

**REGION OF QUEENS MUNICIPALITY
REGULAR COUNCIL
TUESDAY, JANUARY 26, 2016
9:00 A.M.**

PRESENT: Mayor Christopher Clarke, Chair
Councillor Darlene Norman
Councillor Brian Fralic
Councillor Jack Fancy
Councillor Susan MacLeod
Councillor Raymond Fiske
Councillor Peter Waterman
Councillor Bruce Inglis
Richard MacLellan, Chief Administrative Officer
April Whynot-Lohnes, Municipal Clerk
Christine Watson, Recording / Management Secretary

1.0 CALL TO ORDER:

Mayor Clarke called the meeting to order at 9:04 a.m.

2.0 CHANGES / APPROVAL OF AGENDA:

It was moved by Councillor Inglis and seconded by Councillor Waterman that the Agenda be approved with the following changes:

Remove: 11.1 3rd Quarter Financial Statement
Add: 16.1 Report from Nominating Committee

MOTION CARRIED unanimously.

3.0 PRESENTATION(S):

3.1 RCMP Monthly Report – December 2015

Cpl. Merrell was in attendance to give an overview of the December 2015 Police Report (copy attached to original set of Minutes). The report outlined the activities of the Queens District over the last month.

Councillors Inglis and Fralic commented on the retirement of Linda Wentzell, as the Senior Safety Coordinator and suggested that a letter be sent to thank her for her service. Mayor Clarke indicated that her replacement, Kim Masland be invited to present to Council the role of her position.

3.2 QCCR FM – Dan MacLaren / Dick Henneberry

Dan MacLaren, Station Manager and Board Chair, and Dick Henneberry, Sales & Program Director, were in attendance to present an overview for QCCR FM 99.3 (copy attached to original set of Minutes).

Mr. MacLaren stressed that they are in need of guidance for their fundraising efforts and continue to seek funding opportunities through sponsorships and grants; and challenge themselves in building partnerships and increasing their profile in the community.

Mr. MacLaren announced VIBETALK, a social evening to connect with community members, will be held at the Town Hall Arts & Cultural Centre on February 3, 2016 at 6:00 pm and encouraged everyone to attend.

4.0 TABLING OF PETITIONS:

There were no petitions to come before this meeting.

5.0 PUBLIC QUESTION / COMMENT SESSION:

Leon Robertson, 45 College Street, Liverpool – Mr. Robertson commented on the media announcement of module homes being built at Port Mersey, as well as the ship demolitions planned.

He also commented on the QPEC strategic review and that he was glad to hear that public input would occur. He questioned the difference in amounts for the community pool from Architect 49 and the Aquatic Society. Mayor Clarke indicated that this would be discussed later on the agenda.

David Dagley, 9 Meadow Pond Lane, Liverpool – Mr. Dagley enquired about the job posting for Manager of Finance and if this meant an increase in the staff compliment to which Mayor Clarke indicated it would not.

Mr. Dagley commented on the Trestle Trail Bridge, which has been closed since 2014, indicating that actions surrounding demolition needs to be considered.

Bill Cox, 121 Bog Road, White Point – Mr. Cox commented on the utilization of QPEC. Mayor Clarke stated that public meetings will be part of the strategic review process.

6.0 APPROVAL OF MINUTES:

6.1 Council Minutes – January 12, 2016

It was moved by Councillor Fralic and seconded by Councillor Fiske:

THAT the minutes of the Regular Council meeting held on December 15, 2015 be approved as circulated.

MOTION CARRIED unanimously.

6.2 Public Hearing - Rezoning, 205 Waterloo Street, Liverpool-January 12, 2016

It was moved by Councillor Norman and seconded by Councillor Fiske:

THAT the minutes of the Public Hearing – Rezoning, 205 Waterloo Street, Liverpool held on January 12, 2016 be approved as circulated.

MOTION CARRIED unanimously.

6.3 Public Hearing - Rezoning, Milford Street, Milton, Liverpool-January 12, 2016

It was moved by Councillor Fancy and seconded by Councillor MacLeod:

THAT the minutes of the Public Hearing – Rezoning, Milford Street, Milton held on January 12, 2016 be approved as circulated.

MOTION CARRIED unanimously.

7.0 DANGEROUS OR UNSIGHTLY PREMISES:

7.1 379 Old Port Mouton Road, White Point

It was moved by Councillor Norman and seconded by Councillor Fralic:

THAT Region of Queens Council declare the property located at 379 Old Port Mouton Road, White Point, Queens County, Nova Scotia as dangerous and unsightly as defined in the Municipal Government Act of Nova Scotia.

AND THAT Region of Queens Council cause an Order to be served upon the owner of the property located at 379 Old Port Mouton Road, White Point, Queens County, Nova Scotia requiring that:

- 1. Within fourteen (14) days of the date of service of the Order, the following work be carried out:**
 - a. Demolish and replace rear deck/doorstep to meet with Nova Scotia Building Code Standards through formal building permit(s); and**
 - b. Existing wheelchair ramp to be repaired and built to Nova Scotia Building Code Standards through formal building permit(s).**
- 2. And within thirty (30) days of the date of the service of the Order, the following work be carried out:**
 - a. Full clean-up of all solid waste, C&D materials, electronic waste, appliances and furniture;**
 - b. Upgrade/removal of derelict vehicles;**
 - c. Full demolition of existing outbuilding including source separation of debris material and proper disposal of at RQM Landfill; and**
 - d. Full clean-up of property.**

AND THAT, if owner fails to comply with the Order, the Administrator may cause the requirements of the Order to be carried out and all expenses incurred by the Region of Queens Municipality become the responsibility of the owner.

Kelley-Anne Hurley, Bylaw Enforcement Officer, provided an update on property PID 70047253 and stated that this parcel of land has been on the roster for 3.5 years for dangerous and unsightly premises. The owner of the dwelling is deceased, but presently occupied by family members, one of which is disabled and uses a wheelchair, thus the erection of a wheelchair ramp, which is now in a state of disrepair. The deck on the rear of the house is to be removed as it is unsafe and will collapse. The outbuilding on the property is in poor condition structurally and has mainly been used to store household garbage and requires demolition. Ms. Hurley stated that Bill Leighton, Fire & Building Inspector, Scott LeBlanc, Solid Waste Clerk and herself have worked with the tenants over a period of time but have not received full compliance.

Ms. Hurley stated that she has made contact with the Region's solicitor, Peter Rogers, due to concerns of the deck removal and was advised of options for non-compliance;

1. demolish rear deck and secure door opening leading to the deck, or
2. demolish and rebuild the deck.

A site visit was made to the property by Ms. Hurley prior to Council's meeting and some compliance has been made; derelict vehicles removed, 2 full loads of garbage (approximately 40 bags were sorted with the help of the Curb Side Inspector) and 2 full loads of electronics were also removed.

In response to a question regarding whether the Senior Safety Coordinator for Queens could assist, Ms. Hurley indicated she would make contact with Kim Masland.

MOTION CARRIED 6 for and 2 against.

7.2 413 West Caledonia Road, West Caledonia

It was moved by Councillor Waterman and seconded by Councillor Fiske:

THAT Region of Queens Council declare the property located at 413 West Caledonia Road, West Caledonia, Queens County, Nova Scotia as dangerous and unsightly as defined in the Municipal Government Act of Nova Scotia.

AND THAT Region of Queens Council cause an Order to be served upon the owner of the property located at 413 West Caledonia Road, West Caledonia, Queens County, Nova Scotia requiring that within fourteen (14) days of the date of the service of the Order, the following work be carried out:

- 1. Demolition of dwelling;**
- 2. Demolition of outbuilding;**
- 3. Clean-up of all debris and properly disposed of at RQM Landfill;**
- 4. Leveling of lot where structures once were;**
- 5. Clean-up of all debris surrounding dwelling and outbuilding; and**
- 6. Replacement of well cover.**

AND THAT, if the owner fails to comply with the Order, the Administrator may cause the requirements of the Order to be carried out and all expenses incurred by the Region of Queens Municipality become the responsibility of the owner.

Kelley-Anne Hurley, Bylaw Enforcement Officer, provided an update on property PID 70151592. The owner of the dwelling is deceased. The single-family, two-story home has been vacant for several years and has serious structural damage. The electric meter and propane have been removed.

MOTION CARRIED unanimously.

7.3 18/10-20 Road, Westfield

It was moved by Councillor Waterman and seconded by Councillor Fancy:

THAT Council declare the property located at 18/10-20 Road, Westfield, Queens County, Nova Scotia as dangerous and unsightly as defined in the Municipal Government Act of Nova Scotia.

AND THAT Council cause an Order to be served upon the owners of the property located at 18/10-20 Road, Westfield, Queens County, Nova Scotia requiring that within fourteen (14) days of the date of the service of the Order, the following work be carried out:

- 1. Demolition of dwelling;**
- 2. Clean-up of all debris and properly disposed of;**
- 3. Leveling of property;**
- 4. Well cover to be replaced; and**
- 5. Overall clean-up of other construction and demolition materials.**

AND THAT, if the owner fails to comply with the Order, the Administrator may cause the requirements of the Order to be carried out and all expenses incurred by the Region of Queens Municipality become the responsibility of the owners.

Kelley-Anne Hurley, Bylaw Enforcement Officer, provided an update on property PID 70137492. This property consists of a vacant and collapsed dwelling that has not been occupied for several years and is in extreme disrepair and structural damage.

Ms. Hurley stated that this property is new to the roster for dangerous and unsightly premises and that she came across this property while investigating another. Due to a possible threat to public safety, a letter was sent to the property owners on January 6, 2016 and to date has received no response.

MOTION CARRIED unanimously.

8.0 ECONOMIC DEVELOPMENT:

Councillor Norman reminded Council that Paul MacKinnon, Halifax Downtown Business Association, will be at the Town Hall meeting room this evening to discuss business initiatives with the Main Street business operators.

Councillor Norman advised that negotiations are continuing with the South Shore Flying Club and that Privateers Country Kitchen will be closing its doors the end of March.

9.0 CORPORATE SERVICES:

There were no items to come before this meeting.

10.0 ENGINEERING AND WORKS:

Councillor Waterman announced that approval to work within the right of way has been received from Department of Transportation to continue with the Trestle Trail under Highway 103.

11.0 FINANCE

There were no items to come before this meeting.

12.0 RECREATION AND COMMUNITY FACILITIES:

12.1 Winter & Spring Schedule – Town Hall Arts & Cultural Centre Update

Norm Amirault, Director of Recreation and Community Facilities, gave an update of the upcoming winter and spring events schedule. Some highlights included:

- Ukulele Group
- Queens Arts Council
- Queens Refugee Care Team
- South Shore Opportunities – Overcoming the Experience Barrier
- VIBE Talks
- Black Heritage Society
- Yarn Party – Sheep to Shore
- Musical Jams in the Lobby
- Blacksmithing – Queens County Museum
- Medway River – Horace MacPherson
- Tim MacDonald, History of Liverpool
- Nova Scotia Association of Geocaching
- Star Wars Day – May 4
- Birders – Photo Exhibit
- Aboriginal History in Queens

Mr. Amirault thanked Councillor Fralic for his involvement with arranging the shows and displays. Councillor Fralic said that the intention of the planned music events will help to introduce people to the Town Hall and other musical events at other venues.

Councillor MacLeod enquired if there would be signage outside to advertise the events. Mayor Clarke indicated that better signage would be investigated and Councillor Inglis indicated that in speaking with the manager of the Astor Theater, there may be consideration for an electronic sign and the Region could look at partnering with them.

13.0 PLANNING:

Councillor MacLeod announced that the Planning Advisory Committee meeting is scheduled for Monday, February 1 at 7:00 in Council Chambers and stressed that these meetings are open to the public.

