



Region of Queens Municipality

**2018/2019
GENERAL OPERATING AND
WATER OPERATING
BUDGETS**

Draft April 11 (09:30)

	REVENUES				
	2014/2015 Actual	2015/2016 Actual	2016/2017 Actual	2017/2018 Region Budget	2018/2019 Region Budget
I. Taxation					
ASSESSABLE PROPERTIES					
Residential	\$ 6,430,541	\$ 6,766,326	\$ 7,021,796	\$ 7,160,908	\$ 7,417,658
Commercial	1,361,973	1,351,740	1,367,044	1,426,067	1,441,330
Wind Turbine Act	-	-	-	-	23,756
	<u>1,361,973</u>	<u>1,351,740</u>	<u>1,367,044</u>	<u>1,426,067</u>	<u>1,465,086</u>
Resource					
Taxable Assessments	720,268	751,270	773,607	779,968	807,171
Forest Property-Less than 50,000 Acres	31,766	31,909	32,085	32,036	32,036
Forest Property -More than 50,000 Acres	607	509	502	502	502
	<u>752,641</u>	<u>783,688</u>	<u>806,194</u>	<u>812,507</u>	<u>839,709</u>
AREA RATES					
Hydrant Rate	212,661	219,719	219,668	215,870	207,366
Transportation-Roads & Sidewalks					
Districts 1-12	207,776	213,484	214,327	221,733	224,350
District 13	963,322	983,589	987,907	1,006,848	1,010,636
Other					
Debt-District 13	67,365	68,782	69,084	70,409	69,699
Ball Fields	6,737	6,881	6,912	7,041	6,970
	<u>1,457,861</u>	<u>1,492,455</u>	<u>1,497,898</u>	<u>1,521,901</u>	<u>1,519,021</u>
Special Assessment-Environmental Health Services					
Environmental Health-Caledonia	36,576	36,422	36,663	36,420	36,420
-Milton	48,938	46,210	45,217	45,104	45,104
-Liverpool	423,656	421,306	423,351	420,630	420,369
-Brooklyn	26,858	27,570	30,341	29,168	29,168
	<u>536,028</u>	<u>531,508</u>	<u>535,572</u>	<u>531,322</u>	<u>531,061</u>
Business Property					
Business Occupancy	-	-	-	-	-
Based on Revenue-Aliant	60,280	58,365	51,077	59,000	48,000
Nova Scotia Power	691,079	741,733	699,750	703,600	785,829
Nova Scotia Power HST Rebate	31,530	43,134	41,093	42,000	45,000
	<u>782,889</u>	<u>843,232</u>	<u>791,920</u>	<u>804,600</u>	<u>878,829</u>
Other					
Deed Transfer Tax	268,128	247,711	457,337	285,000	320,000
Change of Use Tax	-	-	-	-	-
	<u>268,128</u>	<u>247,711</u>	<u>457,337</u>	<u>285,000</u>	<u>320,000</u>
Total Taxation	<u>\$ 11,590,061</u>	<u>\$ 12,016,660</u>	<u>\$ 12,477,761</u>	<u>\$ 12,542,305</u>	<u>\$ 12,971,364</u>

	REVENUES				
	2014/2015 Actual	2015/2016 Actual	2016/2017 Actual	2017/2018 Region Budget	2018/2019 Region Budget
2. Grants in Lieu of Taxes					
Federal Government	\$ 54,685	\$ 51,935	\$ 53,387	\$ 51,935	\$ 53,304
Federal Government Agencies					
Canada Post	5,199	5,367	5,499	5,419	5,420
Provincial Government					
Provincial Property	76,324	75,125	81,150	79,034	80,780
Provincial Property Conservation	6,478	6,520	6,689	5,693	5,700
Crown Timber Land	131,155	131,355	133,420	133,420	133,420
Crown Timber Land Conservation	7,666	7,875	7,686	8,682	8,700
Fire Protection	19,404	29,847	29,864	29,670	29,463
	<u>241,027</u>	<u>250,722</u>	<u>258,809</u>	<u>256,499</u>	<u>258,063</u>
Total Grants in Lieu of Taxes	<u>\$ 300,911</u>	<u>\$ 308,024</u>	<u>\$ 317,695</u>	<u>\$ 313,853</u>	<u>\$ 316,787</u>

