revenue

	2019/2020 Region Budget	Actual To Date	Balance Remaining	% Received
Recreation and Cultural Services				
Queens Place Recreation Facility				
Ice Rentals	187,000	63,113	123,887	33.75%
Concessions Lease	5,000	6,458	-1,458	129.16%
Fitness Revenue Memberships	124,000	69,323	54,677	55.91%
Fitness Classes	6,500	2,360	4,140	36.31%
Personal Trainer	1,500	759	741	50.61%
Sponsorships	7,000	16,300	-9,300	232.86%
Advertising	44,500	41,842	2,658	94.03%
Facility Rentals	21,000	20,258	742	96.46%
Concert Event	100,000	107,526	-7,526	107.53%
Room Rentals (Fitness/Community)	12,200	6,785	5,415	55.61%
Skate Sharpening	3,300	500	2,800	15.15%
Walking Track	14,500	5,749	8,751	39.65%
Tenant Lease	8,379	4,190	4,190	50.00%
Gate Revenues	5,000	2,640	2,360	52.79%
Public Skate	3,200	880	2,320	27.50%
Vending Machine/Beverage Revenue	6,000	8,789	-2,789	146.48%
	<u>549,079</u>	<u>357,470</u>	<u>191,609</u>	<u>65.10%</u>
Recreation Program Revenue	<u>76,460</u>	<u>55,647</u>	<u>20,813</u>	<u>72.78%</u>
	<u>625,539</u>	<u>413,117</u>	<u>212,422</u>	<u>66.04%</u>
Miscellaneous				
Race Track Revenue	7,750	4,650	3,100	60.00%
Nova Scotia Travel Guide	0	0	0	0.00%
Fort Point Lighthouse Park	0	0	0	0.00%
Sundry Revenue	20,000	5,964	14,036	29.82%
Visitor Information Center	5,200		5,200	0.00%
RCMP Criminal Checks	3,800	1,829	1,971	48.12%
Library Coin Machine	320	151	169	47.19%
Revenue collected for Other Government Agencies				
Brooklyn Community Rate	41,516	41,540	-24	100.06%
Milton Community Rate	0	0	0	0.00%
	<u>78,586</u>	<u>54,134</u>	<u>24,452</u>	<u>68.89%</u>
Transmission of taxes collected for Other Governments				
Brooklyn Cemetery/Recreation	-41,516	-41,537	21	100.05%
Milton Community Association	0	0	0	0.00%
	<u>-41,516</u>	<u>-41,537</u>	<u>21</u>	<u>100.05%</u>
Total Other Revenue from Own Sources	<u>\$1,141,334</u>	<u>\$704,166</u>	<u>\$437,168</u>	<u>61.70%</u>

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Revenue

	2019/2020 Region Budget	Actual To Date	Balance Remaining	% Received
6. Unconditional Transfer from Other Governments				
Provincial Government				
Service Nova Scotia & Municipal Affairs				
Assessment Act, Farm Property Acreage	\$11,719	\$12,104	-\$385	103.29%
Municipal Grants Act (Equalization)	1,217,234	304,309	912,925	25.00%
Total Unconditional Transfers from Other Gov.	<u>\$1,228,953</u>	<u>\$316,413</u>	<u>912,540</u>	<u>25.75%</u>
7. Conditional Transfers from Federal & Provincial Governments or Agencies				
Provincial Government				
Transition funding				
Flooding study/Façade program	\$25,000	\$0	\$25,000	0.00%
RRFB funding	25,000	\$39,044	- 14,044	156.17%
Civic Numbering Grant	10,750	0	10,750	0.00%
Environmental Health Services	4,653	0	4,653	0.00%
Diversion Credits	55,000	0	55,000	0.00%
Total Conditional Transfers	<u>\$120,403</u>	<u>\$39,044</u>	<u>81,359</u>	<u>32.43%</u>
8. Other Transfers, Collections for Other Governments				
Transfers from own valuation allowances & equity				
Surplus of Prior Years	\$0	\$0	\$0	0.00%
Special Operating Reserve	147,700	175,395	-27,695	0.00%
Equipment Reserve	145,111	0	145,111	0.00%
	<u>\$292,811</u>	<u>\$175,395</u>	<u>117,416</u>	<u>59.90%</u>
Total Revenue	<u>\$20,771,112</u>	<u>\$16,744,020</u>	<u>\$4,027,092</u>	<u>80.61%</u>

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Expenditures

2019/2020	Actual	Balance	%	
Region	To Date	Remaining	Spent	
Budget				
9. General Government Services				
Legislative				
Remuneration-Mayor	\$41,730	\$21,840	\$19,890	52.34%
Remuneration-Council	147,259	73,910	73,349	50.19%
Other				
Travel	6,000	2,748	3,252	45.80%
Other Expenses	20,000	7,589	12,411	37.95%
	<u>214,989</u>	<u>106,087</u>	<u>108,902</u>	<u>49.35%</u>
General Administrative				
Administrative	726,134	385,368	340,766	53.07%
Administrative Benefits	159,702	86,639	73,063	54.25%
Allocated -Water Utility	-55,000	-27,500	-27,500	50.00%
Office Supplies	47,200	37,914	9,286	80.33%
Computer Insurance	0	0	0	0.00%
Equipment Mtnc/Lease Costs	15,250	7,031	8,219	46.10%
Computer System	62,700	55,798	6,902	88.99%
Staff Training Fund	15,000	1,416	13,584	9.44%
	<u>970,986</u>	<u>546,666</u>	<u>424,320</u>	<u>56.30%</u>
Financial Management				
Bank Charges	17,729	28,070	-10,341	158.33%
	<u>15,840</u>	<u>9,186</u>	<u>6,654</u>	<u>57.99%</u>
	<u>33,569</u>	<u>37,256</u>	<u>-3,687</u>	<u>110.98%</u>
Taxation				
Administration	62,132	30,764	31,368	49.51%
Tax Billings	17,200	6,448	10,752	37.49%
Tax Rebates or cancellations				
Reduced taxes (Section 69)	75,000	63,529	11,471	84.71%
Assessment Services	318,408	159,204	159,204	50.00%
Other Taxation-Tax Sale Costs	9,950	2,179	7,771	21.90%
	<u>482,690</u>	<u>262,124</u>	<u>220,566</u>	<u>54.30%</u>
Common Services-Administration Building				
Salary & Benefits	17,760	9,010	8,750	50.73%
Sanitary Supplies	2,800	9,119	-6,319	325.69%
Insurance	2,631	2,893	-262	109.96%
Electricity	32,700	11,663	21,037	35.67%
General Maintenance	20,000	7,317	12,683	36.59%
Utilities	1,750	397	1,353	22.69%
	<u>77,641</u>	<u>40,399</u>	<u>37,242</u>	<u>52.03%</u>
Other				
Legal Services	43,000	11,374	31,626	26.45%
Valuation and legal	12,000	0	12,000	0.00%
Staff Relations Fund	7,000	1,262	5,738	18.02%
	<u>62,000</u>	<u>12,636</u>	<u>49,364</u>	<u>20.38%</u>

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Expenditures

	2019/2020 Region Budget	Actual To Date	Balance Remaining	% Spent
Other General Government Services				
Boundary Review	0	0	0	0.00%
Elections, plebiscites and ratepayers meetings	0	0	0	0.00%
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.00%</u>
Conventions & Delegations				
UNSM	18,277	9,576	8,701	52.39%
FCM	10,800	9,487	1,313	87.84%
Other-Councillors	5,000	0	5,000	0.00%
AMA	6,400	2,991	3,409	46.73%
	<u>40,477</u>	<u>22,054</u>	<u>18,423</u>	<u>54.48%</u>
General Accident & Damage Claims & Public Liability Insurance	1,064	0	1,064	0.00%
Grants to Other Organizations & Individuals				
Community Investment Fund	175,000	138,232	36,768	78.99%
	<u>175,000</u>	<u>138,232</u>	<u>36,768</u>	<u>78.99%</u>
Other				
Scholarships	3,000	1,000	2,000	33.33%
Municipal Floats	1,800	437	1,363	24.26%
Pension/Administration Costs	5,446	2,772	2,674	50.90%
Advertising & Promotions	11,000	2,646	8,354	24.05%
Visual Identity	0	0	0	0.00%
Contingency	22,000	22,000	0	100.00%
Communications	16,500	3,126	13,374	18.95%
	<u>59,746</u>	<u>31,981</u>	<u>27,765</u>	<u>53.53%</u>
Valuation Allowance				
Unresolved Assessment Appeal	0	0	0	0.00%
Uncollectible Taxes	110,000	0	110,000	0.00%
	<u>110,000</u>	<u>0</u>	<u>110,000</u>	<u>0.00%</u>
Total General Government Services	<u>\$2,228,162</u>	<u>\$1,197,435</u>	<u>\$1,030,727</u>	<u>53.74%</u>