14.0 QUEENS PLACE EMERA CENTRE:

14.1 QPEC 3rd Quarter Report

Steve Burns, Manager – Queens Place Emera Centre, gave an update on the 3rd Quarter Report (copy attached to original set of Minutes).

Mr. Burns stated that a major concert announcement is being worked on and an announcement is forthcoming.

He will also be partaking in a presentation of the National Health & Fitness Day Webinar on January 27, 2016 with members participating from Prince George, BC, Collingwood, Ontario, and Liverpool, NS and it can be accessed through the Queens Place homepage under Events.

In response to Councillor Fralic's question on how THRIVE grants were executed, Mr. Burns stated they are Health and Wellness grants and the Resource Center decides the distribution. These grants are typically given to increase and encourage physical fitness.

Mayor Clarke left the Chamber and Deputy Major Norman took the chair.

14.2 QPEC – Strategic Review

It was moved by Councillor Fancy and seconded by Councillor MacLeod:

THAT the Region of Queens Municipality initiate a project to review the original strategic objectives of Queens Place Emera Centre and develop an updated strategic plan for the facility.

Richard MacLellan, CAO, gave a brief review of the development of new strategic objectives for QPEC (copy attached to original set of Minutes).

Public sessions are being planned to get the community's ideas and input on utilization. These suggestions will then be consolidated and presented to Council.

In response to Councillor Norman's question on who is leading the strategic plan and if a facilitator will be brought in, Mr. MacLellan said that Mr. Burns will lead the review and plans to meet with a public facilitator this afternoon. He stated that this is a strategic priority of Council and he will also be working with Mr. Burns. If additional resources are needed, it will be sought.

Mayor Clarke returned to Chambers.

MOTION CARRIED unanimously.

14.3 Community Pool Proposal Update

Mayor Clarke stated the presentation prepared by Architecture 49, the consultant retained by the Region to provide options and recommendations for the proposed community pool (copy attached to original set of Minutes) was issued as information only.

He stated a meeting was held with members of Council, the Aquatic Society and Architecture 49, to review their findings. The Aquatic Society will have the opportunity to review the presentation further and look at options for cost savings. Another meeting to discuss how they wish to proceed will be scheduled.

Mayor Clarke stated that the numbers are much larger than anyone had anticipated and that there was universal acceptance that there has to be an endowment fund, which is to be raised by the Aquatic Society, to support the deficit. The deficit is yet to be defined, projections so far are merely estimates.

15.0 REPORTS

Items 15.1 and 15.2 were included in the agenda package for information purposes:

- 15.1 Bylaw Enforcement Officer's Monthly Report – December 2015
- 15.2 Building Inspector's Monthly Report – December 2015

Mayor Clarke turned the chair to Deputy Mayor Norman.

16.0 OTHER:

- 16.1 Nominating Committee Report

It was moved by Mayor Clarke and seconded by Councillor Waterman:

THAT the Council of the Region of Queens Municipality nominate Doug Adams to continue as our representative on the Western Regional Housing Authority Board.

It was noted that Doug Adams is the Chair on this committee and will be invited to give a report to Council in the future.

MOTION CARRIED unanimously.

It was moved by Mayor Clarke and seconded by Councillor Fralic:

THAT the Council of the Region of Queens Municipality nominate Councillor Fiske to the Southwest Nova Biosphere Reserve Board.

MOTION CARRIED unanimously.

It was moved by Mayor Clarke and seconded by Councillor Waterman:

THAT the Council of the Region of Queens Municipality nominate Councillor Fiske, Councillor MacLeod, Councillor Fralic and Mayor Clarke to the RCMP Ad-Hoc Committee.

It was noted that outside advisors from the judicial system may be contacted for advice if required.

MOTION CARRIED unanimously.

Mayor Clarke returned to the Chair.

17.0 IN-CAMERA ITEMS

It was moved by Councillor Fralic and seconded by Councillor Waterman that the proceedings go "In-Camera" at 11:10 a.m. to discuss the following:

- 17.1 Contract Negotiations, MGA 22(2)e
- 17.2 Security of Municipal Property, MGA 22(2)a
- 17.3 Potential Litigation, MGA 22(2)f

MOTION CARRIED unanimously.

It was moved by Councillor Fancy and seconded by Councillor Fiske that the proceedings come out of "In-Camera" at 12:00 p.m.

MOTION CARRIED unanimously.

- 17.1 Contract Negotiations

It was moved by Councillor Fiske and seconded by Councillor Fancy:

THAT the Council of Region of Queens Municipality direct staff to develop a lease agreement with the proponent of the unsolicited proposal as per the Private and Confidential Report of January 26, 2016 and bring back to Council for consideration.

MOTION CARRIED unanimously.

18.0 ADJOURNMENT

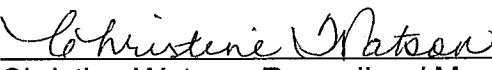
There being no further business, the meeting adjourned at 12:02 p.m.



Mayor Christopher Clarke, Chair



April Whynot-Lohnes, Municipal Clerk

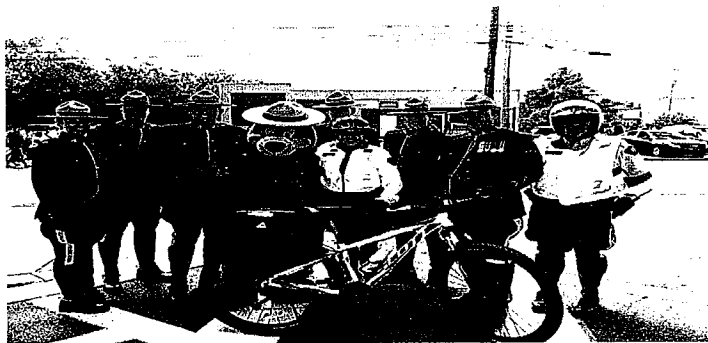


Christine Watson, Recording / Management Secretary

Date Approved: February 23, 2016



Royal Canadian Mounted Police
Queens District
December 2015 Police Report



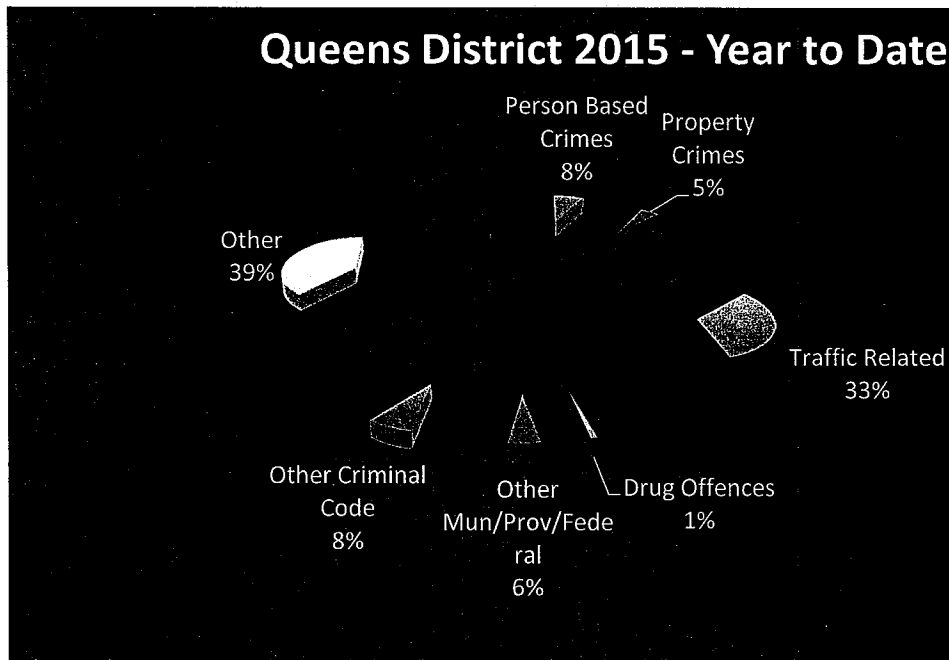
PERSONNEL:

The personnel assigned to Queens District consists of the District Commander, two (2) Corporal Supervisor positions, ten (10) Constables and two (2) Detachment Assistants. The total complement for Queens Detachment is fifteen persons. One of the Constables positions remains designated as Crime Prevention/Victim Services coordinator and another Constable as the Residential Policing Officer for the North Queens area. In addition to the fifteen mentioned above, there is one Provincial position designated for South Shore Traffic Services.

TRANSFERS:

- S/Sgt. MacDougall's transfer is still pending. He has sold his house and will be departing on January 23rd for a house hunting trip. The closing on his home is March 17th.
- The competition for the S/Sgt. Position is well underway and the selection has been made but needs to be ratified by the National Promotion Section before the candidate is announced. It is likely a new District Commander will be named in January.
- S/Sgt. MacDougall continues in his role as the unit commander until a replacement is on site.
- Cst. Laura Cormier has received a transfer to Ontario, she has started the process of preparing for relocation.

MAYOR'S REPORT: Calls for service in December 2015 have increased by nineteen from the previous month for a total of 211 for a total of 230. A total of twenty six checkpoints were conducted throughout the Detachment area for December 2015. There were seven persons incarcerated in the month of December.



2015 Monthly Count

File Type	January	February	March	April	May	June	July	August	September	October	November	December
911 Act	10	15	17	8	15	15	8	9	11	9	11	10
Arson	2	0	0	2	3	0	0	0	0	0	1	0
Assault	9	11	8	9	8	12	9	7	10	10	9	8
Assist Other Agencies	3	3	1	0	4	0	8	9	6	4	3	9
Break and Enter	4	3	3	4	13	21	10	4	4	7	3	6
Causing Animals/Birds Unnecessary Suffering	0	0	0	0	0	0	0	0	0	0	0	0
Checkstop	37	11	28	29	59	27	55	52	39	26	15	26
Crime Prevention	1	3	4	2	4	9	9	7	10	13	18	11
CDSA- Possession	1	2	0	3	6	2	3	4	3	2	0	2
CDSA - Trafficking	0	2	2	0	1	2	0	1	2	3	0	1
Criminal Harassment	2	3	2	2	8	2	0	9	6	3	2	1
Criminal Records Checks	6	0	6	0	0	0	0	0	0	0	0	0
Disturbing the Peace	2	1	1	3	7	7	6	6	4	3	2	2
Drive while Prohibited (Criminal Code)	0	0	0	0	1	0	0	0	1	0	0	0
Fail to Comply w/Court Order	1	2	1	3	3	4	4	9	5	5	3	3
Firearms Act	1	0	0	0	0	1	0	1	2	3	1	1
Firearms Offences	0	0	0	0	0	0	0	1	0	0	0	0
Fraud	5	3	3	3	3	0	0	2	3	0	6	5
Harassing Phone Calls	1	2	0	1	0	2	1	1	2	1	3	2
Impaired Operation	1	5	4	2	6	1	5	5	1	3	5	4
Liquor Control Act Offences	1	0	1	1	5	2	2	3	3	1	2	3
Littering	0	0	0	0	0	0	0	0	0	0	0	0
Lost/Found Items	1	0	1	2	3	0	5	12	5	2	5	1
Mental Health Act	8	5	9	4	5	7	8	15	3	5	7	4
Mischief	5	6	4	7	8	16	16	15	18	12	11	9
Missing Person	3	1	0	1	1	1	1	1	3	2	2	2
Municipal Bylaws	1	0	1	2	2	4	2	11	1	0	5	0
Off Road Vehicle Offences	4	3	1	4	12	2	2	11	4	3	1	8
Property Check	2	0	3	1	3	1	2	0	5	3	4	3
Provincial Wildlife Offences	0	0	0	0	0	0	0	0	4	0	0	0
Robbery	0	0	0	0	0	0	0	0	0	0	0	0
Sexual Assaults	1	1	1	1	0	0	0	1	1	0	1	1
Theft Under \$5000	2	1	2	5	3	9	11	0	14	2	4	13
Theft Over \$5000	0	0	0	0	0	0	0	0	0	0	0	0
Theft of Motor Vehicle	1	0	0	0	2	1	1	3	0	0	2	1
Traffic: Moving Violations	42	21	19	27	25	36	72	100	44	59	26	37
Traffic: Non Moving & Parking	30	32	39	26	28	16	42	54	36	17	9	13
Traffic: Fail to Remain	1	6	2	1	2	1	1	0	1	1	2	1
Traffic: Traffic Collisions	10	18	11	6	10	8	13	9	12	16	8	12
Uttering Threats	8	6	4	3	6	16	6	4	2	7	6	4
Other Criminal Code Offences	0	3	0	0	0	0	0	0	0	0	0	0
Other Calls for Service - Non Offences	33	29	36	29	43	49	48	61	97	43	34	27
Total File Count	239	198	214	191	299	274	350	427	362	265	211	230