	REVENUES				
	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
	Actual	Actual	Actual	Region Budget	Region Budget
3. Services Provided to Other Governments					
Closure Costs Joint Service Board	\$ 9,651	\$ 9,568	\$ 9,456	\$ 10,091	\$ 10,260
Closure Costs Barrington	17,333	18,795	19,825	16,818	20,158
Closure Costs Clarks Harbour	3,027	3,197	3,233	3,139	3,287
Closure Costs Waste Check	132,601	145,859	147,360	136,786	149,836
Waste Check Solid Waste	1,038,185	1,141,685	1,153,874	1,070,954	1,173,259
Waste Check Undertonnage	22,473	27,704	25,289	-	-
Joint Service Board Solid Waste	63,856	63,284	62,568	66,762	67,884
Barrington Solid Waste	114,679	124,313	131,183	111,271	133,387
Clarks Harbour Solid Waste	20,031	21,147	21,394	20,770	21,119
Joint Service Board Organics	70,335	1,069	62,227	59,331	63,272
Barrington Organics	43,804	42,927	42,466	44,347	45,092
Clarks Harbour Organics	3,304	1,733	1,432	3,168	3,221
Joint Service Board Recycling	85,376	1,564	91,562	89,014	93,100
Barrington Recycling	54,676	62,707	55,559	54,600	56,492
Clarks Harbour Recycling	7,278	8,522	7,056	7,281	7,175
	<u>1,686,609</u>	<u>1,674,074</u>	<u>1,834,484</u>	<u>1,694,332</u>	<u>1,847,543</u>
4. Sales of Services					
Protective Services					
Parking Meters	15,145	12,732	17,194	17,000	16,200
Public Health and Welfare Services					
Revenue from Residents	1,241,551	1,234,101	1,272,375	1,262,136	1,283,069
Environmental Health Services					
Commercial Solid Waste	368,654	392,620	353,885	330,476	359,830
Commercial Organics	39,840	33,797	34,119	30,595	14,267
Commercial Recyclables	13,857	16,494	14,031	16,381	14,267
Commercial Closure	127,067	117,768	86,651	71,128	88,107
Metal Sales	10,070	49	37,018	4,000	25,000
Recycling Commodities	80,568	54,829	100,539	80,000	80,000
Contaminated Soil	179,433	137,722	60,758	25,000	20,000
Septage	75,751	96,923	101,534	85,000	85,000
	<u>895,240</u>	<u>850,202</u>	<u>788,535</u>	<u>642,579</u>	<u>686,470</u>
Other					
Tax Certificates	1,980	1,720	7,785	2,800	3,500
Total Sales of Services	<u>2,153,916</u>	<u>2,098,755</u>	<u>2,085,889</u>	<u>1,924,516</u>	<u>1,989,239</u>
5. Other Revenue from Own Sources					
Licenses & Permits					
Dog Registration Fees	15,158	13,835	14,420	15,000	14,000
Planning Department Zoning, etc.	5,425	4,236	6,003	5,500	5,500
Building Permits	16,073	18,184	17,106	16,000	18,000
Mobile Home Permits	-	60	100	100	100
Vendors License	1,596	1,441	1,926	5,000	2,000
Taxi-License & Operator	375	275	450	300	300
	<u>38,627</u>	<u>38,031</u>	<u>40,005</u>	<u>41,900</u>	<u>39,900</u>
Fines					
Parking Fines	270	960	2,083	6,000	5,000
Sheriff Fines	47,211	42,911	45,006	47,500	45,000
	<u>\$ 47,481</u>	<u>\$ 43,871</u>	<u>\$ 47,089</u>	<u>\$ 53,500</u>	<u>\$ 50,000</u>

	REVENUES				
	2014/2015 Actual	2015/2016 Actual	2016/2017 Actual	2017/2018 Region Budget	2018/2019 Region Budget
5. Other Revenue from Own Sources (Cont'd)					
Rentals					
Mount Pleasant School	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 3,900
Call Centre	310,511	310,511	110,511	111,784	111,784
Court House Operating	36,941	22,136	-	-	-
Registry of Deeds	22,158	14,832	17,086	16,536	16,536
Trailer-Park	1,620	1,620	1,620	1,620	1,620
Town Hall - lease(s)	-	12,617	12,400	12,500	12,500
Hangar Rent-Airport	1,043	1,043	1,043	1,043	1,043
	<u>381,273</u>	<u>371,759</u>	<u>151,660</u>	<u>152,483</u>	<u>147,383</u>
Return on Investments					
Interest on Investments	41,983	33,742	54,549	50,000	55,000
	<u>41,983</u>	<u>33,742</u>	<u>54,549</u>	<u>50,000</u>	<u>55,000</u>
Other Revenue from Own Sources					
	<u>233,471</u>	<u>226,699</u>	<u>192,642</u>	<u>205,000</u>	<u>190,000</u>
Penalties and Interest on Taxes					
	<u>233,471</u>	<u>226,699</u>	<u>192,642</u>	<u>205,000</u>	<u>190,000</u>
Recreation and Cultural Services					
Queens Place Recreation Facility					
Ice Rentals	202,776	222,976	205,924	203,000	158,000
Canteen Lease	30,430	36,337	12,442	5,000	5,000
Fitness Revenue Memberships	122,525	128,309	120,109	133,500	121,000
Fitness Classes	22,224	15,739	13,391	4,500	6,000
Personal Trainer	3,699	4,238	1,425	2,000	1,500
Sponsorships	10,000	10,000	7,500	7,500	7,500
Advertising	22,141	36,951	43,758	42,500	42,500
Special Events - Facility usage	-	112,368	130,321	225,500	100,000
Full Facility rental	30,178	14,934	9,240	16,000	48,245
Room Rentals (Fitness/Community)	11,806	11,620	8,209	8,500	8,000
Skate Sharpening	3,719	3,432	3,449	3,000	3,500
Walking Track	14,863	16,488	15,629	13,000	13,000
Youth Health Centre Lease	-	-	-	-	-
Fisheries Safety Association Lease	8,262	8,845	8,845	8,845	-
Gate Revenue	4,301	5,579	14,772	6,340	8,000
Public Skating	5,319	4,182	4,753	4,000	3,000
Vending Machines/Beverage Revenue	13,492	22,259	8,267	8,400	6,000
	<u>505,735</u>	<u>654,257</u>	<u>608,034</u>	<u>691,585</u>	<u>531,245</u>
Recreation Program Revenue					
	<u>31,201</u>	<u>32,544</u>	<u>47,661</u>	<u>76,500</u>	<u>77,905</u>
	<u>\$ 536,936</u>	<u>\$ 686,801</u>	<u>\$ 655,695</u>	<u>\$ 768,085</u>	<u>\$ 609,150</u>