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Expenditures

	2019/2020			
	Region Budget	Actual To Date	Balance Remaining	% Spent
10. Protective Services				
Police Protection				
Administration-Prosecution Fees	\$15,300	\$3,225	\$12,075	21.08%
DNA Testing	7,585	7,741	-156	102.06%
Satellite Office Caledonia	1,000	69	931	6.87%
Seniors' Safety Coordinator	5,000	5,000	0	100.00%
Correction Services	182,133	89,062	93,071	48.90%
Crime Investigation Prevention & Protective Services	<u>2,080,499</u>	<u>1,033,106</u>	<u>1,047,393</u>	<u>49.66%</u>
	<u>2,291,517</u>	<u>1,138,203</u>	<u>1,153,314</u>	<u>49.67%</u>
Enforcement				
Building/Fire Inspection				
Salary	162,371	68,415	93,956	42.14%
Telephone	750	562	188	74.90%
Travel	1,000	1,126	-126	112.65%
Insurance Liability/Vehicle	744	772	-28	103.78%
Gasoline	7,000	3,500	3,500	50.00%
Maintenance Vehicle	1,500	1,433	67	95.56%
Supplies	1,500	219	1,281	14.60%
Training/Memberships	3,500	4,943	-1,443	141.23%
Contingency	0	0	0	0.00%
	<u>178,365</u>	<u>80,971</u>	<u>97,394</u>	<u>45.40%</u>
Bylaw Enforcement				
Salary	75,912	35,413	40,499	46.65%
Gasoline	4,000	2,000	2,000	50.00%
Uniform	750	0	750	0.00%
Insurance Liability/Vehicle	1,488	772	716	51.89%
Telephone	1,500	697	803	46.44%
Training/Memberships	750	350	400	46.67%
Uninsightly Premise	20,000	2,394	17,606	11.97%
Dog Tags	600	0	600	0.00%
Maintenance Dog Pound	3,000	2,606	394	86.88%
Maintenance Vehicle	1,500	238	1,262	15.87%
Parking Meters Repairs/Tickets	2,000	362	1,638	18.12%
Supplies for Dog Control	400	0	400	0.00%
	<u>111,900</u>	<u>44,833</u>	<u>67,067</u>	<u>40.07%</u>
	<u>290,265</u>	<u>125,804</u>	<u>164,461</u>	<u>43.34%</u>
Fire Protection				
Fire Fighting Force				
Grants to Volunteer Fire Departments	334,190	233,933	100,257	70.00%
Safety Training	40,000	17,329	22,671	43.32%
Fire Dept Grants-Capital	145,111	186,478	-41,367	0.00%
Reserve Fund-Fire Department Capital	182,400	91,200	91,200	50.00%
Dry Hydrant Maintenance	10,000	0	10,000	0.00%
Interest on Loans	4,140	0	4,140	0.00%
Workers Compensation	7,097	3,603	3,494	50.77%
Medical Insurance	5,761	5,761	0	100.00%
1st Responders Insurance	3,767	0	3,767	0.00%
Liability Insurance	24,270	34,122	-9,852	140.59%
	<u>756,736</u>	<u>572,426</u>	<u>184,310</u>	<u>75.64%</u>

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Expenditures

	2019/2020 Region Budget	Actual To Date	Balance Remaining	% Spent
Fire Alarm Systems				
Answering Contract	27,738	13,963	13,775	50.34%
Base Station/Antenna	750	138	612	18.39%
	<u>28,488</u>	<u>14,101</u>	<u>14,387</u>	<u>49.50%</u>
Water Supply and Hydrants				
	<u>197,235</u>	<u>98,618</u>	<u>98,618</u>	<u>50.00%</u>
Fire Station Building				
Insurance/Building/Boiler	1,918	2,159	-241	112.58%
Fuel	16,720	5,385	11,335	32.21%
Utilities	14,750	7,310	7,440	49.56%
Building Repairs & Grounds	7,500	5,409	2,091	72.12%
	<u>40,888</u>	<u>20,263</u>	<u>20,625</u>	<u>49.56%</u>
Other Fire Protection				
Snow Removal N.Q. Fire Hydrants	7,500	315	7,185	4.20%
Emergency Measures				
Local EMO	27,100	16,893	10,207	62.34%
Ground Search & Rescue-Fuel	3,500	937	2,563	26.77%
Vehicle Insurance	8,407	8,633	-226	102.69%
Electricity	2,550	492	2,058	19.28%
Insurance	741	1,205	-464	162.62%
Building Maintenance	3,000	372	2,628	12.39%
	<u>45,298</u>	<u>28,531</u>	<u>16,767</u>	<u>62.98%</u>
Other				
Court House Power Water & Sewer	6,000	1,283	4,717	21.38%
Heat	3,000	1,730	1,270	57.67%
Insurance, Fire & Liability	1,336	1,374	-38	102.85%
Salary & Benefits	0	0	0	0.00%
Sanitary Supplies	200	0	200	0.00%
Repairs & Maintenance	3,000	1,148	1,852	38.25%
	<u>13,536</u>	<u>5,535</u>	<u>8,001</u>	<u>40.89%</u>
Total Protective Services	<u>\$3,671,463</u>	<u>\$2,003,795</u>	<u>\$1,667,668</u>	<u>54.58%</u>

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Expenditures

	2019/2020 Region Budget	Actual To Date	Balance Remaining	% Spent
11. Transportation Services-General Operations				
Salaries Supervision	\$285,489	128,842	\$156,647	45.13%
Benefits Supervision	58,629	27,103	31,526	46.23%
Wages Regular	545,110	256,310	288,800	47.02%
Benefits Regular	139,111	59,593	79,518	42.84%
Wages Overtime	36,298	3,489	32,809	9.61%
Benefits Overtime	7,041	704	6,337	10.00%
Telephone	3,000	2,170	830	72.33%
Travel	500	0	500	0.00%
Radio Equipment	8,500	5,345	3,155	62.88%
Insurance-Vehicle Director	557	585	-28	104.96%
Allocated Out-Supervision	-28,849	-14,425	-14,425	50.00%
Allocated Out-Benefits Supervision	-5,682	-2,841	-2,841	50.00%
Allocated Out-Salaries Other	-62,251	-31,126	-31,126	50.00%
Allocated Out-Benefits Other	-16,037	-8,019	-8,019	50.00%
Allocated Out-Other Sal. Water	-142,257	-71,129	-71,129	50.00%
Allocated Out-Other Benefits Water	-32,959	-16,480	-16,480	50.00%
Right of Ways/Tree Maintenance	1,000	0	1,000	0.00%
Contracts & Agreements	30,000	6,313	23,687	21.04%
	<u>827,200</u>	<u>346,435</u>	<u>480,765</u>	<u>41.88%</u>
Common Services-Equipment Operations				
Salary & Benefits Mechanic	90,554	30,936	59,618	34.16%
Equipment Oil	9,000	3,393	5,607	37.70%
Equipment Gas	40,000	30,968	9,032	77.42%
Equipment Diesel	75,000	45,002	29,998	60.00%
Trucks-Repairs Parts	90,000	33,566	56,434	37.30%
Trucks-Insurance	4,982	5,030	-48	100.96%
Compressor-Repairs	500	0	500	0.00%
Sidewalk Plowing Repairs & Parts	3,500	16,725	-13,225	477.86%
Plow Insurance	2,894	3,038	-144	104.96%
Pumps	2,000	0	2,000	0.00%
Welding Machine & Rods	3,000	2,507	493	83.55%
Loader-Repairs Parts	15,000	5,564	9,436	37.10%
Excavator Repairs	30,000	13,641	16,359	45.47%
Loader-Insurance	1,287	1,738	-451	135.05%
Backhoe -Repairs Parts	5,500	5,613	-113	102.05%
Backhoe - Insurance	429	450	-21	104.96%
Roller/Compactor - Repairs	4,500	2,128	2,372	47.29%
Contracted Services	11,000	4,773	6,227	43.39%
	<u>389,146</u>	<u>205,071</u>	<u>184,075</u>	<u>52.70%</u>