Total File Count for 2015: 3260
 Total File Count for 2014: 3005
 Total File Count for 2013: 2484

Daily and hourly occurrences

	SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY	UNKNOWN	TOTAL
NUMBER OF EVENTS ->	32	38	29	33	33	29	33	3	230
0:00 TO 3:59	9	1	1		1	2	2		16
4:00 TO 7:59		2	1	2	2	1	1		9
8:00 TO 11:59	4	4	10	5	7	7	7		44
12:00 TO 15:59	11	18	6	12	9	11	6		73
16:00 TO 19:59	6	6	6	6	9	2	7		42
20:00 TO 23:59	2	7	5	8	5	6	10		43
UNKNOWN HOUR								3	3

Breakdown by month:

<i>Month</i>	<i>Number of occurrences</i>	<i>Percentage of total</i>
January	0	0.0%
February	0	0.0%
March	0	0.0%
April	0	0.0%
May	1	0.4%
June	1	0.4%
July	0	0.0%
August	0	0.0%
September	1	0.4%
October	0	0.0%
November	3	1.3%
December	221	96.1%
<i>Unknown</i>	3	1.3%
Total	230	100%

Breakdown by day of the week:

<i>Weekday</i>	<i>Number of occurrences</i>	<i>Percentage of total</i>
Sunday	32	13.9%
Monday	38	16.5%
Tuesday	29	12.6%
Wednesday	33	14.3%
Thursday	33	14.3%
Friday	29	12.6%
Saturday	33	14.3%
<i>Unknown</i>	3	1.3%
Total	230	100%

Breakdown by time of day:

<i>Time</i>	<i>Number of occurrences</i>	<i>Percentage of total</i>
0:00 - 3:59	16	7.0%
4:00 - 7:59	9	3.9%
8:00 - 11:59	44	19.1%
12:00 - 15:59	73	31.7%
16:00 - 19:59	42	18.3%
20:00 - 23:59	43	18.7%
<i>Unknown</i>	3	1.3%
Total	230	

Community Policing Officer Report:

The following is a breakdown of the activities of the Community Policing Officer for December:

- North Queens Community School: attended a staff meeting
- Spent an entire day conducting anti bullying presentations - very well received by staff & students.
- Conducted a presentation to the Law 12 class.
- Liverpool Regional High School - attended and participated in a MADD/TADD event.
- Attended for a full day to present drug abuse presentations, including one to parents that night.
- Attended Schools Plus meeting in Bridgewater.
- QCCR - regular weekly broadcasts.
- Youth Advisory Committee - attended monthly meeting.
- Attended the Crime Prevention X-mas party.
- Conducted two annual registrations for the National Sex Offender Registry and one address verification for same.
- Conducted a food drive at the Sobey's parking lot for the Stuff the Cruiser initiative and subsequently donated 23 boxes of food to the local food bank.
- I conducted one prisoner escort to Bridgewater.
- Issued 1 warning for a motor vehicle offence.
- Transported one sex assault kit for the Sex Assault Protocol to Bridgewater Police Service.
- Attended Bridgewater to burn drug exhibits.
- Usual investigational files.

Senior Safety Report December:

Kim Masland started as the new Senior Safety Coordinator on 2016-01-04. The following is the last report from Linda Wentzell.

December 2015 Senior Safety Report

The following is my last report as Senior Safety Coordinator.

During the month of December these were some of the activities that took place in the Senior Safety Program:

On December 1st I was invited to attend the Kiwanis meeting and briefly speak on the Senior Safety Program and to introduce the future Senior Safety Program Coordinator for 2016 – Kim Masland.

On December 2nd I took Kim Masland to a lunchtime tea in Brooklyn to introduce her to the seniors in that area.

I was approached by two reporters to give an interview for their papers.

On December 7th I attended a meeting in New Minas for the Southwest Nova Scotia Senior Safety Coordinators. I took the new Coordinator with me and introduced her to the other Coordinators. Many issues were discussed.

I received a referral from a citizen concerning a senior who is being verbally and emotionally abused.

I received a call from a client who is seeking funding to re-shingle his roof.

I did my regular home visits and check-in phone calls.

I received a call from a member of the Queens Care Society stating they may be able to help with the snow-shoveling and plowing needs this winter in Queens County. This would be wonderful!! Thank you so much to this group for any help they may be able to give.

Dec. 14th was my last day of work as I used several hours of overtime to complete the month.

I have thoroughly enjoyed my position as Senior Safety Coordinator over the past 12 years. During that time I have made so many great friends at the detachment and throughout the community. I would like to thank the R.C.M.P. for their support. I would also like to thank the Region of Queens for their support as well. I wish the new Coordinator all the best. She will be starting on January 4th.

INVESTIGATIONS OF INTEREST:

2015/12/03 12:45 911 report of a multi vehicle collision on Highway 103 in Brooklyn. Immediate patrol made and noted tractor trailer engulfed in flames. One confirmed deceased at scene with others transported to hospital with varying injuries. Investigation is ongoing.

2015/12/15 14:45 Police responded to a disturbance in Charleston, a nineteen year old female was found in breach of a court order. She was arrested and is facing charges for the breach and possession of weapon dangerous to the public peace.

2015/12/16 15:43 Members responded to an overturned tractor trailer. Driver was taken to South Shore Regional with minor injuries. Tractor trailer wheels caught the edge of the pavement.

2015/12/19 19:00 A twenty three year old male was pulled over driving erratically. Grounds formulated to read breath demand. Search of vehicle located unsecured, loaded firearm. Driver charged for impaired operation and numerous firearms charges also laid.

Paul MacDougall, S/Sgt.

District Commander

RCMP Queens



QCCR FM 99.3
Queens County Community Radio

Region of Queens Municipality Presentation to Council



QCCR FM 99.3

- The mandate of the station is to be a voice for all the residents of Queens County, facilitating communication among members of the community by fostering diversity in the broadcasting of opinions, spoken word content, and musical programming. By involving community members, the station works to provide programming that is rich in local information and reflection.



QCCR FM 99.3

- WHO IS QCCR FM 99.3?
 - Officially known as CJQC Radio Society a registered Not for Profit
 - CJQC-FM is a community-based radio station that broadcasts 24/7/365 from Liverpool, Nova Scotia.
 - Officially launched in 2008 taken over by CJQC Radio Society in June 2012.
 - QCCR plays music from the 50's,60's,70's 80's, R&B and Motown.
 - Mandated by the CRTC
 - Also known as the Voice of Queens County



QCCR FM 99.3

- Board Members/ Owners:





QCCR FM 99.3

- Dan MacLaren
 - Station Manager
 - Host the Jukebox Jive Show daily
 - Maritime Gospel on Sundays



- Vina Moses
 - Hosts Country Music Round Up Monday – Friday
 - Hosts Country Connections Show on Saturday Night
 - Hosts Maritime Gospel on Sunday



QCCR FM 99.3

- Dick Henneberry
 - Sales Director & Program Director
 - Host of Reminiscent Mood
- Brian Godfrey
 - Treasurer
 - Hosts L'il Red Afternoon Show
- Bill Allan
 - Host of the Coffee Club





QCCR FM 99.3

- There are many volunteer radio show hosts
 - Classic Rock Weekends with Norm Amirault
 - The Rise & Shine Morning Show with Janet Will
 - Indie with Brittany Wentzell Verge
 - Blues and Jazz with Courtney Wentzell
 - Fish for Supper Maritime Music with White Whiskers
 - Storytellers with Lesley Scott
 - Reminiscent Mood with Dick Henneberry



QCCR FM 99.3

- Spoken word programs provided by volunteers
 - Chair Yoga by Amy Wolfe
 - Moment in Time by John Leefe
 - Telling Our Stories by Linda Rafuse & Kathy Stitt and over 100 local community members.
 - Perspectives by Dan MacLaren, Heather Kelly, Tori Benedict and Emily Oickle
 - Older & Wiser with Beth George
 - Engage with Brian Fralic
 - Community Events with Heather Kelly
 - What's Cooking Queens County with Barb MacLaren



QCCR FM 99.3

- Imported Programming

- Treasure Island Oldies with Michael Godin



- Music Unlimited with Ian McPhee



- Shake Rattle Show Time Jim Parsons



- Look for a Star with Gordon Heffler

- Old Parlour Radio with Loran Fevens



- Sentimental Journey Loren Fevens



- News with Ross Ingram



QCCR FM 99.3

- Studios – Offices – Equipment – Staff

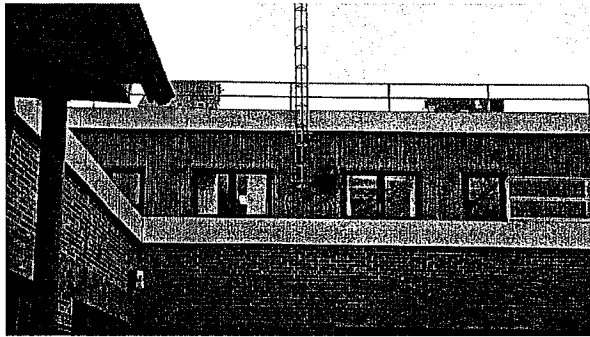
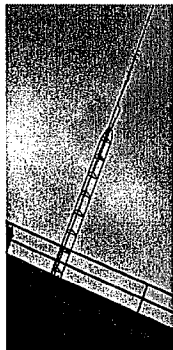
- QCCR is located on Market St in the heart of Liverpool, above the Post Office.





QCCR 99.3 FM

-QCCR has an antenna attached to the roof of the post office building and transmits 50 watts.



QCCR FM 99.3

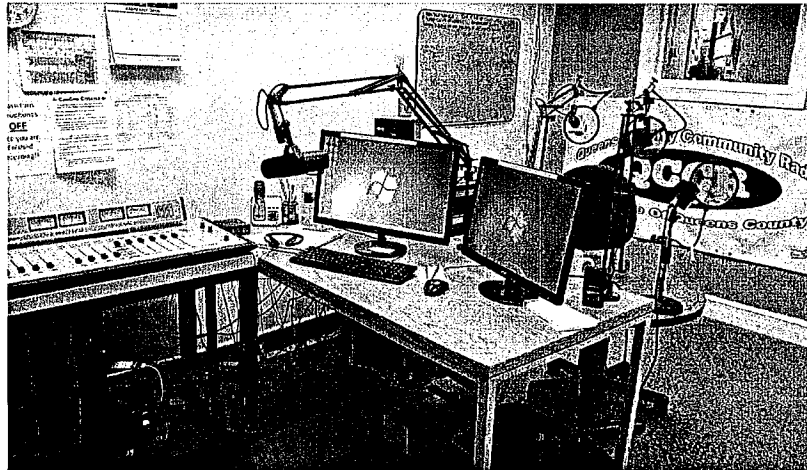
State of the Art Equipment from good planning & budgeting!