	REVENUES				
	2014/2015 Actual	2015/2016 Actual	2016/2017 Actual	2017/2018 Region Budget	2018/2019 Region Budget
Miscellaneous					
Race Track Revenue	\$ 7,600	\$ 7,717	\$ 7,500	\$ 7,500	\$ 7,500
Nova Scotia Travel Guide Revenue	13,361	11,130	9,855	12,000	-
Fort Point Lighthouse Park	10,037	10,777	201	1,000	1,000
Sundry Revenue	31,720	24,921	75,000	20,000	20,000
Visitor Information Center	9,278	7,771	8,700	9,000	5,000
RCMP Criminal Checks	2,792	4,464	3,905	2,700	2,700
Library Coin Machine	299	219	292	280	280
Revenue collected for Other Government Agencies					
Brooklyn Community Rate	37,930	38,268	38,159	38,460	38,593
Milton Community Rate	-	-			
	<u>113,017</u>	<u>105,267</u>	<u>143,612</u>	<u>90,940</u>	<u>75,073</u>
Total Other Revenue from Own Sources	<u>1,392,787</u>	<u>1,506,170</u>	<u>1,285,252</u>	<u>1,361,908</u>	<u>1,166,506</u>
6. Unconditional Transfer from Other Governments					
Provincial Government					
Service Nova Scotia & Municipal Affairs			-	-	-
Assessment Act, Farm Property Acreage	9,965	10,447	10,727	10,877	11,719
Municipal Grants Act (Equalization)	1,217,234	1,217,234	1,217,234	1,217,234	1,217,234
Total Unconditional Transfers from Other Gov.	<u>1,227,199</u>	<u>1,227,681</u>	<u>1,227,961</u>	<u>1,228,111</u>	<u>1,228,953</u>
7. Conditional Transfers from Federal & Provincial Governments or Agencies					
Federal Government					
Visitor Enhancement project - ACOA	-	-		55,000	-
Provincial Government					
Transition funding	39,898	-	-	20,000	-
Provincial Government					
Environmental Health Services					
Diversion Credits	57,180	52,375	49,614	49,000	52,000
RRFB Enforcement Funding	12,140	12,707	7,500	12,000	7,500
Flooding study/Façade program	-	-	-	-	62,500
Service Nova Scotia					
Civic Numbering Grant	4,698	4,700	4,669	4,700	4,700
EMO Nova Scotia - JEPP					
Total Conditional Transfers	<u>113,916</u>	<u>69,782</u>	<u>61,783</u>	<u>140,700</u>	<u>126,700</u>
8. Other Transfers, Collections for Other Governments					
Transfers from own valuation allowances & eq					
Surplus of Prior Years	201,536	84,989	-	55,000	-
Transfers from Other funds					
Special Operating Reserve Fund	202,469	267,147	210,409	25,000	135,000
Equipment Reserve	101,846	50,922	11,252	-	-
Total Other Transfers	<u>505,851</u>	<u>403,058</u>	<u>221,661</u>	<u>80,000</u>	<u>135,000</u>
Total Revenue	<u>\$ 18,971,250</u>	<u>\$ 19,304,204</u>	<u>\$ 19,512,486</u>	<u>\$ 19,285,725</u>	<u>\$ 19,782,092</u>