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Expenditures

	2019/2020 Region Budget	Actual To Date	Balance Remaining	% Spent
Small tools and Equipment				
Tools/Insurance	7,500	5,485	2,015	73.13%
Small Equipment	7,500	5,357	2,143	71.43%
Salt Spreader/Snow Blower	1,000	579	421	57.87%
Safety Equipment	14,500	10,512	3,988	72.49%
Sweeper	250	317	-67	126.90%
	<u>30,750</u>	<u>22,249</u>	<u>8,501</u>	<u>72.35%</u>
Works/Storage Garage				
Insurance	699	331	368	47.38%
Electricity/Heat/Utilities	11,535	4,656	6,879	40.36%
Repairs	8,500	791	7,709	9.31%
Salt Shed	3,000	430	2,570	14.33%
	<u>23,734</u>	<u>6,208</u>	<u>17,526</u>	<u>26.16%</u>
Works Garage Bristol Avenue				
Insurance	2,314	2,608	-294	112.72%
Electricity/Heat/Utilities	23,450	7,398	16,052	31.55%
Repairs	18,500	12,043	6,457	65.10%
	<u>44,264</u>	<u>22,050</u>	<u>22,214</u>	<u>49.81%</u>
Liability Insurance				
	5,265	5,276	-11	100.21%
Staff Training				
	7,500	0	7,500	0.00%
Total Common Services				
	<u>1,327,859</u>	<u>607,289</u>	<u>720,570</u>	<u>45.73%</u>
Roads and Streets				
Road Levy	254,480	127,110	127,369	49.95%
Cost Sharing with TIR	32,000	0	32,000	0.00%
Streets-Material	10,000	5,416	4,584	54.16%
Use of Gravel	10,000	4,524	5,476	45.24%
Dust Control	1,000	203	797	20.33%
Meal Allowance	6,500	736	5,764	11.32%
Sidewalks Renewal	26,000	16,070	9,930	61.81%
Pavement Patching Material	10,000	0	10,000	0.00%
Sidewalks Material	50,000	14,420	35,580	28.84%
Ditching	3,000	1,090	1,910	36.35%
Drains Material	3,000	840	2,160	28.00%
Catch Basin Material	3,500	0	3,500	0.00%
Snow Removal Salt	55,200	3,219	51,981	5.83%
Salt Transportation Charges	36,800	2,254	34,546	6.13%
Street Cleaning	12,500	4,706	7,794	37.65%
Signs & Crosswalks Material	50,250	47,401	2,849	94.33%
Street Line Surveying	1,000	939	61	93.86%
Vehicle Registration	21,000	4,168	16,832	19.85%
Paving	215,113	177,317	37,796	82.43%
	<u>801,343</u>	<u>410,414</u>	<u>390,928</u>	<u>51.22%</u>
Debenture Principal & Interest				
Principal	0	0	0	0.00%
Interest	0	0	0	0.00%
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.00%</u>

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Expenditures

	2019/2020 Region Budget	Actual To Date	Balance Remaining	% Spent
Road Transport				
Street lighting				
Rental	290,800	110,797	180,003	38.10%
Light Replacements	3,000	4,252	-1,252	141.75%
	<u>293,800</u>	<u>115,049</u>	<u>178,751</u>	<u>39.16%</u>
Debenture Principal & Interest				
Principal	14,205	14,205	0	100.00%
Interest	357	357	0	100.00%
	<u>14,562</u>	<u>14,562</u>	<u>0</u>	<u>100.00%</u>
Air Transportation				
Administration				
Airport Insurance	4,341	4,788	-447	110.30%
Building/Grounds	2,500	65	2,435	2.60%
Heat/Lights/Fuel	950	255	695	26.84%
	<u>7,791</u>	<u>5,108</u>	<u>2,683</u>	<u>65.56%</u>
Total Transportation Services	<u>\$2,445,355</u>	<u>\$1,152,422</u>	<u>\$1,292,932</u>	<u>47.13%</u>

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Expenditures

	2019/2020 Region Budget	Actual To Date	Balance Remaining	% Spent
R.Q.M. Sewage Collection & Disposal				
R.Q.M. Sewage Administration				
Insurance-Caledonia	\$2,397	\$2,644	-247	110.29%
Insurance-STP Liverpool	10,997	12,720	-1,723	115.67%
Insurance-Milton	1,694	1,947	-253	114.93%
Training STP Liverpool	2,000	0	2,000	0.00%
	<u>17,088</u>	<u>17,311</u>	<u>-223</u>	<u>101.30%</u>
R.Q.M. Sewage Collection Systems				
South Queens Sewer Labour	18,228	9,114	9,114	50.00%
South Queens Sewer Benefits	4,677	2,339	2,339	50.00%
South Queens Sewer Materials	10,000	922	9,078	9.22%
South Queens Sewer Gravel	5,000	0	5,000	0.00%
South Queens Pump Stn. Power/Parts - main	12,500	5,525	6,975	44.20%
South Queens General Maintenance	7,500	1,620	5,880	21.60%
SQ - Sewer Line Cleaning	6,500	2,481	4,019	38.17%
South Queens Sewer Line Cleaning Labour	2,058	0	2,058	0.00%
South Queens Sewer Line Cleaning Benefits	528	0	528	0.00%
North Queens - Pump Power	10,000	4,222	5,778	42.22%
North Queens Sewer - Bldg Maintenance	107,500	55,193	52,307	51.34%
North Queens Sewer-Labour	17,722	8,861	8,861	50.00%
	<u>202,213</u>	<u>90,276</u>	<u>111,935</u>	<u>44.64%</u>
R.Q.M. Sewage Treatment & Disposal				
Sewer Cleaning-North Queens	3,000	0	3,000	0.00%
STP Operations-South Queens	95,000	44,714	50,286	47.07%
STP Operations Labour-South Queens	28,024	14,012	14,012	50.00%
STP Operations-Benefits South Queens	7,051	3,526	3,526	50.00%
Sludge Removal	30,000	139,469	-109,469	464.90%
Pumping Station Power & Part	65,000	30,389	34,611	46.75%
	<u>228,075</u>	<u>232,109</u>	<u>-4,035</u>	<u>101.77%</u>
Debt Principal & Interest				
Principal	53,000	53,000	0	0.00%
Interest	14,188	14,188	0	0.00%
	<u>67,188</u>	<u>67,188</u>	<u>0</u>	<u>0.00%</u>
R.Q.M. Total Sewage and Disposal	<u>514,564</u>	<u>406,884</u>	<u>107,677</u>	<u>79.07%</u>

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Expenditures

	2019/2020 Region Budget	Actual To Date	Balance Remaining	% Spent
Garbage Collection & Disposal Administration				
Salary and Benefits	96,371	41,809	54,562	43.38%
Travel	2,000	356	1,644	17.80%
Telephone	2,500	1,039	1,461	41.56%
Promotions/Public Education	18,000	6,203	11,797	34.46%
Special Projects	5,000	1,147	3,853	22.94%
Curbside Inspection	18,000	2,256	0	0.00%
	<u>141,871</u>	<u>52,810</u>	<u>73,317</u>	<u>37.22%</u>
Garbage & Waste Collection				
Derelict Vehicle Program	2,000	1,234	766	61.68%
Solid Waste Transportation Contract	359,349	197,368	161,981	54.92%
Garbage Boxes	16,000	15,822	178	98.89%
Solid Waste Collection Contracts	648,921	324,461	324,460	50.00%
	<u>1,026,270</u>	<u>538,885</u>	<u>487,385</u>	<u>52.51%</u>
Landfill				
Salary and Benefits	295,167	154,742	140,425	52.43%
Insurance	10,278	10,757	-479	104.66%
Equipment/Facility Operation	190,000	94,393	95,607	49.68%
Gravel Stockpile	20,000	0	20,000	0.00%
Household Hazardous Waste Control Program	3,500	2,033	1,467	58.09%
Seeding & Grading	50,000	16,478	33,522	32.96%
C & D Chipping	1,000	511	489	51.10%
Advertising	10,000	369	9,631	3.69%
Leachate Management	500	0	500	0.00%
General Supplies & Materials	90,000	35,859	54,141	39.84%
Meal Allowance	5,000	2,466	2,534	49.31%
Reserve Fund-Spec Cap-Post Closure-Cont.	1,000	1,225	-225	122.50%
Reserve Fund-Spec Cap-Post Closure-Queens	277,694	160,972	116,722	57.97%
	<u>18,833</u>	<u>9,417</u>	<u>9,417</u>	<u>50.00%</u>
	<u>972,972</u>	<u>489,220</u>	<u>483,752</u>	<u>50.28%</u>
Debenture Principal & Interest				
Principal	56,612	56,612	0	100.00%
Interest	13,827	13,827	0	100.00%
	<u>70,439</u>	<u>70,439</u>	<u>0</u>	<u>100.00%</u>
Recycling				
Recycling Facility Operating	65,000	19,803	45,197	30.47%
Organics Disposal	219,966	93,091	126,875	42.32%
MRF Labour	372,039	174,972	197,067	47.03%
Meal Allowance	700	650	50	92.86%
Leaf & Yard Operations	15,000	2,583	12,417	17.22%
	<u>672,705</u>	<u>291,099</u>	<u>381,606</u>	<u>43.27%</u>
Debenture Principal & Interest				
Principal	0	0	0	0.00%
Interest	0	0	0	0.00%
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.00%</u>
Total Garbage & Waste Collection & Disposal	<u>2,884,258</u>	<u>1,442,453</u>	<u>1,426,060</u>	<u>50.01%</u>
Total Environmental Health Services	<u>\$3,398,822</u>	<u>\$1,849,337</u>	<u>\$1,533,737</u>	<u>54.41%</u>