QCCR FM 99.3

- Studio A



QCCR FM 99.3

- Studio A & B Reception





QCCR FM 99.3

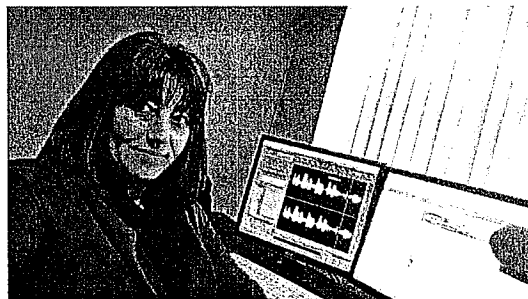
- Staff

Events

Weather

News

Technical Support

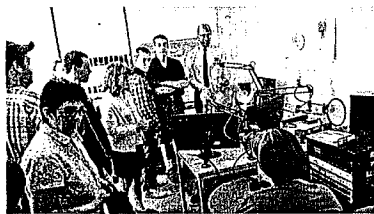


Heather Kelly



QCCR FM 99.3

- QCCR loves drop ins to record station liners, promote NFP events and record promotions for community groups or just check out the station.



Verge House visiting



SSO Community Skills Program



QCCR FM 99.3

- Interviews
- Premier Stephen MacNeil
- Stuart McLean
- Jamie Baillee
- Naomie Bristow
- Jimmy Snow
- Darrell Dexter
- Bobby Curtola
- Charley Pride
- Makayla Lynn
- Hal Bruce
- Rachel Ashley



QCCR FM 99.3

Community Interviews



Barbera Eldon VON Promo



Shelley Shupe for MS Fighters & Families



New Chairs for Hospital Hustle



Jamie Long Me to We Dominican Republic



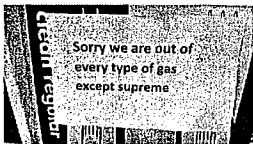
QCCR FM 99.3

• QCCR Covered the News in 2015



QCCR FM 99.3

• QCCR Covered the News in 2015





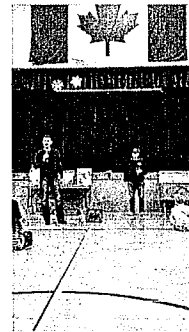
QCCR FM 99.3

- Engaging the community.



QCCR FM 99.3

- Engaging the Community





QCCR FM 99.3

- Scholarship Program at LRHS
- Partnership with Hank Snow for the Annual Tribute for stage hosting and promotion.
- 2013 NS Music Week partnership stage hosts and promotion and press coverage
- 2014 Junior Curling Championship Press Coverage.



QCCR FM 99.3

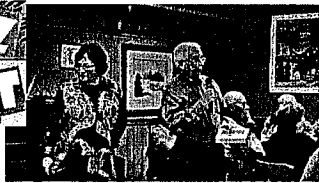
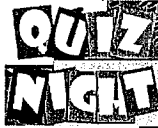
- The Hosts





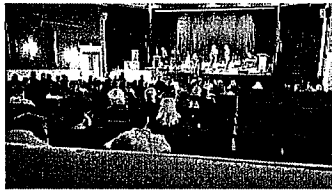
QCCR FM 99.3

- QCCR Fundraising



Trivia Nights

QCCR Autumn Showcase

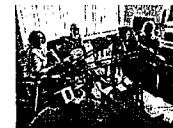


Monthly 50/50 Draws



QCCR FM 99.3

- CRTC Grants for Older & Wiser and Telling Our Stories





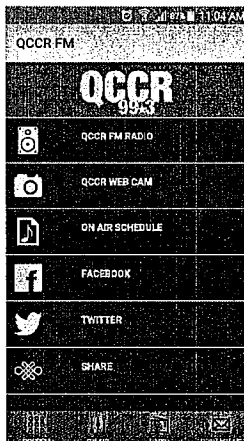
QCCR FM 99.3

- Highlights of QCCR



NCRA Annual Meeting in Saint John, NB

Vina Moses at the CCMA's representing QCCR



FREE QCCR App

Volunteer of the Year 2015

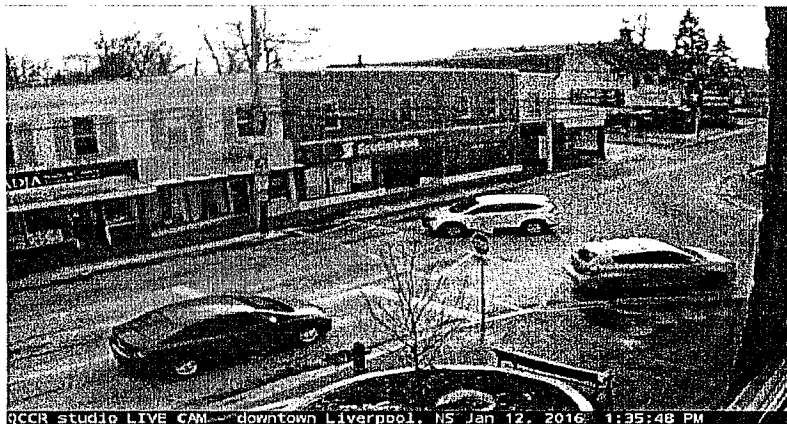


Blaine Whycott



QCCR FM 99.3

- The QCCR Live webcam. Liverpool is seen all over the world on our website.



QCCR studio LIVE CAM - downtown Liverpool, NB Jan 12, 2016 1:35:48 PM



QCCR FM 99.3

- Challenges & Opportunities
 - QCCR continues to seek sustainable funding opportunities through advertising, sponsorships, partnerships and grants.
 - The CRTC is our watchdog and QCCR is in good standing but they play a critical role in how and what we broadcast.
 - QCCR's focus is growth in coverage
 - Building partnerships in the community to foster sustainability.
 - Increasing our profile in the community



QCCR FM 99.3

- What can you do?
 - Listen to QCCR 99.3, online at www.qccrfm.com or on the FREE QCCR App.
 - Promote QCCR locally wherever you can.
 - Drop into the station and record a liner, promote your NFP organizations through PSA's and interviews.
 - Bring ideas, suggestions and opportunities for growth and sustainability.
 - Identify funding or partnership opportunities.
 - Spread the word and promote QCCR, YOUR QUEENS COUNTY COMMUNITY RADIO, The Voice of Queens County!

6pm
OCCR 99.3 presents VIBETALK
 218 MAIN STREET, LIVERPOOL
TOWN HALL
 arts & cultural centre
03 February 2016

Social Evening Cash Bar
socialize - network - connect with those
that share your view of the community

6 VIBETALKS

- 20 slides, 20 seconds each
- 7 minutes of the best talks in town
- 10 minutes of excitement follows each talk
- 102 minutes to jazz up your Wednesday night

6 VIBRANT presenters

- **OCCR FM 99.3**
The VIBRANT voice of Queens County
- **Port Grocer**
Creating a VIBRANT hub in Port Madras
- **Richard MacLellan**
Region of Queens Chief Administrative Officer: this is the VIBRANT guy you should meet
- **Hell Bay Brewing**
Because beer makes everything more VIBRANT
- **Queens County Aquatic Society**
Delivering a plan for a VIBRANT pool in Liverpool
- **North Queens Business Hub**
Where VIBRANT ideas and action comes together

Queens Place Emera Centre January 13, 2016

Q1=April/ May/ June Q2=July/ August/ September Q3=October/ November/ December Q4= January/ February/March

Walking Track
walkers per day

	Q1 Ave.	Q2 Ave.	Q3 Ave.	Q4 Ave.	9mos. Ave.
2012	27	18	20	56	31
2013	24	14	19	46	26
2014	18	11	19	54	25
2015	26	17	20*		

Walking Track
Memberships
Monthly

	Q1 Ave.	Q2 Ave.	Q3 Ave.	Q4 Ave.	9mos. Ave.
2012	37	27	33	91	47
2013	37	18	35	60	38
2014	25	17	36	76	39
2015	33	21	27		26

Fitness Centre
Daily Users

	Q1 Ave.	Q2 Ave.	Q3 Ave.	Q4 Ave.	9mos. Ave.
2012	64	51	69	111	71
2013	84	54	66	97	73
2014	82	63	68	92	75
2015	75	57	72		69

Fitness Centre
Annual memberships
Start

	Q1 Adult	Q1 Junior	Q2 Adult	Q2 Junior	Q3 Adult	Q3 Junior	Q4 Adult	Q4 Junior	TOTAL 9mos. Adult	TOTAL 9mos. Junior
2012	25	3	58	3	27	2	56	3	166	11
2013	35	3	41	3	24	0	45	1	145	8
2014	30	2	40	7	35	3	42	4	147	16
2015		4		4	36	4				12

Fitness Centre
Annual memberships
TOTAL

	Q1 Adult	Q1 Junior	Q2 Adult	Q2 Junior	Q3 Adult	Q3 Junior	Q4 Adult	Q4 Junior	TOTAL 9mos. Adult	TOTAL 9mos. Junior
2012	25	3	58	3	27	2	56	3	166	11
2013	35	3	41	3	24	0	45	1	145	8
2014	30	2	40	7	35	3	42	4	147	16
2015		4		4	36	4				12

Punch Cards Sold FITNESS NEW	Q1		Q2		Q3		Q4		9mos.	
	Adult	Junior	Adult	Junior	Adult	Junior	Adult	Junior	Adult	Junior
2014	0	0	0	0	0	0	0	0	0	0
2015	0	0	0	8	0	0	0	0	8	0

Personal Training Packages Sold	Q1		Q2		Q3		Q4		9mos.	
	Units	Units	Units	Units	Units	Units	Units	Units	Total	Total
2012	6	10	13	21	50	29	50	29	50	29
2013	9	13	10	15	47	32	47	32	47	32
2014	10	13	5	11	39		39		39	
2015	6	8	8							

ARENA ICE HOURS	Q1		Q2		Q3		Q4		9mos.	
	Hrs.	Hrs.	Hrs.	Hrs.	Hrs.	Hrs.	Hrs.	Hrs.	Total	Total
2012	295.5	176.75*	507.5	556.5	1536	980	1536	980	1536	980
2013	403.75	326.75	506.25	422*	1659	1237	1659	1237	1659	1237
2014	313.25	256.25	503.25	490.5	1563	1073	1563	1073	1563	1073
2015	306	261.25	541.75							

Community Room Payable Hours	Q1		Q2		Q3		Q4		9mos.	
	Hrs.	Hrs.	Hrs.	Hrs.	Hrs.	Hrs.	Hrs.	Hrs.	Total	Total
2012	63	44	88	51	246	195	246	195	246	195
2013	53.5	19.5	29	119.5	222	102	222	102	222	102
2014	106	20	36.5	87	250	163	250	163	250	163
2015	67.5	69.25	28							

Community Room No Charge	Q1		Q2		Q3		Q4		9mos.	
	Hrs.	Hrs.	Hrs.	Hrs.	Hrs.	Hrs.	Hrs.	Hrs.	Total	Total
2012	0	0	3	94	97	0	97	0	97	0
2013	108.5	56.75	68	65.25	299	233	299	233	299	233
2014	67.25	58.25	122.5	72.75	321	248	321	248	321	248
2015	93	64	89.75							

Meeting Room
payable Hours

	<u>Q1</u>
	<u>Hrs.</u>
2012	20.75
2013	107
2014	32.5
2015	35.5

<u>Q2</u>
<u>Hrs.</u>
30
40.75
45.5
41.25

<u>Q3</u>
<u>Hrs.</u>
48
30.75
23
44

<u>Q4</u>
<u>Hrs.</u>
225.75
23.25
30.25

YTD	9mos.
<u>Hrs.</u>	<u>Hrs.</u>
325	99
196	179
120	101
	121

QPEC Monthly Statistical Data

December 2015

Indoor Track - Average Users Per Day

	April	May	June	July	August	September	October	November	December	January	February	March
12/13	40	26	16	17	18	20	21	21	19	62	59	48
13/14	35	20	18	18	13	11	12	20	24	43	54	41
14/15	26	14	13	12	12	10	14	22	20	52	51	59
15/16	39	18	21	19	15	13	19	22	20			