	EXPENDITURES				
	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
	Actual	Actual	Actual	Region Budget	Region Budget
9. General Government Services					
Legislative					
Remuneration-Mayor	\$ 35,551	\$ 35,414	\$ 36,795	\$ 37,610	\$ 37,610
Remuneration-Council	125,211	123,951	125,091	131,635	132,720
Other					
Travel	8,265	5,586	5,563	5,500	6,000
Other Expenses	17,783	19,010	24,680	21,130	20,000
	<u>186,810</u>	<u>183,961</u>	<u>192,129</u>	<u>195,875</u>	<u>196,330</u>
General Administrative					
Administrative	514,109	604,409	561,597	652,000	694,500
Administrative Benefits	105,007	117,403	103,005	135,000	138,600
Allocated -Water Utility	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
Office Expenses	39,739	46,003	48,157	42,000	45,000
Computer Insurance	6,577	6,366	6,896	7,167	4,055
Equipment Mtnc/Lease Costs	11,202	13,541	12,127	12,000	15,000
Computer System	52,895	59,928	65,336	45,000	45,000
Staff Training	3,056	5,994	10,663	15,000	15,000
	<u>677,585</u>	<u>798,644</u>	<u>752,781</u>	<u>853,167</u>	<u>902,155</u>
Financial Management	19,500	21,611	17,250	19,500	17,500
Municipal Auditor General	-	-	-	-	-
Bank Charges	14,435	15,505	12,513	14,500	15,700
	<u>33,935</u>	<u>37,116</u>	<u>29,763</u>	<u>34,000</u>	<u>33,200</u>
Taxation					
Administration	56,561	55,762	41,853	48,000	59,697
Tax Billings	17,455	7,631	13,101	17,700	17,000
Tax Rebates or cancellations					
Reduced taxes (Section 69)	60,488	61,479	64,328	65,000	65,000
Assessment Services	314,453	312,132	311,130	311,068	312,000
Other Taxation-Tax Sale Costs	11,694	7,639	14,138	12,000	4,500
	<u>460,651</u>	<u>444,643</u>	<u>444,550</u>	<u>453,768</u>	<u>458,197</u>
Common Services-Administration Building					
Cleaning wages	17,478	21,831	22,207	23,358	22,000
Sanitary Supplies	593	1,852	838	750	1,250
Insurance	3,746	3,935	3,945	4,071	2,760
Electricity	36,101	33,124	38,198	32,888	34,000
General Maintenance	35,636	11,846	15,513	20,000	20,000
Utilities	1,800	1,572	1,626	2,000	1,800
	<u>95,354</u>	<u>74,160</u>	<u>82,327</u>	<u>83,067</u>	<u>81,810</u>
Other					
Legal Services	66,724	90,224	34,021	45,000	45,000
Valuation and legal	-	-	-	-	10,000
Staff Relations Fund	6,764	6,758	2,459	7,000	7,000
	<u>\$ 73,488</u>	<u>\$ 96,982</u>	<u>\$ 36,480</u>	<u>\$ 52,000</u>	<u>\$ 62,000</u>

	EXPENDITURES				
	2014/2015 Actual	2015/2016 Actual	2016/2017 Actual	2017/2018 Region Budget	2018/2019 Region Budget
Other General Government Services					
Boundary Review	\$ -	\$ -	\$ -	\$ -	\$ -
Elections, plebiscites and ratepayers meetings	-	-	31,623	-	-
	-	-	31,623	-	-
Conventions & Delegations					
UNSM	5,659	8,736	5,750	6,124	21,277
FCM	1,818	1,855	1,896	1,896	9,396
Other-Councilors	-	141	700	5,000	5,000
AMA	548	209	1,383	2,200	4,700
	8,025	10,941	9,729	15,220	40,373
General Accident & Damage Claims & Public Liability Insurance	1,663	1,663	1,663	1,663	1,011
Grants to Other Organizations & Individuals					
Allocated & Contingency	46,500	41,550	46,500	46,500	50,000
	46,500	41,550	46,500	46,500	50,000
Other					
Scholarships	2,400	1,000	1,600	2,400	3,000
Municipal Floats	1,181	1,409	1,741	1,800	1,800
Pension/Administration Costs	435	435	829	5,196	5,446
Advertising & Promotions	4,192	27,363	8,337	9,000	11,000
Visual Identity	-	-	-	-	-
Contingency (transit study in 2016)	10,384	9,560	9,331	-	15,750
Communications	4,270	3,734	4,537	12,000	16,500
	22,862	43,501	26,375	30,396	53,496
Debenture Principal & Interest					
Principal	-	-	-	-	-
Interest	-	-	-	-	-
	-	-	-	-	-
Valuation Allowance					
Unresolved Assessment Appeal	-	-	-	-	-
Uncollectible taxes	-	40,888	87,719	-	-
	-	40,888	87,719	-	-
	\$ 1,606,873	\$ 1,774,049	\$ 1,741,639	\$ 1,765,656	\$ 1,878,572