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Expenditures

	2019/2020 Region Budget	Actual To Date	Balance Remaining	%
				Spent
13. Public Health & Welfare Services				
Hillsview Acres	\$1,338,903	\$682,141	\$656,762	50.95%
Deficit of Regional Housing Authority	110,000	0	110,000	0.00%
	<u>110,000</u>	<u>0</u>	<u>110,000</u>	<u>0.00%</u>
Mount Pleasant School				
Sanitary Supplies	0	0	0	0.00%
Insurance	1,204	398	806	33.09%
Heating	1,500	679	821	45.25%
Electricity	1,200	1,688	-488	140.66%
Maintenance	1,000	955	45	95.52%
	<u>4,904</u>	<u>3,720</u>	<u>1,184</u>	<u>75.86%</u>
	<u>\$1,453,807</u>	<u>\$685,861</u>	<u>\$767,946</u>	<u>47.18%</u>
14. Environment Development Services				
(Planning)				
Administration				
Salaries & Benefits	\$238,458	119,402	\$119,056	50.07%
Supplies	1,500	2,397	-897	159.83%
Library	200	0	200	0.00%
Registration Costs-Deeds Office	500	0	500	0.00%
	<u>240,658</u>	<u>121,799</u>	<u>118,859</u>	<u>50.61%</u>
Planning Other				
Travel	1,500	65	1,435	4.30%
Liability Insurance	375	375	0	100.00%
Civic Number Private Road Signage	750	157	593	20.90%
Training/Memberships	1,000	250	750	25.00%
Telephone	750	377	373	50.27%
Advertising	2,000	250	1,750	12.51%
Heritage Property	1,000	0	1,000	0.00%
Appraisals	3,500	0	3,500	0.00%
GIS Project	2,500	8,077	-5,577	323.08%
Planning Bylaw Review	70,000	13,307	56,693	19.01%
Surveying	0	0	0	0.00%
Contingency	1,000	64	936	0.00%
	<u>84,375</u>	<u>22,921</u>	<u>61,454</u>	<u>27.17%</u>
Total Environmental Planning	<u>325,033</u>	<u>144,720</u>	<u>180,313</u>	<u>44.52%</u>

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Expenditures

Other Environment Development Services (Tourism & Economic Development)	2019/2020			
	Region Budget	Actual To Date	Balance Remaining	% Spent
Salaries & Benefits				
Salaries & Benefits	285,986	135,301	150,685	47.31%
Supplies/Materials/Operations				
Supplies	2,000	1,218	782	60.91%
Photocopying	200	46	154	22.88%
Postage	200	13	187	6.50%
Telephone	800	544	256	68.00%
Library/Resource	200	68	132	34.01%
	<u>3,400</u>	<u>1,889</u>	<u>1,511</u>	<u>55.56%</u>
Department Services/Projects				
Brochure Update & Productions	8,000	5,744	2,256	71.80%
Queens Waterfront Development				
Port Medway Lighthouse/Waterfront	15,000	10,381	4,619	69.21%
	<u>15,000</u>	<u>10,381</u>	<u>4,619</u>	<u>69.21%</u>
Publicity & Advertising				
Website Development	8,000	129	7,871	1.61%
Destination South West Nova Guide	0	0	0	0.00%
NS Travel Guide	0	0	0	0.00%
Signage Development & Mtnc.	10,000	753	9,247	7.53%
Miscellaneous	15,000	3,083	11,917	20.55%
	<u>33,000</u>	<u>3,966</u>	<u>29,034</u>	<u>12.02%</u>
Facilities				
Christmas Lighting/Wreaths	12,000	361	11,639	3.01%
Liability Insurance	763	773	-10	101.31%
Farmers Market	1,500	868	632	57.86%
Tourist Bureau Repairs	5,500	5,186	314	94.28%
	<u>19,763</u>	<u>7,188</u>	<u>12,575</u>	<u>36.37%</u>

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Expenditures

	2019/2020 Region Budget	Actual To Date	Balance Remaining	% Spent
Fort Point Lighthouse Park				
Insurance	370	105	265	28.51%
Salary/Benefits	0	0	0	0.00%
Supplies	0	0	0	0.00%
Utilities	4,800	2,648	2,152	55.16%
Miscellaneous/Repairs	3,500	1,069	2,431	30.54%
Gift Shop Supplies	0	0	0	0.00%
Payment to Crafters	0	0	0	0.00%
	<u>8,670</u>	<u>3,822</u>	<u>4,848</u>	<u>44.08%</u>
Call Centre (AAN 6128181)				
Maintenance	75,000	2,980	72,020	3.97%
Real Property Taxes	101,889	103,122	-1,233	101.21%
Insurance	4,035	4,560	-525	113.01%
	<u>180,924</u>	<u>110,662</u>	<u>70,262</u>	<u>61.16%</u>
Debenture Principal & Interest				
Principal	13,795	13,795	0	100.00%
Interest	340	340	0	100.00%
	<u>14,135</u>	<u>14,135</u>	<u>0</u>	<u>100.00%</u>
Other				
VIC Operations	41,000	37,523	3,477	91.52%
Promotions	12,000	4,817	7,183	40.14%
Training	4,500	582	3,918	12.92%
Travel	4,000	814	3,186	20.34%
Membership	1,000	385	615	38.50%
Contingency	0	0	0	0.00%
	<u>62,500</u>	<u>44,120</u>	<u>18,380</u>	<u>70.59%</u>
Economic Development				
Regional Development Authority- REN	50,000	0	50,000	0.00%
Regional Economic Development	60,000	13,032	46,968	21.72%
Community Economic Diversification	25,000	3,797	21,203	15.19%
Regional Branding/Façade program	100,000	19,551	80,449	0.00%
	<u>235,000</u>	<u>36,381</u>	<u>198,619</u>	<u>15.48%</u>
Total Tourism and Economic Development	<u>866,378</u>	<u>373,587</u>	<u>492,791</u>	<u>43.12%</u>
Total Environmental Development Serv	<u>\$1,191,411</u>	<u>\$518,307</u>	<u>673,104</u>	<u>43.50%</u>

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Expenditures

	2019/2020 Region Budget	Actual To Date	Balance Remaining	%
				Spent
15. Recreation and Cultural Services				
Swimming Pool/Beach				
Staff Wages/Benefits-NQAC	\$13,300	\$8,695	\$4,605	65.37%
Utilities-NQAC	1,350	738	612	54.69%
Supplies-NQAC	800	350	450	43.75%
Maintenance-NQAC	22,510	17,415	5,095	77.37%
Staff Training/Travel- NQAC	750	1,255	-505	167.37%
Insurance-NQAC	894	927	-33	103.67%
Staff Wages/Benefits-Milton Pool	21,380	15,532	5,848	72.65%
Utilities-Milton Pool	1,250	911	339	72.88%
Supplies-Milton Pool	1,000	409	591	40.90%
Maintenance-Milton Pool	5,000	5,222	-222	104.43%
Staff Training/Travel-Milton Pool	500	479	21	95.73%
Insurance-Milton Pool	391	424	-33	108.42%
Beach Meadows Beach	8,000	2,978	5,022	37.23%
	<u>77,125</u>	<u>55,336</u>	<u>21,789</u>	<u>71.75%</u>
Parks/Playgrounds				
Planter Maintenance	9,000	5,486	3,514	60.96%
Liverpool Waterfront Lights/Water	7,000	55,828	-48,828	797.54%
Grounds Keepers	145,042	118,087	26,955	81.42%
Gasoline Grounds Keepers	10,000	5,000	5,000	50.00%
Trestle Trail	83,500	573	82,927	0.69%
Liability Insurance	692	995	-303	143.73%
Softball Fields	3,500	759	2,741	21.69%
Other Facilities - general operations/ins.	31,500	1,548	29,952	4.92%
Other Facilities - Maintenance	23,500	12,531	10,969	53.33%
Signage - Community	4,000	1,306	2,694	32.66%
Equipment/CSA Standards	7,000	5,056	1,944	72.22%
	<u>324,734</u>	<u>207,170</u>	<u>117,564</u>	<u>63.80%</u>
Queens Place Community Facility				
Salaries	477,581	211,098	266,483	44.20%
Board of Directors'	5,000	120	4,880	2.40%
Training/Memberships	7,500	1,256	6,244	16.75%
Bar/Beverage Supplies	5,000	6,168	-1,168	123.36%
Marketing/Promotions	8,000	4,967	3,033	62.09%
Special Events (facility rental)	24,500	11,553	12,947	47.16%
Special Events (concert)	100,000	148,073	-48,073	148.07%
Office Supplies/Postage	5,000	1,647	3,353	32.94%
Insurance	8,720	9,726	-1,006	111.54%
Licenses & Fees	15,000	8,888	6,112	59.26%
Fitness Equipment	12,500	3,425	9,075	27.40%
Telephone/Cable	10,200	4,929	5,271	48.33%
Power	225,400	99,507	125,893	44.15%
Propane	4,470	1,454	3,016	32.53%
Fuel Costs	43,200	25,505	17,695	59.04%
Facility Maintenance - Building Systems	105,000	34,940	70,060	33.28%
General Operations	22,000	10,833	11,167	49.24%
General Equipment Maintenance	25,900	9,646	16,254	37.24%
Sewer & Water Fees	9,500	2,481	7,019	26.12%
	<u>1,114,471</u>	<u>596,217</u>	<u>518,254</u>	<u>53.50%</u>
Debenture Principal & Interest				
Principal	158,369	158,369	0	100.00%
Interest	69,627	69,627	0	100.00%
	<u>227,996</u>	<u>227,996</u>	<u>0</u>	<u>100.00%</u>
Subtotal Recreation Facilities	<u>1,744,326</u>	<u>1,086,719</u>	<u>657,607</u>	<u>62.30%</u>