Indoor Track - Number of Memberships Starting

	April	May	June	July	August	September	October	November	December	January	February	March
12/13	59	37	15	26	27	27	33	36	31	108	90	76
13/14	53	31	26	19	16	20	25	33	48	56	65	58
14/15	35	20	20	19	14	19	22	47	39	80	73	75
15/16	47	25	26	23	19	17	27	37	19			

Fitness Centre - Average Number of Users Per Day

	April	May	June	July	August	September	October	November	December	January	February	March
12/13	72	69	52	46	53	55	56	66	84	111	112	96
13/14	96	87	69	63	44	55	67	65	67	92	102	93
14/15	99	80	67	69	58	62	64	70	69	101	82	90
15/16	96	67	61	54	61	65	68	78	71			

Fitness Centre - Annual Memberships Starting

	April		May		June		July		August		September		October		November		December		January		February		March		
	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	
11/12	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	16	0	45	1	16	0	7	0
12/13	9	0	14	3	2	0	16	0	27	1	15	2	7	2	16	0	4	0	37	1	10	0	9	2	
13/14	14	1	16	1	5	1	7	0	19	0	15	3	12	0	8	1	4	0	24	0	16	0	5	2	
14/15	10	1	13	1	7	0	7	1	24	3	9	3	19	2	12	1	4	0	24	4	9	0	9	0	
15/16	9	0	8	3	1	1	14	2	15	2	13	3	21	2	9	2	6	0							

Fitness Centre - Total Current Annual Memberships

	April		May		June		July		August		September		October		November		December		January		February		March	
	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR
11/12	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	16	0	61	1	77	1	84	1
12/13	93	1	107	4	109	4	125	4	152	5	167	7	174	9	190	9	178	9	170	9	164	9	166	11
13/14	171	12	173	10	176	11	167	11	159	10	159	11	164	9	156	10	156	10	143	9	149	9	145	9
14/15	141	9	138	9	140	8	140	9	145	12	139	12	146	14	150	14	150	14	150	18	143	18	147	16
15/16	146	15	141	17	135	18	142	19	133	18	137	18	139	18	136	19	138	19						

Fitness Centre - 3 Month Memberships Starting

	April		May		June		July		August		September		October		November		December		January		February		March	
	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR
11/12	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	17	2	70	6	23	3	15	0
12/13	22	2	8	3	6	0	4	1	7	0	16	2	7	2	19	3	12	0	29	8	17	3	26	8
13/14	18	10	5	4	11	3	16	0	7	0	6	3	15	1	14	2	12	7	32	6	28	20	21	9
14/15	20	17	13	3	14	5	8	4	5	1	19	11	17	8	11	4	10	4	41	4	13	11	24	6
15/16	25	6	8	12	13	7	7	6	3	0	13	12	17	8	10	3	7	3						

Fitness Centre - Total Current 3 Month Memberships

	April		May		June		July		August		September		October		November		December		January		February		March		
	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	
11/12	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	17	2	87	8	110	11	108	9
12/13	60	5	45	5	36	5	18	4	17	1	27	3	30	4	42	7	38	5	60	11	58	11	72	19	
13/14	61	21	49	22	34	17	32	7	34	3	29	3	28	4	35	6	41	10	58	15	72	33	81	35	
14/15	69	46	54	29	47	25	35	12	27	10	32	16	41	20	47	23	38	16	62	12	64	19	78	21	
15/16	62	23	57	24	46	25	28	25	23	13	23	18	33	20	40	23	34	14							

Fitness Centre - 1 Month Memberships Starting

	April		May		June		July		August		September		October		November		December		January		February		March	
	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR
11/12	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	24	13	90	22	71	21	55	16
12/13	47	18	49	22	43	10	44	11	50	9	41	21	36	11	51	23	42	23	77	19	59	30	59	25
13/14	60	33	55	32	38	15	46	17	35	3	41	15	43	15	31	11	31	13	60	19	51	22	59	24
14/15	53	38	53	36	37	18	44	19	39	12	29	19	28	17	41	15	34	15	57	23	40	26	50	28
15/16	43	26	33	27	23	17	20	14	31	10	38	19	33	15	39	18	30	16						

Fitness Centre - 1 Week Memberships Starting

	April		May		June		July		August		September		October		November		December		January		February		March	
	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR
12/13	-	-	-	-	-	-	4	1	15	4	4	0	7	0	3	0	24	8	6	2	2	3	6	0
13/14	11	2	5	0	11	1	15	3	10	6	5	1	2	0	11	3	18	16	5	1	9	1	10	2
14/15	12	4	10	0	6	1	26	1	22	5	11	0	7	1	9	0	21	6	6	4	8	2	6	5
15/16	10	4	4	0	9	3	15	3	10	7	2	0	8	0	2	0	10	12						

Fitness Centre Punch Cards Redeemed

	April		May		June		July		August		September		October		November		December		January		February		March	
	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR	AD	JR
15/16	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	0	-	-	-	-	-	-
16/17	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

Group Fitness Class Registration

12/13	Mar - Apr		July - Aug		Sept - Nov		Jan - Mar	
	8 wk session	5 wk session	8 wk session	8 wk session	8 wk session	8 wk session	8 wk session	8 wk session
People	61	92	21	35	45	75	47	82
Reg								

13/14	April - May		Sept - Oct		Nov - Dec		Jan - Mar	
	8 wk session	8 wk session	8 wk session	6 wk session	6 wk session	8 wk session	8 wk session	8 wk session
People	52	68	36	77	61	92	69	97
Reg								

14/15	Mar - May		May - June		July - Aug		Sept 1 - Nov 1		Nov 9 - Dec 20		Jan 11 - Mar 7		Mar 15 - May 8	
	8 wk session	6 wk session	4 wk session	4 wk session	4 wk session	8 wk session	8 wk session	6 wk session	8 wk session	8 wk session	8 wk session	8 wk session	8 wk session	
People	65	91	48	68	18	32	24	48	34	49	39	62	30	54
Reg														

15/16	May 10 - Jun 27		July 5 - Aug 1		Aug 9 - Sept 5		Sept 13 - Nov 7		Nov 16 - Dec 18		Jan 11 - Mar 4	
	6 wk session	4 wk session	4 wk session	4 wk session	4 wk session	5 wk session	8 wk session	8 wk session	8 wk session	8 wk session	8 wk session	
People	25	49	9	17	8	12	19	30	27	45	-	-
Reg												

Multiple means to join: pass/ register/ punch card

Personal Training Packages Purchased

	April	May	June	July	August	September	October	November	December	January	February	March
12/13	2	0	4	1	3	6	2	6	5	8	4	9
13/14	2	4	3	3	6	4	8	1	1	11	2	2
14/15	4	5	1	5	4	4	0	2	3	7	1	3
15/16	4	1	1	4	3	1	3	5	0			

Ice Rentals

	April	May	June	July	August	September	October	November	December	January	February	March
12/13	179.5	116	0	0	70.5	106.75	174.5	156	177	165.25	189.5	201.75
13/14	201	156	46.75	70.75	140.5	115.5	133.75	198	174.5	66.75	165.25	190
14/15	135.5	123.75	54	90.75	80.25	85.25	132.5	185.5	185.25	157	160.75	172.75
15/16	128.5	122	55.5	91.5	79.5	90.25	139	203.25	199.5			

Community Room Hours Rented

	April	May	June	July	August	September	October	November	December	January	February	March
12/13	16	24.5	22.5	30.5	3.5	10	29.5	40.5	18	7	10.5	33.5
13/14	14	14	25.5	13	4	2.5	9	13	7	8	15	96.5
14/15	42	54	10	10	2	8	13	17.5	6	12	46.5	28.5
15/16	11	16	40.5	27	13	29.25	13	4	11			

Community Room Hours Rented at No Charge

	April	May	June	July	August	September	October	November	December	January	February	March
12/13	-	-	-	-	-	-	0	3	0	36	25	33
13/14	38	42	28.5	8.25	8.5	40	17.5	28.5	22	10.25	29.5	25.5
14/15	18.75	26.5	22	7.5	12	38.75	21.25	42.25	59	30	13	29.75
15/16	43.25	32.5	17.25	11.5	22.5	30	33.75	50	56			

Meeting Room Hours Rented

	April	May	June	July	August	September	October	November	December	January	February	March
12/13	5.5	6.25	9	6	6	18	21.25	7	19.75	3	95.5	127.25
13/14	70.5	30	6.5	12.75	19	9	17	13.75	0	5.5	11.75	6
14/15	9	7.5	16	9	13	23.5	19	2	2	5	13.5	11.75
15/16	15	17.5	3	7.25	24.5	9.5	29	13	12			

QPEC Forecast January 18, 2016

Revenue	Budget	NEW Forecast	Detail
Queens Place Recreation Facility			
Ice Rentals	220,000	220,000	Up 43.5 hrs. on LY since Sept. Averaged 201 hours each last 2 months.
Concessions	32,000	36,500	Driven on events, weekend games, tournaments, Privateers last 3 months.
Fitness Revenue Memberships	125,000	126,126	Activity brisk this time of year. Dollars flat. Thrive grant being executed.
Fitness Classes	22,500	17,540	Registration strong for first of year session. Join anytime!
Personal Trainer	4,600	5,550	Dollars driven on an organization buy.
Sponsorships	10,000	11,000	Collected.
Advertising	23,000	35,000	Continue to source opportunities.
Special Events	13,525	14,500	2 events cancelled SouSho and Dance 5678. 1 convention added.
Concert	97,500	123,688	July 2015 concert event.
Room Rentals (Fitness/Community)	10,000	9,695	As booked. 1 long term private rental planned did not take place.
Skate Sharpening	4,000	3,535	As required.
Indoor Track	16,500	14,300	December reveune less than expected...inclement weather drives this.
Youth Health Centre Lease	8,845	8,845	Per contract.
Gate Revenue	4,500	5,025	Venue fees on events. 2 events community room scheduled per plan.
Public Skating	5,500	3,580	Thrive part LY number, rate now \$2. Minor changes to access ex. Strollers.
Vending Machines	18,000	14,500	As required by users.
	615,320	648,064	Projected revenue \$32744 positive to budget.
Expenditure	Budget	NEW Forecast	Detail
Queens Place Community Facility			
Salaries	620,449	616,000	Position change from FT to a PT in Operations.
Contingency	1,000	0	
Training/Memberships	7,000	9,430	First Aid required for staff, MCA/Siemens/Cimco training \$6,900
Canteen Supplies	27,000	27,735	Based on requirements for concession/bar.
Marketing/Promotions	23,500	12,500	Promotions for gift certificates, personal training and Fitness Punch.
Special Events	17,500	11,750	Cost of setup, less 2 events not executed.
Concert	97,350	101,961	July 2015 music event.
Office Supplies	6,500	5,350	Only as required.
Insurance	11,800	11,800	As planned.
Licenses & Fees	13,775	10,750	Remaining charges to come in.
Equipment	7,500	19,250	Number of fitness equipment billings for repairs and maintenance.

Telephone	10,500	10,500	cable/ Internet/ facility phone
Power			December billing will tell if we made any progress
Propane	5,500	5,250	Based on ice hours and equipment use.
Facility Maintenance			Ongoing issues and repairs are being addressed and completed.
Fuel Costs			Based on litres and trends compared to LY.
Sewer & Water Fees	9,500	9,500	Per RQM
	1,196,324	1,242,776	Projected expenditure over \$46,452 to budget.
	-581,004	-594,712	projected additional deficit \$13,708

General observations revenue:

Revenue forecast to be \$32,744 above budget.

Revenue ice rental has been stronger than anticipated after 9 months. Besides rate increase hours rented 36* greater than LY end Q3.

Net fitness revenue (all) projected to be down. A look at the delivery of membership and what it encompasses is required.