	EXPENDITURES				
	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
	Actual	Actual	Actual	Region Budget	Region Budget
10. Protective Services					
Police Protection					
Administration-Prosecution Fees	\$ 17,270	\$ 16,135	\$ 10,238	\$ 26,000	\$ 14,000
DNA Testing	6,020	8,458	11,288	12,814	12,800
RCMP Satellite Office-Caledonia	976	894	862	1,000	1,000
Seniors' Safety Coordinator	-	-	-	-	5,000
Correctional Services	184,038	182,216	180,907	181,525	178,387
Crime Investigation Prevention & Protective Services	1,837,080	1,875,860	1,948,336	2,033,465	2,059,900
	<u>2,045,384</u>	<u>2,083,563</u>	<u>2,151,631</u>	<u>2,254,804</u>	<u>2,271,087</u>
Law Enforcement					
Building/Fire Inspection					
Salary & Benefits	73,760	74,404	76,272	82,222	134,677
Telephone	596	682	913	750	750
Travel	527	264	858	750	750
Insurance Liability/Vehicle	1,409	1,511	1,518	1,541	978
Gasoline	3,000	3,000	3,000	3,000	5,000
Maintenance Vehicle	2,023	1,735	1,197	1,500	1,500
Supplies	21	959	691	750	750
Training/Memberships	1,400	1,011	1,545	2,000	3,500
Contingency	-	-	-	-	-
	<u>82,736</u>	<u>83,566</u>	<u>85,994</u>	<u>92,513</u>	<u>147,905</u>
By Law Enforcement					
Salary & Benefits	66,191	65,213	73,813	81,502	75,000
Gasoline	3,000	3,000	3,000	3,000	4,000
Uniform	245	568	996	750	750
Insurance Liability/Vehicle	1,455	1,560	1,567	1,591	918
Telephone	1,309	397	1,326	1,000	1,000
Training/Memberships	208	1,344	327	500	500
Unsanitary Premises	-	-	18	-	-
Dog Tags	394	400	435	500	500
Maintenance Dog Pound	634	922	443	500	900
Maintenance of Vehicle	1,413	2,364	2,871	1,500	1,500
Parking Meter Repairs/Tickets	8,902	6,213	1,404	1,500	2,000
Supplies for Dog Control	325	52	362	400	400
	<u>84,076</u>	<u>82,033</u>	<u>86,562</u>	<u>92,743</u>	<u>87,468</u>
	<u>166,812</u>	<u>165,599</u>	<u>172,556</u>	<u>185,257</u>	<u>235,373</u>
Fire Protection					
Fire Fighting Force					
Grants Volunteer Fire Departments/First Resp.	321,213	321,213	327,637	327,637	327,637
Mutual Aid Training	10,000	10,000	10,000	10,000	-
Operating Grants, Safety Equipment - all departments	30,000	30,000	30,000	30,000	40,000
Fire Department Grants - Capital	125,000	125,000	125,000	-	-
Fire Fighting Equipment Reserve	137,106	170,636	170,636	174,000	176,400
Fire Department Equipment Purchases	41,909	7,879	66,964	-	-
Financial Audit Reports	-	-	-	-	-
Fire Service Audit	-	-	-	-	-
Dry Hydrant Maintenance	4,788	2,411	3,251	5,000	5,000
Interest on Loans-transfer to reserve	3,353	-	-	-	-
Workers Compensation	13,344	11,188	7,665	13,750	14,940
Medical Insurance	5,564	5,564	5,564	5,675	5,905
1st Responders Insurance	3,792	3,525	3,574	4,051	3,858
Liability Insurance	19,762	19,776	21,296	21,747	20,875
	<u>715,831</u>	<u>707,192</u>	<u>771,587</u>	<u>591,860</u>	<u>594,615</u>
Fire Alarm Systems					
Answering Contract	27,324	27,779	28,461	28,901	27,409
Base Station/Antenna	606	593	327	750	750
	<u>\$ 27,930</u>	<u>\$ 28,372</u>	<u>\$ 28,788</u>	<u>\$ 29,651</u>	<u>\$ 28,159</u>

	EXPENDITURES				
	2014/2015 Actual	2015/2016 Actual	2016/2017 Actual	2017/2018 Region Budget	2018/2019 Region Budget
Water Supply and Hydrants	\$ 197,235	\$ 197,235	\$ 197,235	\$ 197,235	\$ 197,235
Fire Station Building					
Insurance/Building/Boiler	1,598	1,693	2,159	1,727	1,265
Fuel	19,198	11,567	12,926	20,000	20,000
Utilities	17,009	15,349	14,820	17,000	17,000
Building Repairs & Grounds	4,658	8,856	3,625	10,000	7,500
	<u>42,463</u>	<u>37,465</u>	<u>33,530</u>	<u>48,727</u>	<u>45,765</u>
Other Fire Protection					
Snow Removal N.Q. Fire Hydrants	9,056	630	6,300	3,000	4,000
	<u>992,515</u>	<u>970,894</u>	<u>1,037,440</u>	<u>870,473</u>	<u>869,774</u>
Emergency Measures					
Local EMO	18,208	16,902	19,249	18,700	18,700
Ground Search & Rescue-Fuel	3,818	2,763	2,707	3,500	3,500
Vehicle Insurance	9,438	7,292	7,902	9,923	7,850
Electricity	2,354	1,724	2,638	2,100	2,550
Building Insurance	364	321	276	395	160
Building Maintenance	1,740	1,273	2,060	3,000	3,000
	<u>35,922</u>	<u>30,275</u>	<u>34,832</u>	<u>37,617</u>	<u>35,760</u>
Other					
Court House Power Water & Sewer	2,521	2,820	3,281	4,800	7,000
Heat	6,339	3,173	5,127	7,500	3,000
Insurance, Fire & Liability	4,081	4,398	4,551	3,742	3,249
Salary & Benefits	10,074	6,502	-	-	-
Sanitary Supplies	2,000	999	200	200	200
Repairs & Maintenance	11,926	4,245	17,595	5,000	5,000
	<u>36,941</u>	<u>22,137</u>	<u>30,754</u>	<u>21,242</u>	<u>18,449</u>
Debenture Principal & Interest					
Principal	-	-	-	-	-
Interest	-	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Protective Services	<u>\$ 3,277,574</u>	<u>\$ 3,272,468</u>	<u>\$ 3,427,213</u>	<u>\$ 3,369,394</u>	<u>\$ 3,430,443</u>