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Expenditures

	2019/2020 Region Budget	Actual To Date	Balance Remaining	% Spent
Cultural Buildings & Facilities				
Historical Burial Grounds	1,500	1,018	482	67.87%
Museums				
Blacksmith Museum	1,000	1,099	-99	109.91%
Old Town Hall/Astor Theatre Insurance	1,974	2,198	-224	111.35%
Old Town Hall/Astor Theatre Electricity & Fuel	28,900	7,887	21,013	27.29%
Old Town Hall/Astor Theatre Building Maintenance	50,000	43,633	6,367	87.27%
Old Town Hall/Astor Theatre General Operations	25,000	6,410	18,590	25.64%
	<u>106,874</u>	<u>61,227</u>	<u>45,647</u>	<u>57.29%</u>
Library				
Regional Library	80,000	39,651	40,349	49.56%
Library Operations	65,000	32,564	32,436	50.10%
	<u>145,000</u>	<u>72,215</u>	<u>72,785</u>	<u>49.80%</u>
Other Recreation and Cultural Services				
Salaries & Benefits	153,166	73,371	79,795	47.90%
Postage/Courier	500	68	432	13.55%
Telephone	2,046	1,173	873	57.32%
Office Supplies	2,500	1,124	1,376	44.97%
Photocopying	2,000	601	1,399	30.05%
Travel	3,500	1,136	2,364	32.46%
Equipment Repair/Replace	7,500	2,590	4,910	0.00%
Community Workshops	5,000	1,999	3,001	39.97%
Health & Wellness Initiatives	14,000	6,938	7,062	49.56%
Walking Initiatives	5,000	1,869	3,131	37.38%
Active Transportation	5,000	1,041	3,959	20.83%
Volunteer Recognition	2,000	1,652	348	82.62%
Promotion	2,500	772	1,728	30.88%
Community Grants & Programs	5,000	5,000	0	100.00%
Summer Staff	8,510	8,492	18	99.79%
Travel	1,500	790	710	52.67%
Aquatic Training	1,000	1,121	-121	112.10%
Memberships	1,280	104	1,176	8.13%
Training/Workshops	3,500	1,143	2,357	32.65%
Autism playground	0	0	0	0.00%
Fitness Training	0	0	0	0.00%
Canada Day Celebrations	12,500	12,584	-84	100.67%
Physical Activity Strategy	5,000	636	4,364	12.72%
Contingency	0	0	0	0.00%
	<u>243,002</u>	<u>124,204</u>	<u>118,798</u>	<u>51.11%</u>
Total Recreation & Cultural Services	<u>\$2,240,702</u>	<u>\$1,345,383</u>	<u>\$895,340</u>	<u>60.04%</u>

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Expenditures**

	2019/2020 Region Budget	Actual To Date	Balance Remaining	% Spent
Transfers to Own Reserves, funds & Agencies				
Reserve Transfer-Special Operating Reserve				
Reserve Fund-Spec Oper Res 2nd Gen Landfill	720,293	\$360,147	360,147	50.00%
Reserve Fund-Sewer	116,718	58,359	58,359	50.00%
Prior Year Surplus	0			
Reserve Fund- Diversion Credits	55,000	4,249	50,751	7.73%
	<u>892,011</u>	<u>422,755</u>	<u>469,256</u>	<u>47.39%</u>
Reserve Transfer-Special Capital Reserve				
Reserve Fund-Equipment Reserve				
Landfill Equipment	201,283	100,642	100,642	50.00%
Equipment Reserve Transfer	150,000	75,000	75,000	50.00%
Equipment Reserve-Fire Departments	4,000	2,000	2,000	50.00%
	<u>355,283</u>	<u>177,642</u>	<u>177,642</u>	<u>50.00%</u>

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Expenditures

	2019/2020 Region Budget	Actual To Date	Balance Remaining	% Spent
General Capital Fund				
Capital from Surplus (offset by reserve)	0	0	0	0.00%
General Capital Out of Revenue	0	0	0	0.00%
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.00%</u>
Total Transfers to Own Reserves, funds and agencies	<u>1,247,294</u>	<u>600,396</u>	<u>646,898</u>	<u>48.14%</u>
Conditional Transfers to other governments and agencies				
Appropriation to Regional School Board	2,888,111	1,442,364	1,445,747	49.94%
Total Conditional Transfers to other governments and agencies	<u>2,888,111</u>	<u>1,442,364</u>	<u>1,445,747</u>	<u>49.94%</u>
Total Fiscal Services	<u>\$4,135,405</u>	<u>\$2,042,760</u>	<u>\$2,092,645</u>	<u>49.40%</u>
Total Expenditures	<u>\$20,765,126</u>	<u>\$10,795,300</u>	<u>\$9,954,098</u>	<u>51.99%</u>

Page 1
Hillsview Acres

2019/2020	Region	Actual	Balance	%
	Budget	To Date	Remaining	Spent
SALARIES & BENEFITS				
Salaries & Wages	\$887,284	\$449,401	\$437,883	50.65%
Benefits	217,353	120,148	97,205	55.28%
	<u>1,104,637</u>	<u>569,549</u>	<u>535,088</u>	<u>51.56%</u>
BUILDING EXPENSES				
Smoke Detectors & Fire Alarm	2,000	1,116	884	55.79%
Electricity	19,000	5,981	13,019	31.48%
Fuel	22,000	4,883	17,117	22.20%
Propane	10,000	2,850	7,150	28.50%
Insurance	6,743	3,849	2,894	57.09%
Sprinkler Repairs	10,000	2,644	7,356	26.44%
General Maintenance	30,913	25,989	4,924	84.07%
	<u>100,656</u>	<u>47,312</u>	<u>53,344</u>	<u>47.00%</u>
EQUIPMENT & SUPPLIES				
Equipment & Material	3,000	2,434	566	81.14%
Capital	0	0	0	0.00%
Cleaning Supplies	9,450	5,721	3,729	60.54%
Supplies & Utensils	2,850	1,429	1,421	50.13%
Linen Supplies	1,800	793	1,007	44.06%
Grounds Maintenance	5,000	261	4,739	5.21%
	<u>22,100</u>	<u>10,638</u>	<u>11,462</u>	<u>48.14%</u>
RESIDENT'S EXPENSES				
Food	74,043	37,214	36,829	50.26%
Medical Supplies	5,500	2,889	2,611	52.53%
Sanitary Supplies	2,000	1,542	458	77.09%
Activity Supplies	10,267	3,468	6,799	33.77%
	<u>91,810</u>	<u>45,112</u>	<u>46,698</u>	<u>49.14%</u>

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Hillsview Acres

	2019/2020 Region Budget	Actual To Date	Balance Remaining	% Spent
OTHER				
Telephone	4,000	1,316	2,684	32.89%
Travel-Administration	2,700	1,476	1,224	54.67%
Training	10,000	661	9,339	6.61%
Office Supplies	3,000	2,285	715	76.16%
Contingency	0	3,792	-3,792	0.00%
	<u>19,700</u>	<u>9,530</u>	<u>10,170</u>	<u>48.37%</u>
TOTAL	<u>\$1,338,903</u>	<u>\$682,141</u>	<u>\$656,762</u>	<u>50.95%</u>

Page 1
Water Utility
Revenue

2019/2020 Region	Actual To Date	Balance Remaining	% Received
Budget			
OPERATING REVENUE			
Meter Sales	\$500,000	\$245,495	\$254,505 49.10%
Public Fire Protection-Hydrants	197,235	98,618	98,618 50.00%
Sprinkler Service	4,320	4,320	0 100.00%
Plate Fee & Shut Off	2,000	1,070	930 53.50%
Connection Fee	2,700	1,815	885 67.22%
Total Operating Revenues	\$706,255	\$351,318	354,937 49.74%
Non-Operating Revenue			
Interest Earned	\$14,000	\$11,602	2,398 82.87%
Miscellaneous Contracting Fees	\$0	0	0 0.00%
	\$14,000	\$11,602	\$2,398 82.87%
Total Oper. & Non Operating Rev.	\$720,255	\$362,920	\$357,335 50.39%