Advertising and sponsorship are pursued ongoing.

Large concert event to be finalized.

Room and studio rentals are suggested to potential users. Every effort made to accommodate.

General observations expenditure:

Expenditure forecast to be \$46,452 in excess of budget.

1 FT position was converted to a PT position. Other wage expenditure approached in a responsible manner. New staff integration continues. The marketing budget has been held as a means of mitigation.

Licences and fees planned are being expended. These are critical to compliance.

Training done as required with an additional spend due to staffing changes. This has resulted in positive maintenance actions for the facility.

Additional facility maintenance and repairs required are being completed to stabilize systems moving forward.

Facility maintenance overall and fitness equipment repairs are areas that continue to be unpredictable.

The facility is 5 years old and additional areas of compliance and repair are still being discovered.

A header pipe fix was required 2 months into the year with an all in cost of \$21,111. This was above the plan.

Deficit Forecast:

The planned deficit was \$581,004 and the forecast at mid January is \$594,712 an increase of \$13,708.

General Facility recap Q3:

Fitness Centre

- * Product sold: **TY 806 LY 980** (refers 1 week, 1 month, 3 month, annual. Does not include day pass, punch cards).
- * Less 174 represents a 17% decline in above product.
- * Junior purchases at 97% of LY.
- * Q1 and Q2 there was a decline in Adult participation. Factors may include: economy, reach, priority, work away, trade in and out, less uptake from workers coming to Queens.
- *Overall 3 month membership most stable. A lesser term. Best value is the annual and promoted as such.
- *Effective December 2015 a Fitness Centre punch card added. Small uptake. May uptake from gift certificates sold at holiday season.
- *Track free week held in December. Poor weather drives usage. Personal training dollars trending positively and a promotion for 10% off December and January in effect.
- *Encouraged by usage from Lockport/Shelburne area with a group travelling to the Fitness Centre. They enjoy the facility.
- * 'Bring a Friend' was encouraged for Free Fitness Class week. This was positive and registration and attendance have started strong for this 8 week session. Join anytime.
- *Child and Youth Yoga has returned. Adult Yoga expected to return in the next class session. Certified personnel is a challenge to acquire to so specialized classes.
- *We continue to look for unique programs for adults and youth that can be added provided they meet required guidelines.
- *Working with LRHS on plan to offer classes for youth onsite at the school.
- *Engaging group of youth frequents the fitness centre. Youth Fit offering has been busy.
- *Group during early mornings at 6AM continues to grow.
- *Thrive access grant was received and distribution of these certificates being executed by the Queens Family Resource Centre.
- *Partnership developed with Atlantic Superstore dietician. Sessions offered at the store are co-ordinated with Fitness and advertised in Fitness for members.
- *Staff of Queens Place Emera Centre will participate in a national webinar Wednesday January 27 in recognition of the execution of National Health and Fitness Day June 6, 2015.
- *Walk N Talk Coffee Stop held Thursday mornings in the lobby grew to upwards 18 participants during the holiday season, complete with music! Knitting group formed.
- *As we budget for this coming year the consideration of membership product pricing and access are under consideration.
- *The position of Fitness Casual was filled.

Marketing/Advertising/Sponsorship

- * Advertising tools have included: the Advance web, the Advance, facility website, RQM website and Twitter support, facility Facebook and RQM support, Qcrr Radio, CKBW Radio.
- * We continue to look for advertising and sponsorship revenue opportunities and would like to recognize the support of all those who have supported the facility.

Rooms- Studio/Boardroom/Community Room

- *Community Room hours Payable: **TY 165 LY 163** (to end Q3)
- *Community Room hours No Charge: **TY 247 LY 248**
- *Boardroom hours Payable: **TY 121 LY 101**
- *We continue to encourage revenue positive bookings for meetings, birthday parties, private events.

Arena

- Ice hours rented: **TY 1109 LY 1073** (at times dependent on community activity, events booked of non-ice nature, weather)
- *Small uptake in activity from LCLC users as a result of sledge event and the closure of the Chester arena. Prime ice time and travel considerations. All additional appreciated.
 - *Have continued to encourage the acquisition of tournaments by organizations. The booking of spring/summer ice has begun.
 - *Jack Frost tournament in December was a very positive event, well organized and enjoyed by many. Well done!
 - *Queens County Blades held a christmas ice show. Activity with QCMHA, Junior B Privateers and the AAA Bantam Hurricanes was brisk. Mersey Hockey and Lady Cougars were busy on ice. Gentlemens and teachers slots very active! Public, Parent and Tot as well Adult skates continued.
 - *Implemented guidelines to allow strollers on ice during Partent ana Tot Skates, wheelchairs and sledges during Adult Skate.

Events (highlights)

*NOTE: a major concert event will be announced.

- *Wednesday January 27, 2016 1:00PM National Health and Fitness Day Webinar Information to access TBA via queensplace.ca and facebook
- *Friday February 12, 2016 9:00-Midnight David Dobson and Philip Harding Community Room Tickets QPEC Information Desk -Limited!
- *Friday March 18, 2016 9:00-Midnight Jamie Cotter and the Country Outlaws Community Room Tickets QPEC Information Desk - Not yet on Sale!
- *Friday April 22, 2016 7:30-8:30PM The Country Kids - Family show Community Room Tickets QPEC Information Desk - Not yet on Sale!

Recommendation Report: Queens Place Emera Centre, Strategic Plan
Submitted by: Steve Burns, General Manager, Queens Place Emera Centre
Date: January 26, 2016
Origin: Council, QPEC Update, December 15, 2015

Legislative Authority: MGA, Part IV, Power to expend money, 65, (k) recreational programs

Recommendation:

THAT the Region of Queens Municipality initiate a project to review the original strategic objectives of Queens Place Emera Centre and develop an updated strategic plan for the facility.

Background:

In the early 2000's, a series of community engagement activities demonstrated a need for new recreation infrastructure. The problem was identified in funding applications of the day as follows:

Our existing facilities are either in deplorable condition and in need of immediate repair, or are failing to provide year-round access and programs to fulfill the needs of our citizens. Replacing or updating the arena alone would be a huge financial undertaking and would only service one of our many needs. Urgent attention needs to be given to our recreation infrastructure to help combat the severe decline in fitness and health plaguing our province and our community: especially children and those at risk for illness and disease. Our current recreational facilities are insufficient and render us incapable of providing the programs and services needed to address these severe problems.

The health of our people is not the only concern that needs to be addressed immediately; we also need to protect the health of our community. Quite simply, in order to survive, we must reinvent our community. We have an incredible dependence on a struggling resource based industry; an industry facing major shifts across the planet, not just our region. The rapidly changing and competitive global economy along with rising fuel and energy prices are also providing increasing challenges to other key industries we depend on. We need to ensure there are contingencies in place should anything happen to our current core industries; we need to be prepared. Ultimately, lack of jobs and services will guarantee further out migration and we cannot afford to lose any more of our population. We need to provide people with the opportunities, resources and services that they are currently finding in neighbouring communities and beyond. It is imperative to actively and aggressively source partnerships with developers and investors. An infrastructure competitive to surrounding and regional areas is the key to attracting the attention of investors, growth and retention of our population.

On January 22, 2007 the Region of Queens Municipality provided direction with the following approved motion of Council:

That the Council of the Region of Queens Municipality assume the lead role in the establishment of an affordable and long term financially sustainable recreation facility for the residents of the Region.

Later in 2007, dma Planning & Management Services, in partnership with Sperry & Partners Architects commissions a recreational facility needs assessment study. The terms of the study were to:

Provide strong and reliable data that identified priority needs and interests of a majority of the Municipality's residents; define a financially viable facility; and one that will improve the overall quality of life for community residents. The resulting facility should contribute to improving residents' health, well-being and sense of belonging, while also benefitting the economic vitality and overall prosperity of the Municipality."

Some key findings of the assessment were follows:

- Over 40% of respondents indicated there were recreational programs or activities that they would like to participate in;
- 80% of respondents indicated a new facility was required;
- 75% of respondents indicated that they would use a new facility;
- 59% of respondents indicated that their household would use the facility once per week;
- Over 70% of respondents indicated they would support the capital construction of the facility
- 52% of respondents agreed that they would support an annual tax increase

In 2010, a fundraising campaign for Queens Place was launched. The campaign had three goals:

1. Health for people
2. Growth for community
3. Investment in the future

Queens Place Emera Centre opened December 2011. The facility is located within 1.5 hours of rural and urban centres such as Halifax Regional Municipality, Yarmouth and the Valley Region of Nova Scotia as well as accessible to other major centres in Atlantic Canada such as Moncton, N.B. and Charlottetown, P.E.I. with relative ease. A multi – purpose venue, QPEC is anchored by an arena featuring 1050 seats surrounding an NHL ice size surface. The arena can be transformed into a convention and concert venue allowing a capacity of upwards 2000 participants. A two-lane track for running and walking surrounds the upper concourse and a community space overlooks the arena surface. The community room is a great place to host a general meeting, small music event or birthday party and comes complete with a bar and kitchen. There is a boardroom located in the lobby area where you also find a spot to relax. A signature piece of QPEC is the state of the art 4000 sq. ft. Fitness Centre and 1150 sq. ft. Fitness Studio, areas where you can choose to enhance your fitness level at your pace. Also access the surrounding grounds for a picnic, game of basketball or a healthy walk around the crusher stone groomed trail in summer. Winter is also fun at QPEC as you can access the toboggan hill or use the trail to cross country ski. Queens Place Emera Centre is primarily a rental venue, a pay-for-use facility. Internal programming takes place with the organization of personal training and group fitness classes in the Fitness Centre, seminars, support of various events such as National Health and Fitness Day, a mini concert series in the community room space. We encourage and search for private rentals to use the studio and rooms and pursue options to rent the large arena space for events. Staff engages users to assist in the planning and execution of events, tournaments and other provincial or national events that may become of interest to community organizers to host.

Summary of successes

Arena:

- 5867 Hours of Ice Rentals since April 2012.
- 4 major concerts: Nova Scotia Music Week Gala Show 2012, Travis Tritt 2013, Charley Pride 2014, Blue Rodeo 2015
- 3 Hank Snow Tributes
- 3 Hot on the Ice Women's Hockey Tournaments
- 3 RQM Canada Day Celebrations
- 2 World Junior A Challenge games
- 2 NHL Legend fundraiser games
- 2 Wrestling Shows
- 2 QPEC Zumba Parties
- 1 Convention – Jehovah Witness
- 1 National event – M+M Canadian Junior Curling Championships
- Maritime Junior A hockey games, Atlantic University Hockey
- Junior B Privateer Hockey, formerly South Shore Junior C Wild.
- Provincial Figure skating competitions, Broomball Provincials.
- QCMHA, hockey schools, Lady Cougars, QCB, provincial and local tournaments.

Community Room and Boardroom:

- 883 hours payable since April 2012, an average of 235 per year Community Room.
- 964 hours provided under the Not for Profit policy since January 2013, an average 321 per year in Community Room.
- 762 hours payable since April 2012, an average 203 per year in the Boardroom.
- Mini Concert Series – Harding and Dobson, Johnny Lake in 2015 with scheduled Harding and Dobson (Feb.), Jamie Cotter and the Country Outlaws (Mar.) and The Country Kids (April) in 2016.
- Seminars, birthday parties, warm room for events, Registrations, business meetings.
- Fitness Studio uses: youth dance, dryland training, specialty classes, ballet.

Fitness Centre:

- 96,990 visits recorded since April 2012, average 26,880 per year
- 280 active memberships November 2015 (not including day pass, 10 punch fitness, 10 pass punch class and class participants)
- 34,410 visits recorded on the track, an average of 9,810 per year
- 1,699 track memberships sold an average of 492 per year.
- 158 personal training packages sold since April 2012.
- 3 Can Fit Pro Trainers on staff.