	EXPENDITURES				
	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
	Actual	Actual	Actual	Region Budget	Region Budget
11. Transportation Services					
Common Services-Administration					
Salaries Supervision	\$ 256,627	\$ 264,578	\$ 267,152	280,261	281,679
Benefits Supervision	48,791	45,286	47,695	55,507	57,181
Wages Regular	508,008	530,802	556,799	526,605	542,464
Benefits Regular	101,379	92,999	105,670	125,886	138,398
Wages Overtime	36,408	27,662	37,836	35,054	35,675
Benefits Overtime	9,600	5,226	6,239	6,469	6,807
Telephone	2,950	2,642	2,923	3,000	3,000
Travel	157	265	259	500	500
Radio Equipment	8,246	9,764	7,529	8,500	8,500
Insurance-Vehicle Director	1,237	1,329	1,158	1,267	931
Allocated Out-Supervision	(35,399)	(27,323)	(29,062)	(29,419)	(29,538)
Allocated Out-Benefits Supervision	(6,668)	(5,120)	(5,261)	(5,590)	(5,592)
Allocated Out-Salaries Sewer	(57,276)	(58,415)	(59,592)	(60,780)	(61,844)
Allocated Out-Benefits Sewer	(13,508)	(13,587)	(13,935)	(14,250)	(15,607)
Allocated Out-Other Sal. Water	(129,495)	(132,069)	(159,820)	(135,686)	(139,834)
Allocated Out-Other Benefits Water	(28,016)	(28,133)	(34,974)	(31,828)	(32,125)
Right of Ways/Tree Maintenance	834	793	461	1,000	1,000
Contracts & Agreements	3,103	3,582	7,454	30,000	30,000
	<u>706,978</u>	<u>720,281</u>	<u>738,531</u>	<u>796,497</u>	<u>821,595</u>
Common Services-Equipment Operations					
Salary & Benefits Mechanic	86,603	73,544	78,751	81,650	101,158
Equipment Oil	8,870	6,030	8,220	9,000	9,000
Equipment Gas	43,582	34,917	42,586	45,000	40,000
Equipment Diesel	75,046	74,999	74,994	75,000	75,000
Trucks-Repairs Parts	91,235	71,058	89,815	90,000	90,000
Trucks-Insurance	11,661	12,883	12,673	12,812	7,252
Compressor-Repairs	456	338	82	500	500
Sidewalk Plowing Repairs & Parts	6,046	1,726	8,299	3,000	3,000
Plow Insurance	5,306	3,956	5,757	5,821	3,236
Pumps	2,091	7	1,257	2,000	2,000
Welding Machine & Rods	2,258	1,939	2,654	2,500	3,000
Loader-Repairs Parts	14,870	10,639	14,888	15,000	15,000
Excavator Repairs	27,324	26,821	34,821	25,000	30,000
Loader-Insurance	4,357	3,280	3,577	3,597	2,896
Backhoe -Repairs Parts	5,573	5,308	5,284	5,500	5,500
Backhoe - Insurance	348	364	364	386	218
Roller/Compactor - Repairs	6,948	5,231	4,162	4,500	4,500
Contracted Services	10,914	10,808	11,051	11,000	11,000
	<u>\$ 403,488</u>	<u>\$ 343,848</u>	<u>\$ 399,235</u>	<u>\$ 392,265</u>	<u>\$ 403,260</u>