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Water Utility

2019/2020 Region Budget	Actual To Date	Balance Remaining	% Spent
OPERATING EXPENDITURES			
Source Of Supply			
Reading Meters	\$15,970	\$7,985.00	50.00%
Total Source of Supply	<u>\$15,970</u>	<u>\$7,985</u>	<u>50.00%</u>
WATER TREATMENT			
Purification Labour	<u>\$34,586</u>	<u>\$17,293.00</u>	<u>50.00%</u>
Operation Supply & Expense			
Chemicals & Additives	90,000	53,601	59.56%
Water Testing	<u>17,500</u>	<u>7,533</u>	<u>43.04%</u>
	<u>107,500</u>	<u>61,134</u>	<u>56.87%</u>
Maintenance Treatment Plant			
Main. Structures/Improvements	20,000	6,330	31.65%
Maintenance Pumping Equipment	6,500	1,497	23.04%
Electricity	64,000	26,543	41.47%
Generator	500	854	170.85%
Backwash Residue	<u>15,000</u>	<u>7,500</u>	<u>50.00%</u>
	<u>106,000</u>	<u>42,724</u>	<u>40.31%</u>
Total Water Treatment	<u>\$248,086</u>	<u>\$121,151</u>	<u>48.83%</u>

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Water Utility

2019/2020 Region Budget	Actual To Date	Balance Remaining	% Spent	
TRANSMISSION/DISTRIBUTION				
Operation Labour Mains	\$63,559	\$31,779.50	\$31,780	50.00%
Operation Labour-Meters	6,142	3,071	3,071	50.00%
Water Leaks-Labour	24,570	12,285	12,285	50.00%
Flushing Labour	20,562	10,281	10,281	50.00%
	<u>114,833</u>	<u>57,417</u>	<u>57,417</u>	<u>50.00%</u>
Maintenance Transmission/Distribution				
Maintenance of Mains (Material)	12,000	0	12,000	0.00%
Use of Gravel	2,000	0	2,000	0.00%
Maintenance of Meters	5,000	2,972	2,028	59.44%
Maintenance of Hydrants/Valves	7,000	1,311	5,689	18.73%
Maintenance Hydrant/Valve-Labour	9,828	4,914	4,914	50.00%
Street Patching	1,000	0	1,000	0.00%
Town Well (Cowie Pond)	500	0	500	0.00%
	<u>37,328</u>	<u>9,197</u>	<u>28,131</u>	<u>24.64%</u>
Total Transmission/Distribution	<u>\$152,161</u>	<u>\$66,613</u>	<u>\$85,547</u>	<u>43.78%</u>

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Water Utility

	2019/2020 Region Budget	Actual To Date	Balance Remaining	% Spent
Consumer Accounting & Collection				
Accounts Written Off	\$1,500	\$1,776	(\$276)	118.39%
Salaries & Benefits				
Superintendent	20,928	10,464	10,463	50.00%
Engineer	13,603	6,802	6,802	50.00%
Office Salaries Allocated	55,000	27,500	27,500	50.00%
	<u>89,531</u>	<u>44,766</u>	<u>44,765</u>	<u>50.00%</u>
Administration & General				
General Office Expense				
Office Supplies & Expenses	4,000	3,580	420	89.49%
Contracting Services	3,000	0	3,000	0.00%
Computer Services	7,000	3,030	3,970	43.28%
Advertising Expense	2,000	1,214	786	60.69%
Courses & Seminars	2,500	0	2,500	0.00%
	<u>18,500</u>	<u>7,823</u>	<u>10,677</u>	<u>42.29%</u>
Professional Fees				
Auditors	5,500	0	5,500	0.00%
Legal	500	0	500	0.00%
	<u>6,000</u>	<u>0</u>	<u>6,000</u>	<u>0.00%</u>

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Water Utility

2018/2019 Region Budget	Actual To Date	Balance Remaining	% Spent
Regulatory Expenses			
Public Utility Levy	0	1,550	0.00%
	<u>1,550</u>	<u>1,550</u>	<u>0.00%</u>
Insurance			
	0	15,096	0.00%
	<u>15,096</u>	<u>15,096</u>	<u>0.00%</u>
Maintenance General Property			
Truck Repairs-Transportation	1,618	-118	107.86%
Water Truck Insurance	0	744	0.00%
Excavator Repairs	43	1,457	2.89%
Excavator Insurance	0	528	0.00%
	<u>1,661</u>	<u>2,611</u>	<u>38.89%</u>
Other General Expenses			
Tools & Shop Expense	3,365	135	96.14%
Safety Equipment	288	212	57.56%
Meal Allowance	217	283	43.32%
Travel Other	0	500	0.00%
	<u>5,000</u>	<u>1,131</u>	<u>77.38%</u>
Total Administration	<u>\$59,895</u>	<u>\$81,553</u>	<u>42.34%</u>
	<u>\$141,450</u>	<u>\$81,553</u>	<u>42.34%</u>

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Water Utility

2019/2020 Region Budget	Actual To Date	Balance Remaining	% Spent	
Depreciation	\$99,386	\$49,693.00	\$49,693	50.00%
Total Operating Expenditures	<u>\$657,053</u>	<u>\$305,337</u>	<u>\$49,693</u>	<u>46.47%</u>
NON-OPERATING EXPENDITURES				
Principal Installments LTD	\$40,934	\$40,934	\$0	100.00%
Interest on Long Term Debt	18,178	18,178	0	100.00%
	<u>59,112</u>	<u>59,112</u>	<u>0</u>	<u>100.00%</u>
Total Non-Operating Expenditures	<u>\$59,112</u>	<u>\$59,112</u>	<u>\$0</u>	<u>100.00%</u>
Total Oper. & Non-Oper. Expend.	<u>\$716,165</u>	<u>\$364,449</u>	<u>49,693</u>	<u>50.89%</u>

	2019/2020 Region Budget	Actual To Date	Balance Remaining	% Spent
Sewer Systems				
Waterloo Street sewer/water upgrades	\$1,680,000	\$775,303	\$904,697	46.15%
Brooklyn Shore Road sewer/water upgrades	430,000	323,552	106,448	75.24%
	<u>2,110,000</u>	<u>1,098,855</u>	<u>1,011,145</u>	<u>52.08%</u>
Economic Development				
Trestle Trail Bridge	1,246,000	0	1,246,000	0.00%
Broadband Investments	1,830,000	0	1,830,000	0.00%
	<u>3,076,000</u>	<u>0</u>	<u>3,076,000</u>	<u>0.00%</u>
Works Department Equipment				
Water Transmission Line	135,000	0	135,000	0.00%
Public Works Pick up Truck	47,000	0	47,000	0.00%
	<u>182,000</u>	<u>0</u>	<u>182,000</u>	<u>0.00%</u>
TOTAL CAPITAL BUDGET	<u>\$5,368,000</u>	<u>\$1,098,855</u>	<u>\$3,023,145</u>	<u>20.47%</u>

MERSEY HYDRO SYSTEM REGION OF QUEENS MUNICIPALITY

OCTOBER 2019



THE FUTURE OF ELECTRICITY

Clean

- Maintaining, redeveloping, and increasing renewable energy sources
- Efficient use of energy
- Moving from Coal to Clean



Affordable

- Affordable transition to clean energy
- Affordable rates for our customers
- Affordable rates for our business to support productivity and competitiveness



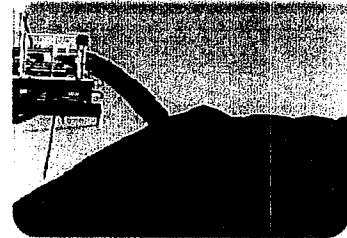
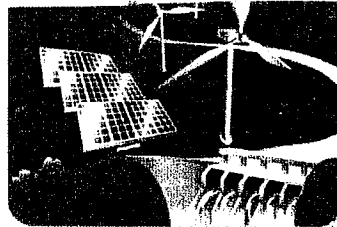
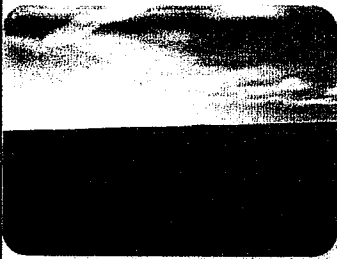
Reliable