Discussion:

It has been three years since opening, and five years since the project was actually initiated, and approximately fifteen years since the community started the vision of renewing the recreation facilities in the Region. It is time to do a fulsome check in with the community, stakeholders, and council regarding the facility. Key questions to be asked and considered include:

- What are our objectives with the facility?
- What are we doing well?
- What can we improve on?
- What does a successful Queens Place Emera Centre look like?
- How do we achieve that vision of success?
- What programs does the municipality need to offer?
- Who do we need to work with?
- How should this success be governed?

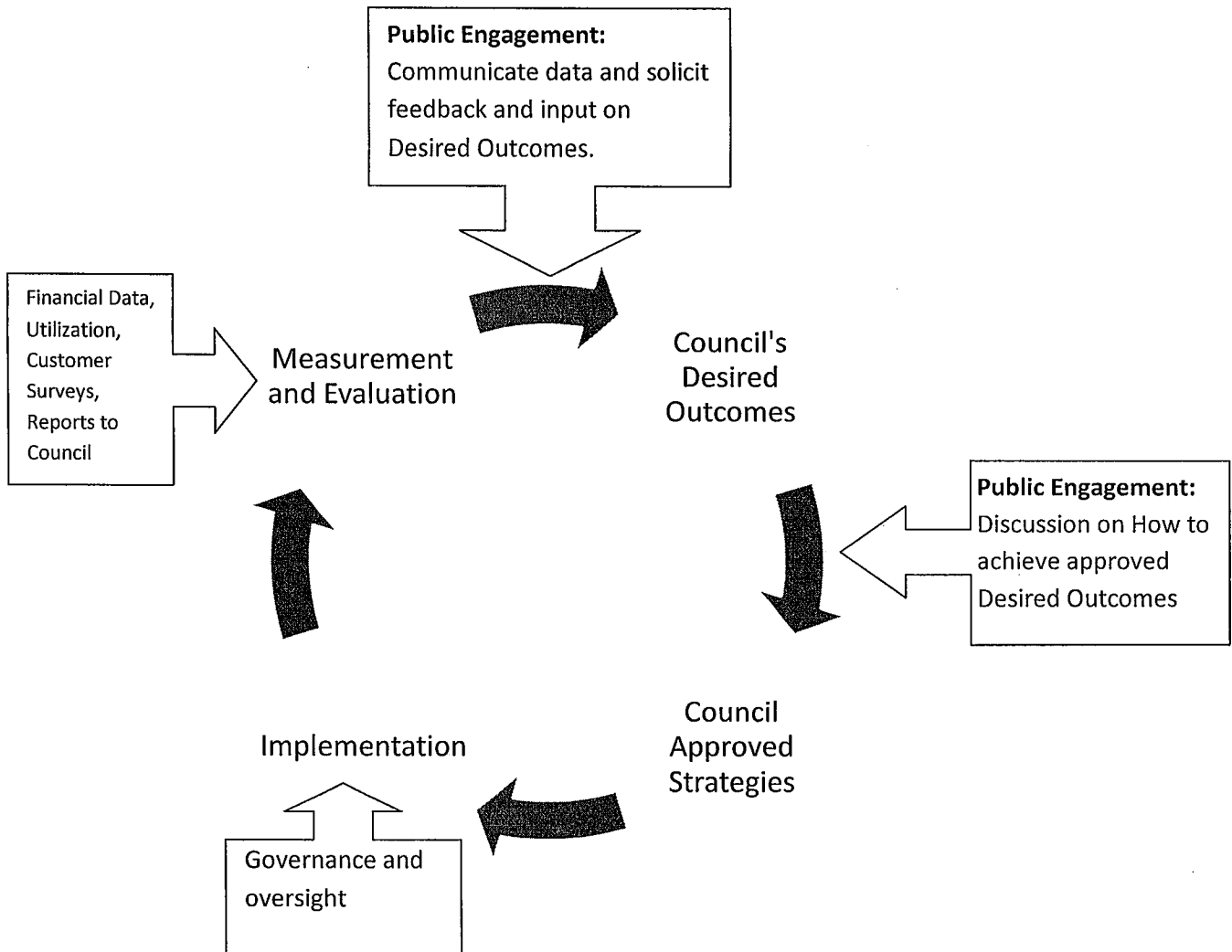
Proposed Strategic Review:

Before actions are taken to reduce the deficit, eliminate costs, or increase revenue, it is appropriate to undertake a strategic review of our objectives and actions at Queens Place Emera Centre in order to ensure that actions recommended meet the community objectives. Potential tactics such as changing membership and user fees, or reducing facility services, have impacts that may have both positive and negative implications.

Staff is recommending a simple process whereby current information on the facility will be shared with the public and council, feedback and input solicited on what the overarching objectives for the facility are, and then feedback and input solicited on how to achieve those objectives. The municipality is in danger of making short sighted decisions if an increase in access fees results in higher revenue but lower inclusivity. It is important that objectives are understood and tactics are evaluated against those.

It is also important to establish an ongoing measurement and reporting program to ensure that implementation is progressing towards community and council objectives. Additionally, clarifying a governance structure for the strategic plan and implementation will be required.

As such, it is recommended that a strategic plan be developed, implemented, and governed by the municipality using an inclusive process illustrated below:



Next steps:

- Development of current reality data and information
- Community meeting to review that data and discuss what the facility objectives are
- Staff returns to council with the results of meeting and a recommendation on strategic objectives.
- Community meeting on the development of ideas and tactics.
- Staff develops recommendation paper for Council.

Future steps:

Depending on what is determined for objectives, a measurement and evaluation plan needs to be created and clarity on governance. Currently council has a Queens Place Emera Centre Advisory Committee. The terms of reference, composition, and role of that committee will be reviewed and deliberated by Council.

A comparison of the preconstruction estimated operating budget and the current projected budget for 2016 is follows:

Revenues	Pre-Construction	2016 Projection
Ice Rentals	\$143,904	\$230,000
Public Skating	\$8,745	\$3,580
Skate Sharpening	\$2,000	\$3,535
Concessions	\$7,000	\$36,500
Catering Revenue	\$10,000	\$0
Vending	\$0	\$14,500
Fitness Membership	\$209,285	\$126,126
Fitness Classes/Studio	\$64,650	\$17,540
Personal Training	\$0	\$5,550
Track	\$7,500	\$14,300
Locker Rentals	\$5,000	\$0
Sponsorships	\$10,000	\$11,000
Advertising	\$0	\$35,000
Lease Space	\$0	\$8,845
Special Events Facility	\$0	\$112,368
Full Facility Rental	\$15,000	\$14,500
Room Rentals	\$0	\$9,695
Gate Revenue	\$0	\$5,025
Total	\$483,084	\$648,064
Expenditures	Pre-Construction	2016 Projection
Salaries	\$447,877	\$616,000
Office Supplies	\$10,000	\$5,350
Medical/ Safety Supplies	\$3,500	\$0
Equipment	\$5,000	\$19,250
Phone/Cable/Internet	\$5,000	\$10,500
Postage/Courier	\$5,000	\$0
Licences/Fees	\$0	\$10,750
Training	\$5,000	\$9,430
Insurance	\$15,000	\$11,800
Marketing/Promotions	\$10,000	\$12,500
Utilities (sewer/propane/power)	\$161,215	\$0
Power	\$0	\$240,750
Fuel (Oil)	\$0	\$32,000
Propane	\$0	\$5,250
Sewer/Water	\$0	\$9,500
Facility Maintenance	\$60,000	\$118,250
Janitorial Supplies	\$10,000	\$0
Special Events Facility	\$0	\$11,750
Special Events Major	\$0	\$101,961
Canteen/Vending Supplies	\$0	\$27,735
Total	\$737,592	\$1,242,776
Deficit	<u>-\$254,508</u>	<u>-\$594,712</u>

Positively, performance on the revenue side of the budget has outperformed the estimate. The primary driver of that performance, outside of the concert which has an offsetting expense, has been actualizing 159% of arena ice rentals.

On the expenditure side, the budget difference has been salaries and facility maintenance / utilities. Quite simply the pre-construction operating budget for utilities and maintenance was inadequate resulting in a \$126,285 utility cost problem and a \$58,250 facility maintenance expense problem. Staff have worked on recommissioning the system to optimize performance to reduce utility costs, and will continue to monitor this aspect, but there is not \$126,285 in efficiencies evident. The facility maintenance has not been excessive, and appears to be in alignment with comparable facilities. It is essential to properly maintain the facility to protect the capital investment.

The 2010 staffing projection of \$447,877 has seen the realization of a \$168,123 increase. The primary difference: insufficient salary/position projections, the decision to complete cleaning services internally, the need for the current staffing levels to offer the ice availability to increase as Plant Operators increased to 3 from 1, now settling at 2 and staffing the customer service desk fully during opening hours.

An overview of facility utilization is follows:

	<u>Arena Utilization</u>		ICE		<u>Q3</u>		<u>Q4</u>		<u>Total</u>		<u>9 Months</u>	
	<u>Q1</u>		<u>Q2</u>		Hours	%	Hours	%	Hours	%	Hours	%
	Hours	%	Hours	%								
2012	296	24%	176	15%	507	43%	556	43%	1536	32%	980	28%
2013	404	35%	326	30%	506	40%	422	42%	1659	36%	1237	32%
2014	313	27%	256	22%	503	40%	490	38%	1563	32%	1073	30%
2015	306	24%	261	25%	541	44%					1109	31%

Notes: numbers are rounded, no ice June-July 2012, all event and preparation dates are removed. In total 1284 hours for events and preparation. Compare Q1-3. The distinction on prime versus no-prime not measured.

Community Room Utilization

	<u>Q1</u>		<u>Q2</u>		<u>Q3</u>		<u>Q4</u>		<u>Total</u>		<u>9 Months</u>	
	<u>Payable/Non Payable</u>		Hours	%	Hours	%	Hours	%	Hours	%	Hours	%
	Hours	%										
2012	63	7%	44	5%	91	9%	145	15%	343	9%	198	7%
2013	162	17%	77	8%	97	10%	185	19%	521	13%	336	12%
2014	173	18%	78	8%	159	16%	160	17%	571	15%	410	14%
2015	160	17%	133	14%	117	12%					410	14%

Notes: numbers are rounded. Not included are hours from events and tournaments.

Financial Implications:

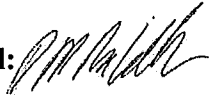
The cost to complete the strategic review will not impact the current or future operating budget. The costs to operate the facility are approximately \$1.2 million and results in an approximate \$600,000 operating deficit that the taxpayer is responsible for. Planned strategies or tactics should reduce the operating deficit and increase the number of residents that enjoy use of the facility.

Alternatives:

Council may choose to not complete a strategic review of the operation.

Report Author: Steve Burns

CAO Approval:

A handwritten signature in black ink, appearing to be 'M. Walsh', written over the text 'CAO Approval:'.

Information Report: Update, Community Pool Proposal

Date: January 26, 2016

Submitted by: Richard MacLellan, Chief Administrative Officer

Origin: December 8, 2015 Presentation, Queens Community Aquatic Society

Legislative Authority: MGA, 65 (k) Power to expend money, recreational programs

Background:

On December 8, 2015 the Queens Community Aquatic Society provided a presentation to Council.

The presentation proposed the fundraising of \$5 million to construct and cover an operating deficit for a community pool.

Discussion:

Attachment One includes a presentation that retained consultant, Architecture 49, provided to staff, the Queens Community Aquatic Society, and elected officials on January 19th.

Ongoing discussion on the project between the Region of Queens Municipality and the Society will take place prior to a report to council regarding options and a recommendation with respect to a community project. The discussions will review the study findings, examine considerations, and options prior to a report for the consideration of Council.

The purpose of this Information Report is to share the presentation with Council and the Public.