	EXPENDITURES				
	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
	Actual	Actual	Actual	Region Budget	Region Budget
Small tools and Equipment					
Tools/Insurance	\$ 6,880	\$ 7,488	\$ 7,859	\$ 7,517	\$ 7,000
Small Equipment	7,226	4,462	6,920	7,500	7,500
Salt Spreader/Snow Blower	214	-	6,209	1,000	1,000
Safety Equipment	15,089	13,471	16,465	14,500	14,500
Sweeper	683	-	75	250	250
	<u>30,092</u>	<u>25,421</u>	<u>37,528</u>	<u>30,767</u>	<u>30,250</u>
Storage					
Insurance	907	1,195	1,172	1,138	594
Electricity/Heat/Utilities	13,565	10,640	10,986	12,500	12,500
Repairs	4,795	4,176	4,350	4,500	10,500
Salt Shed	2,260	2,499	2,298	2,500	2,500
	<u>21,527</u>	<u>18,510</u>	<u>18,806</u>	<u>20,638</u>	<u>26,094</u>
Works Garage Bristol Avenue					
Insurance	1,113	1,428	1,480	1,463	868
Electricity/Heat/Utilities	26,254	17,116	17,584	26,700	26,700
Repairs	17,714	21,079	19,988	17,500	18,500
	<u>45,081</u>	<u>39,623</u>	<u>39,052</u>	<u>45,663</u>	<u>46,068</u>
Liability Insurance	<u>10,626</u>	<u>11,283</u>	<u>11,124</u>	<u>11,937</u>	<u>6,861</u>
Staff Training	<u>5,080</u>	<u>6,694</u>	<u>7,072</u>	<u>7,000</u>	<u>7,500</u>
Debenture Principal & Interest					
Principal	-	-	-	-	-
Interest	-	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Common Services	<u>1,222,872</u>	<u>1,165,660</u>	<u>1,251,348</u>	<u>1,304,768</u>	<u>1,341,629</u>
Road Transport					
Roads and Streets					
Road Levy	233,692	237,190	240,993	244,613	249,246
Cost Sharing with TIR	-	-	-	-	25,000
Streets-Material	10,612	9,421	9,418	10,000	10,000
Use of Gravel	9,891	9,996	7,177	10,000	10,000
Dust Control	871	-	721	1,000	1,000
Meal Allowance	6,235	3,549	6,934	6,000	6,500
Sidewalks Renewal	24,972	24,917	24,785	25,000	26,000
Pavement Patching Material	9,506	9,770	9,201	10,000	10,000
Sidewalks Material	34,066	33,479	41,246	42,500	50,000
Ditching	2,370	1,511	2,301	3,000	3,000
Drains Material	3,775	2,327	2,960	3,000	3,000
Catch Basin Material	1,002	245	1,167	3,500	3,500
Snow Removal Salt	66,878	35,625	54,378	50,700	51,700
Salt Transportation Charges	43,191	25,156	31,951	33,500	34,500
Street Cleaning	10,587	12,986	12,434	12,500	12,500
Signs & Crosswalks Material	30,929	29,174	29,234	31,000	32,000
Street Line Surveying	3,589	-	2,720	1,000	1,000
Traffic Study	895	1,420	-	-	-
Vehicle Registration	16,558	11,525	20,129	20,000	20,000
Paving	190,974	199,514	201,925	205,000	216,067
	<u>700,593</u>	<u>647,805</u>	<u>699,674</u>	<u>712,313</u>	<u>765,013</u>
Debenture Principal & Interest					
Principal	58,500	58,500	58,500	30,000	-
Interest	8,450	5,756	3,031	824	-
	<u>\$ 66,950</u>	<u>\$ 64,256</u>	<u>\$ 61,531</u>	<u>\$ 30,824</u>	<u>\$ -</u>

	EXPENDITURES				
	2014/2015 Actual	2015/2016 Actual;	2016/2017 Actual	2017/2018 Region Budget	2018/2019 Region Budget
Road Transport					
Street lighting					
Rental	\$ 357,785	\$ 354,392	\$ 318,073	312,000	318,000
Light Replacements	2,011	2,698	442	3,000	3,000
	<u>359,796</u>	<u>357,090</u>	<u>318,515</u>	<u>315,000</u>	<u>321,000</u>
Debenture Principal & Interest					
Principal	14,205	14,205	14,205	14,205	14,205
Interest	3,027	2,565	2,065	1,529	958
Discount	-	-	-	-	-
	<u>17,232</u>	<u>16,770</u>	<u>16,270</u>	<u>15,734</u>	<u>15,163</u>
Airport					
Airport Insurance	5,372	5,580	5,475	5,475	4,675
Building/Grounds	6,390	6,537	2,554	2,500	2,500
Heat/Lights/Fuel	2,085	735	580	950	950
	<u>13,847</u>	<u>12,852</u>	<u>8,609</u>	<u>8,925</u>	<u>8,125</u>
Total Transportation Services	<u>\$ 2,381,290</u>	<u>\$ 2,264,433</u>	<u>\$ 2,355,947</u>	<u>\$ 2,387,564</u>	<u>\$ 2,450,930</u>