- Strengthen the resiliency of the grid in a changing climate

ENVIRONMENTAL PROGRESS

Environmental Progress

Compared to 2005 Levels



Greenhouse Gas Emissions



By 35%

Will reach 58% reduction by 2030

Renewable Energy



To 30%

Nearing 60% renewable in 2021

Coal-fired Generation

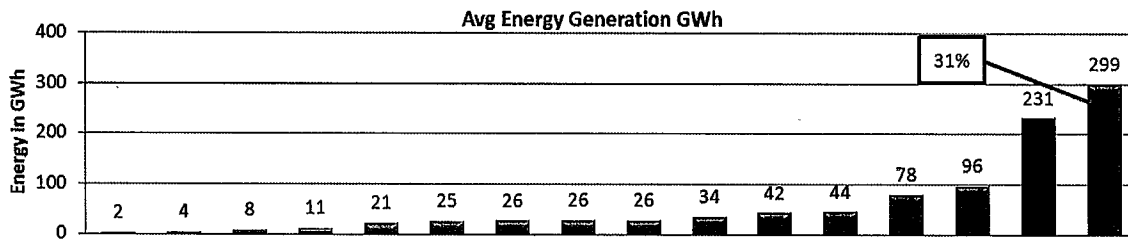
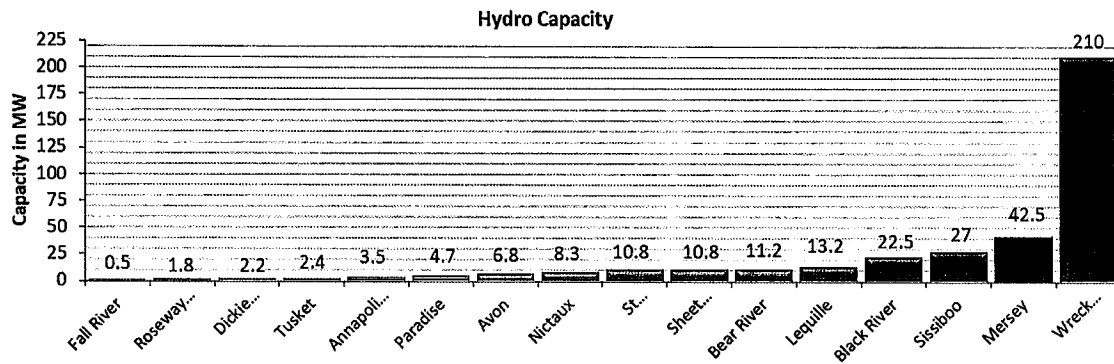


By 32%

Equivalent to the closure of 3 coal units

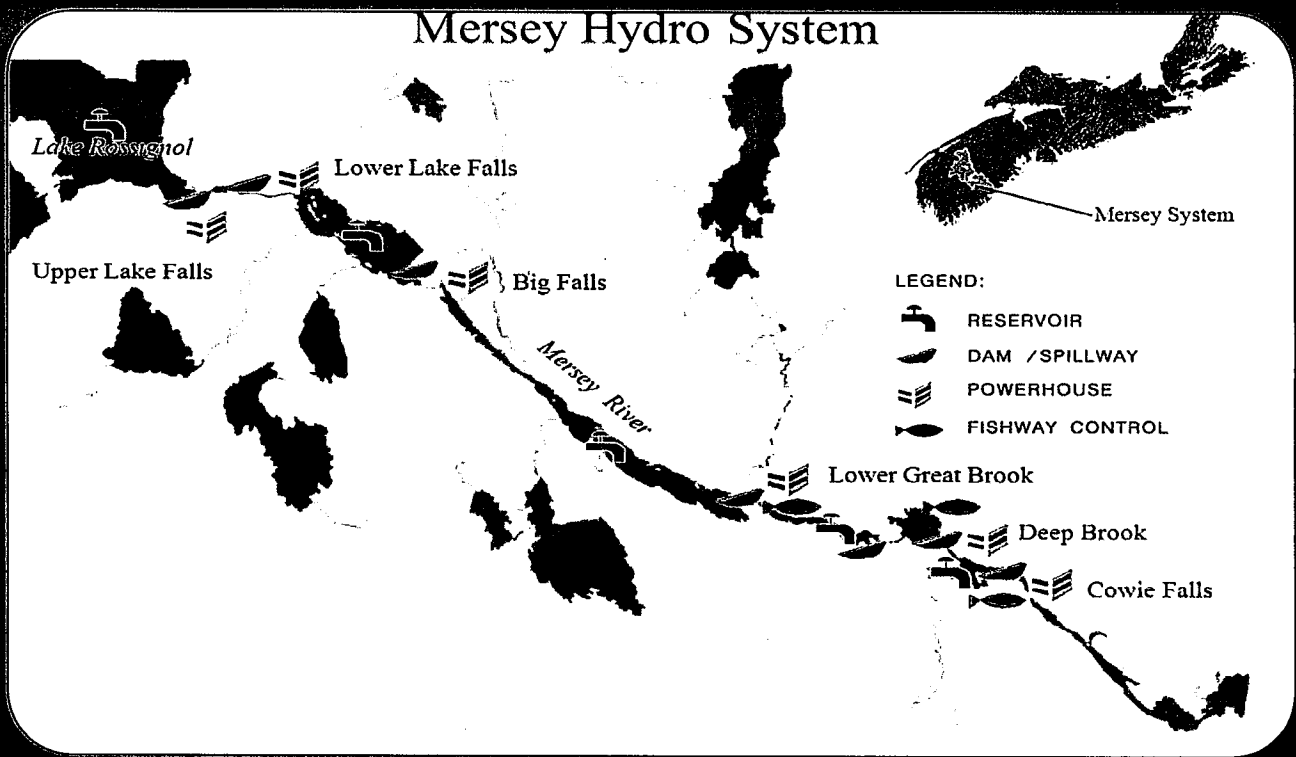
THE IMPORTANCE OF THE MERSEY SYSTEM

- The Mersey Hydro System accounts for 11% of the NSPI hydro generation capacity with 42.5MW of installed generating capacity.
- The Mersey Hydro System accounts for 24% of NSPI's annual hydro generated energy at 231 GWh, powering the equivalent of 19,250 houses per year.



An Emera Company


SYSTEM LAYOUT



HISTORY OF THE MERSEY SYSTEM

- The Mersey consists of six (6) hydro sites which combine to form the Mersey Hydro System
- The first three (3) generating facilities were built in 1929 with the following three (3) sites being build in 1937, 1950 and 1955

GENERATION STATION	YEAR BUILT	CURRENT AGE (YEARS)
UPPER LAKE FALLS		
LOWER LAKE FALLS	1929	90
BIG FALLS		
LOWER GREAT BROOK	1955	64
DEEP BROOK	1950	69
COWIE FALLS	1937	82



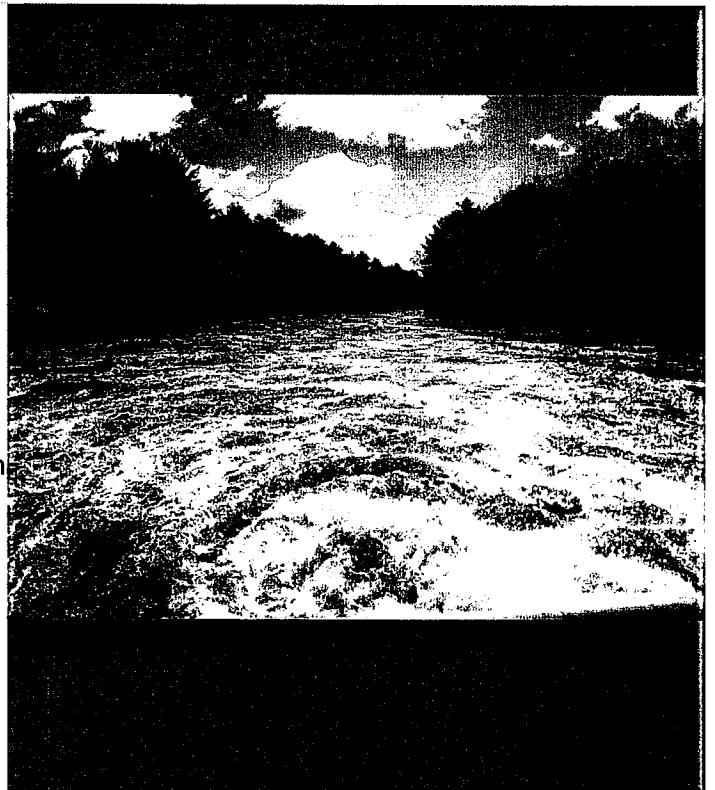
CURRENT STATUS OF MERSEY



- Nova Scotia Power is committed to the safe operation of all facilities.
 - The Mersey Hydro System is operating safely.
- The system is fully inspected twice per year, and each dam is checked regularly
- NSP operates within their Operating Permit which is issued by the Nova Scotia Department of Environment and sets out minimum and maximum water levels for each required component of the system.
- Weather patterns have changed and created greater uncertainty. NSP is proactively managing the water levels in the Mersey system to allow for enough reaction time in the event of significant rainfalls.
 - The water levels have been lower in recent years due to this approach, which aligns with the conditions of the assets and provides for storm contingency.