It should be noted that the review was to compare facility costs of a dome structure to a conventional structure using the same program criteria (such as 4 lane, 20 meter pool, bleachers, washrooms, and mechanical / storage area). There is opportunity to refine the design and the program that Council and the community may consider.

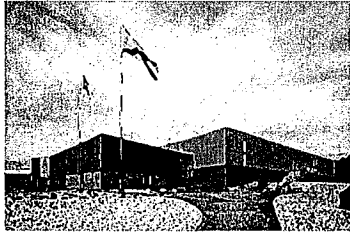
Financial Implications:

This consultant contract has been included in the 2015 / 2016 budget projections.

Report Author: Richard MacLellan

CAO Approval:





ROM Future Aquatics Centre
Building Type Comparison and Costing
19 January 2016

Study Intent

To review what the Region of Queens Municipality can expect if an air supported structure was designed and constructed to house an aquatic centre expansion to the Queens Place Emera Centre.

Also to provide a comparison to a structure that would be built using methods and materials similar to the existing building (conventional structure).

Building Types

Conventional Structure

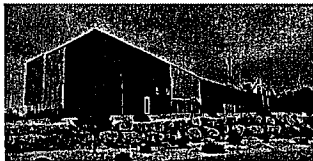


Photo courtesy of Architecture49

Air-Supported Structure

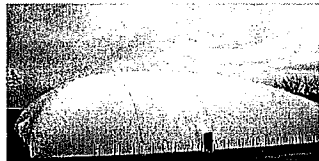


Photo from www.thefairleygroup.com

Study Considerations

Program and Site

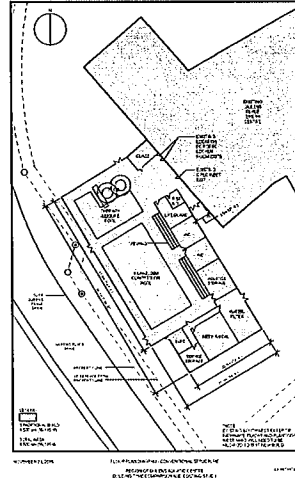
Preliminary Building Code Review

Multiple Criteria Comparison

Cost Estimation Over 20 Years

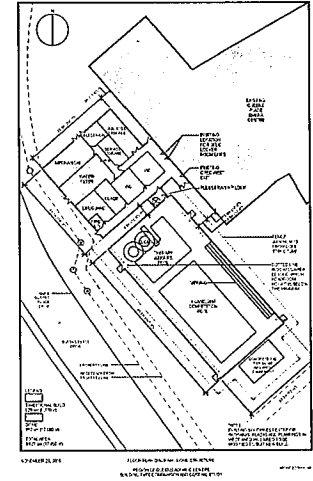
Program

- 25m Competition Pool
- Leisure Pool w/ slide
- Aquatics Viewing
- Lifeguard Office
- First Aid Room
- Small Classroom
- Aquatics Storage
- Pool Services Storage
- Mechanical Ventilation Room
- Water/Filter Room
- Electrical Room
- Public Washrooms



Program and Site 1.04

ROQM Building Type Comparison and Costing



Program and Site 1.05

ROQM Building Type Comparison and Costing

Preliminary Building Code Review

Appendix A – “These assemblies or structures are normally designed and evaluated on the basis of alternative solutions as permitted by Article 1.2.1.1. of Division A.” If alternative solutions are designed, they will require approval by the local Authorities Having Jurisdiction.

Preliminary Building Code Review

3.1.6.2 (3)

An air supported structure will not be designed to have any walls, mezzanines, or intermediate floors.

Preliminary Building Code Review 1.06

ROQM Building Type Comparison and Costing

Preliminary Building Code Review 1.07

ROQM Building Type Comparison and Costing

Preliminary Building Code Review

Fire Alarm System: Refer to subsection 3.2.4.2(6). The air supported structure would be connected to the aquatics building by a walkway that is to be of non-combustible construction and separated by a fire rated wall with a fire resistance rating of 45min. The local Authorities Having Jurisdiction will have to be consulted during the design phase to determine if the fire alarm system of Queens Place may need to be extended to the dome.

Preliminary Building Code Review

Subsection 3.2.3.14 (2) states that the exterior wall of each fire compartment would have to be the same fire resistance rating as that of the vertical fire separation between fire compartments. This would not be possible with the dome and will require an alternate solution that is acceptable to the local Authorities Having Jurisdiction.

Criteria For Comparison

- Construction Schedule
- Durability/Longevity
- Building Envelope
- Architectural Observations
- Flexibility
- Maintenance Requirements
- Compatibility with Site and Existing Conditions
- Building Code
- Design Restrictions
- Pool Filtration and Water Heating
- Ventilation and Dehumidification
- Space Heating
- Accessibility
- Interior Finish

Construction Schedule

Conventional	Air Supported
Approximately 8-10 months construction	Approximately 3-4 months construction. Building services annex would take approximately 6-7 months to construct.

Durability/Longevity

Conventional

Built to last 50 years.

Air Supported

Built to last 15-20 years

Multiple Criteria Comparison 1.12
ROQM Building Type Comparison and Costing

Building Envelope

Conventional

Envelope will be designed to meet new 2011 National Energy Code of Canada for Buildings.

Air Supported

Envelope has a low R-value of 2 and cannot meet the 2011 National Energy Code of Canada for Buildings.

Multiple Criteria Comparison 1.13
ROQM Building Type Comparison and Costing

Architectural Observations

Conventional

Design can be integrated into existing facility's aesthetic to create a seamless look.

Glazing in structure will create views into and from the facility.

Air Supported

Limited to air supported structure aesthetic, shape and form.

Glazing not permitted in walls limiting visual connections.

Multiple Criteria Comparison 1.14
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Flexibility

Conventional

Flexibility of facility limited to design.

Air Supported

Though not the intent in this study the air supported structure can be removed and facility made an outdoor pool if desired in the future.

Multiple Criteria Comparison 1.15
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Maintenance Requirements

Conventional

Requires maintenance schedule for capital improvements and annual repairs.

Air Supported

Snow removal at the air supported structure edges is required to avoid snow and ice build up.

Requires maintenance schedule for capital improvements and annual repairs.

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ROQM Building Type Comparison and Costing

Compatibility with Site and Existing Conditions

Conventional

Building expansion restricted by site area.

Form can be modified to suit site and minimize negative impact on existing building spaces.

Air Supported

Air supported structure placement restricted by site area.

Long narrow and rectangular form restricts the way the dome can integrate with the existing building, blocking daylight openings, entrances and landscaping.

Fence creates narrow pathway to mandatory building exit.

Multiple Criteria Comparison | 17

ROQM Building Type Comparison and Costing

Building Code

Conventional

Adheres to National Building Code and Provincial Codes.

Air Supported

Some communities have experienced permitting issues related to fire protection.

Alternate compliance paths to be verified with AHJ.

Multiple Criteria Comparison | 18

ROQM Building Type Comparison and Costing

Design Restrictions

Conventional

Limited by site, program, existing building, and cost.

Air Supported

Footprint increased somewhat by area at edges of air supported structure where headroom clearance is low.

Footprint increased if a fence is desired.

Limited proportions (height is 30%-40% of width).

Multiple Criteria Comparison | 19

ROQM Building Type Comparison and Costing

Pool Filtration and Pool Water Heating

Conventional

Standard pool filter.

No significant variation in filtration needs.

Variable Speed Pump based on pool Turbidity levels.

Air Supported

Standard pool filter with bypass for additional filtration requirements.

Variation in filtration needs expected should the dome be removed in the future.

Variable Speed Pump based on pool Turbidity levels.

Multiple Criteria Comparison 120
ROQM Building Type Comparison and Costing

Ventilation and Dehumidification

Conventional

Dedicated Heat Recovery Ventilation Unit.

Supply air distribution system.

Adequate fresh air supply.

Maintain Negative pressure to limit dispersion of "Chlorine Smell".

Ventilated year round.

Dehumidification incorporated with ventilation.

Automated Control over humidity level.

Heat recovery from dehumidification compressors to preheat pool water.

Air Supported

Dedicated furnace and inflation unit.

No air distribution system.

Inflation unit will need to supply additional fresh air for the space.

Cannot maintain negative air pressure.

Ventilated year round.

Dehumidification not incorporated with ventilation.

Manual control over humidity level.

Heat recovery not applicable.

Multiple Criteria Comparison 121
ROQM Building Type Comparison and Costing

Space Heating

Conventional

Gas fired / heat recovery from refrigeration plant.

Automated control for space temperature.

Integrated heat recovery from pool return air.

Air Supported

Gas fired inflation unit / heat recovery from refrigeration plant.

Automated control for space temperature.

Heat recovery not applicable.

Multiple Criteria Comparison 122
ROQM Building Type Comparison and Costing

Accessibility

Conventional

Will be designed to meet and exceed all barrier free code requirements.

Air Supported

Will be designed to meet and exceed all barrier free code requirements.

Multiple Criteria Comparison 123
ROQM Building Type Comparison and Costing

Interior Finish

Conventional

Can be designed to various levels of finish.

Air Supported

Limited to finish of dome structure.

Building services annex similar to conventional structure.

Estimated Capital Costs

Conventional

\$5,785,100

Air Supported & B.S.A.

\$4,697,200
(including air supported structure quoted at \$298,940)

Multiple Criteria Comparison 124

ROQM Building Type Comparison and Costing

ARCHITECTURE | 49

Costing 125

ROQM Building Type Comparison and Costing

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Estimated Soft Costs (25% project costs)

Conventional

\$1,446,275

Air Supported & B.S.A.

\$1,174,300

Utility Costs

Conventional

Pool Filtration	\$98,693
Pool Water Heating	\$580,125
Ventilation Heating	\$716,776
Ventilation Electricity	\$164,905
Dehumidification	\$282,337
Pool Space Heating	\$194,664
Pool Lighting	\$67,461
Support Space Heating	\$203,688
Support Space Electricity	\$119,931

Total Over 20 Years \$2,428,579

Air Supported & B.S.A.

Pool Filtration	\$98,693
Pool Water Heating	\$1,392,299
Ventilation Heating	\$1,441,287
Ventilation Electricity	\$312,319
Dehumidification	\$0
Pool Space Heating	\$1,503,167
Pool Lighting	\$67,461
B.S.A. Heat	\$203,688
B.S.A. Electricity	\$119,931

Total Over 20 Years \$ 5,138,846

Costing 126

ROQM Building Type Comparison and Costing

ARCHITECTURE | 49

Costing 127

ROQM Building Type Comparison and Costing

ARCHITECTURE | 49

Maintenance Costs

Conventional

\$2.92/sf/year
 Repair, Replacements and Capital Improvements
 \$942,868

Air Supported & B.S.A.

\$2.92/sf/year
 Repair, Replacements and Capital Improvements
 for Building Services Annex

\$1.80/sf/year
 Repair, Replacements and Capital Improvements
 for Air Supported Structure

Additional snow removal costs to maintain the
 perimeter of the air supported structure are
 estimated to be approximately \$25,000/yr

Total Estimate: \$1,279,848

Costing | 28

Overall Costs

20 YEAR COST COMPARISON CHART		
Cost Type	Conventional Build	Air Supported Structure and Building Services Annex
Capital Costs	\$5,785,100	\$4,697,200
Soft Costs	\$1,446,275	\$1,174,300
Utility Costs (20 Years)	\$2,428,579	\$5,138,846
Maintenance Costs (20 Years)	\$942,868	\$1,279,848
Overall Costs	\$10,602,822	\$12,290,194

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Conclusions

- Air supported structure + building services annex will cost more than conventional structure over 20 years.
- Air supported structure creates design limitations related to the site and the function of the facility.
- Air supported structure greatly relies on an operator who understands how to maintain its internal environment.
- Confirmation of alternative paths to meet the necessary life safety and fire protection requirements is required by AHJ.

Conclusions | 30