MERSEY REDEVELOPMENT PROJECT

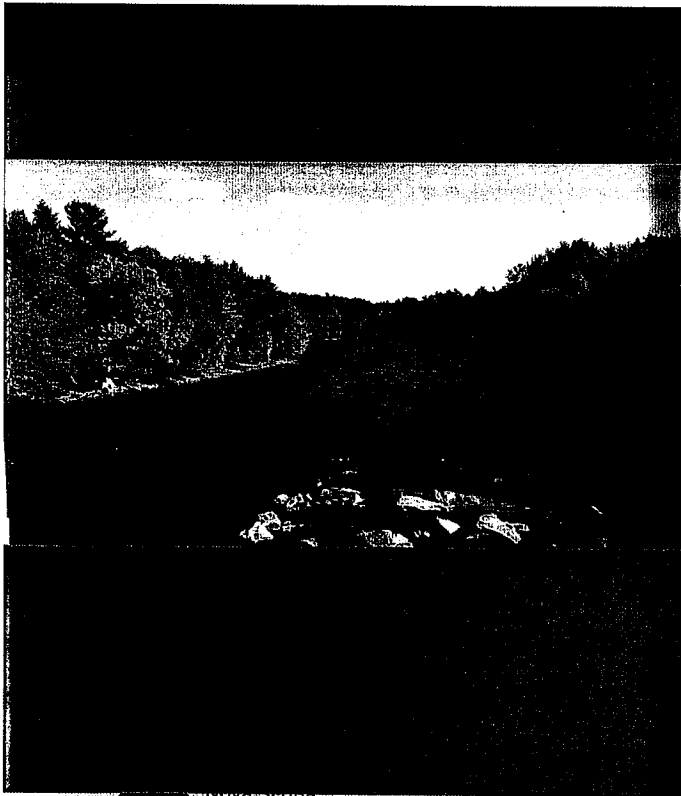
- Nova Scotia Power will be filing an application with our regulator, the Nova Scotia Utility and Review Board (UARB) in the coming months on the business case and Phase 1 of a project to redevelop the Mersey Hydro System.
 - This project will require the approval of the UARB to proceed
 - Our application will include plans to redevelop the System by replacing each current powerhouse and water control structure.
 - The project will be undertaken in a phased approach with each phase also requiring approval of the UARB
- The redeveloped system will maintain basically the existing footprint of the current system.
- NSP is committed to developing long-term partnership and dialogue with the community and the Region of Queens Municipal Council



MERSEY REDEVELOPMENT TIMELINE

- The Project will be completed using a phased approach, with there being 6 phases over a period of approximately 8-10 years.
 - Allows for lessons learned from first phases be integrated into the later portion of Redevelopment.
 - Minimizes overall risk of project
- Each Phase of the project will include the replacement of a Powerhouse at one site, and the water control structures at a different site.
 - Staggering the work allows for water control and passage to be maintained throughout construction
- The overall sequencing of which sites would be Redeveloped was determined using a number of factors including:
 - Condition of existing powerhouses and spill structures
 - Generation Capacity
 - Known archaeological areas
 - Complexity of site

ENVIRONMENTAL STEWARDSHIP



- Following UARB approval, NS Power will be submitting environmental regulatory approval applications with our regulators in the coming months for phase 1 of the redevelopment project:
 - Nova Scotia Environment
 - Nova Scotia Lands and Forests
 - Department of Fisheries and Oceans Canada
- NS Power is committed to the protection of the environment with the goal of avoidance or reduction of impacts as much as possible. Current focus areas are:
 - Protection of species at risk and habitats
 - Protection of fish and fish habitat
 - Protection of Mi'kmaq archaeological sites and artifacts
 - Protection of water resources

COMMUNITY ENGAGEMENT

Regional Council Engagement:

- Nova Scotia Power is planning to develop a Community Liaison Committee for the project. This group will meet on a regular basis to ensure engagement and input from the community in the project.
 - Nova Scotia Power would like to involve the Council in this committee

Mi'kmaq Engagement:

- Nova Scotia Power is actively engaging with Acadia First Nations on the Mersey Redevelopment Project
 - NS Power recognizes the Mersey River as a place of Mi'kmaq cultural significance
 - From 2014 to present NS Power has continued to engage with the Mi'kmaq including, KMKNO, Acadia First Nation (Acadia) and Bear River First Nation (Bear River)
 - NS Power and the Mi'kmaq established the Mersey Working Group

COMMUNITY ENGAGEMENT



Community and Public Engagement:

- Web Presence:
 - NSP will construct and host an online presence for the Mersey Redevelopment project to provide information and relevant notices about the project throughout its duration
 - We would welcome input from Council on information they would like to see on this site
- Open Houses:
 - Nova Scotia Power anticipates holding a public Open House for residents of Queen's County in advance of the regulatory filing to:
 - Will provide information on the project
 - Offer experts in key area
 - Identify key concerns, trends or areas of opportunity for the public and community

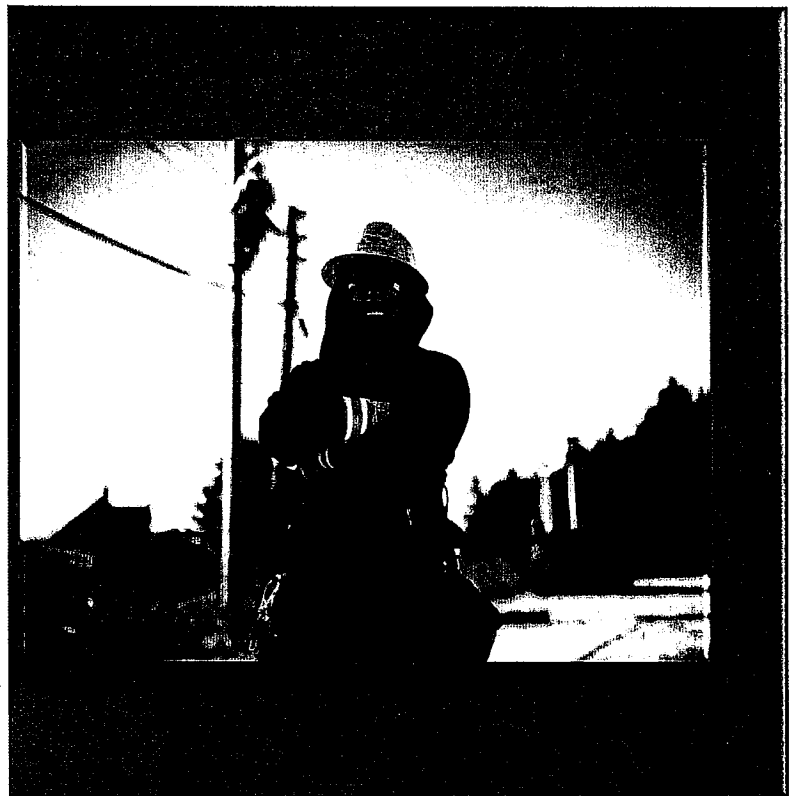
ECONOMIC DEVELOPMENT AND JOBS FORECAST

Nova Scotia Power:

- NSP currently employs **6** people at our Mersey facility
- NSP currently employs **41** people in Queen's County

Mersey Redevelopment Project:

- The highest concentration of workers on the project is forecasted to be 100-120 at peak times.
- Sample job skills which will be required include: labourers, electricians, carpenters, plumbers, equipment operators, office staff, forecasters, traffic control, welders, security, archaeological and environment monitors, safety specialists and engineers.



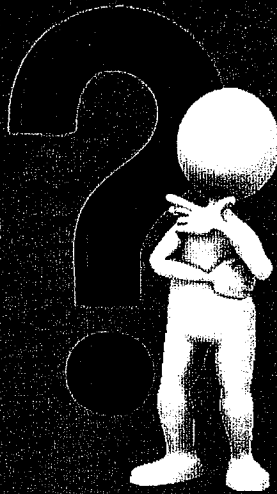
COMMUNITY OPPORTUNITIES

- NSP wants to encourage local procurement opportunities on the Mersey Redevelopment Project in collaboration with Council:
 - Inventory local skills and services
 - Communicate upcoming opportunities to the community
- Accommodations and services:
 - Due to forecasted workers required for the project, business who can provide accommodations, food, supplies and other services will be needed in the area. NSP would like to collaborate with the community to plan for the impact, considering existing needs and trends.
- Road upgrade and maintenance
 - Roads connecting the Mersey Hydro System will be used for construction equipment during the project.
 - NSP will ensure safety and minimize disruptions when possible
 - NSP will maintain the road and correct any impact from construction

NEXT STEPS

- NSP would like to meet regularly with the regional municipality to discuss the project and review opportunities and concerns, key milestones and community involvement.
- We welcome input from Council and staff on the approach and timing that would work best for the Region of Queens Municipality.

Questions?



Your Contact:

Lisa Lane
Manager, Corporate Affairs
902-428-6906
lisa.lane@nspower.ca