	EXPENDITURES				
	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
	Actual	Actual	Actual	Region Budget	Region Budget
R.Q.M. Sewage Collection & Disposal					
R.Q.M. Sewage Administration					
Insurance-Caledonia	\$ 3,014	\$ 3,210	\$ 3,114	\$ 3,274	\$ 1,904
Insurance-STP Liverpool	11,616	12,380	14,594	12,628	8,818
Insurance-Milton	1,139	1,220	1,469	1,221	889
Training-STP Liverpool	593	-	4,630	2,000	2,000
	<u>16,362</u>	<u>16,810</u>	<u>23,807</u>	<u>19,124</u>	<u>13,611</u>
R.Q.M. Sewage Collection Systems					
South Queens Sewer Labour	16,590	16,920	17,256	17,600	17,908
South Queens Sewer Benefits	3,885	3,922	4,038	4,148	4,221
South Queens Sewer Materials	7,229	12,230	10,408	10,000	10,000
South Queens Sewer Gravel	1,930	3,083	3,635	5,000	5,000
South Queens Pumping Power & Parts	5,734	12,887	15,709	12,500	12,500
South Queens General Maintenance	1,610	1,672	1,714	7,500	7,500
SQ - Sewer Line Cleaning	5,409	6,068	6,249	6,500	6,500
South Queens Sewer Line Cleaning Labour	1,873	1,910	1,948	1,987	2,022
South Queens Sewer Line Cleaning Benefits	439	443	456	468	476
North Queens Pumping Station Power & Parts	12,061	5,535	9,649	10,000	10,000
North Queens Sewer-General Maintenance	8,177	6,247	6,563	7,500	7,500
North Queens Sewer-Labour	16,073	16,346	16,690	17,028	17,326
RV Dumping Station	-	-	-	-	-
STP Filter Sand	-	88,277	-	-	-
	<u>81,010</u>	<u>175,540</u>	<u>94,315</u>	<u>100,231</u>	<u>100,953</u>
R.Q.M. Sewage Treatment & Disposal					
Sewer Cleaning North Queens	1,778	2,307	1,936	3,000	3,000
STP Operations South Queens	94,635	90,474	94,921	85,000	95,000
STP Operations South Queens - Labour	25,812	26,326	26,860	27,396	27,875
STP Operations South Queens - Benefits	6,112	6,135	6,279	6,404	6,516
Sludge Removal	30,000	30,000	30,000	30,000	30,000
Pumping Station Power & Part	63,309	70,283	52,237	65,000	65,000
	<u>221,646</u>	<u>225,525</u>	<u>212,233</u>	<u>216,800</u>	<u>227,392</u>
Debenture Principal & Interest					
Principal	190,020	190,020	21,270	-	53,000
Interest	4,332	1,729	532	-	21,000
	<u>194,352</u>	<u>191,749</u>	<u>21,802</u>	<u>-</u>	<u>74,000</u>
Debenture Discount					
Discount	-	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
R.Q.M. Total Sewage and Disposal	<u>\$ 513,370</u>	<u>\$ 609,624</u>	<u>\$ 352,157</u>	<u>\$ 336,155</u>	<u>\$ 415,955</u>

	EXPENDITURES				
	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
	Actual	Actual	Actual	Region Budget	Region Budget
Garbage Collection & Disposal					
Administration					
Salary and Benefits	\$ 65,557	\$ 65,076	\$ 65,754	67,801	80,923
Travel	4,106	4,717	4,956	5,000	2,000
Telephone	1,857	2,050	2,309	1,800	1,800
Promotions/Public Education	16,655	16,168	18,298	18,500	18,000
Special Projects	4,453	4,464	3,046	5,000	5,000
Curbside Inspection	-	379	-	-	18,000
	<u>92,628</u>	<u>92,854</u>	<u>94,363</u>	<u>98,101</u>	<u>125,723</u>
Garbage & Waste Collection					
Derelict Vehicle Program	1,933	1,982	2,069	2,000	2,000
Solid Waste Transportation Contract	312,304	336,623	326,123	331,987	336,967
Garbage Boxes	15,674	14,613	13,368	16,000	16,000
Solid Waste Collection Contracts	611,400	623,334	623,333	634,549	640,270
	<u>941,311</u>	<u>976,552</u>	<u>964,893</u>	<u>984,536</u>	<u>995,237</u>
Landfill					
Salary and Benefits	250,647	244,446	295,174	280,392	300,017
Insurance	20,336	26,239	23,601	26,766	19,761
Equipment/Facility Operation	173,417	176,325	196,637	185,000	190,000
Gravel Stockpile	19,379	15,638	19,137	20,000	20,000
Household Hazardous Waste Control Program	938	3,239	1,881	3,000	3,000
Seeding & Grading	40,008	41,566	30,919	42,500	42,500
C & D Chipping	90	-	888	1,000	1,000
Advertising	7,574	7,861	10,078	10,000	10,000
Leachate Management	493	359	290	500	600
General Supplies & Materials	86,817	71,835	87,285	90,000	90,000
Meal Allowance	4,766	5,084	4,510	5,000	5,000
Reserve Fund-Spec Cap-Post Closure-Cont.	320	650	912	1,000	1,000
Reserve Fund-Spec Cap-Post Closure Queens	289,679	295,125	266,525	238,021	271,648
	18,500	18,500	18,833	18,833	18,833
	<u>912,964</u>	<u>906,867</u>	<u>956,670</u>	<u>922,012</u>	<u>973,359</u>
Debenture Principal & Interest					
Principal	308,012	309,621	51,283	53,000	54,777
Interest	41,790	28,516	19,237	17,492	15,689
	<u>349,802</u>	<u>338,137</u>	<u>70,520</u>	<u>70,492</u>	<u>70,466</u>
Debenture Discount					
Discount	-	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Valuation Allowance					
	-	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Recycling					
Recycling Facility Operation	55,989	43,269	52,263	49,500	65,000
Organics Disposal	250,021	168,009	220,557	250,000	220,500
MRF Labour	269,557	242,098	296,697	330,187	325,000
Meal Allowance	3,290	912	-	-	-
Leaf & Yard Operations	11,357	13,908	16,798	15,000	15,000
	<u>590,214</u>	<u>468,196</u>	<u>586,315</u>	<u>644,687</u>	<u>625,500</u>
Debenture Principal & Interest					
Principal	32,600	32,600	-	-	-
Interest	2,408	953	-	-	-
	<u>35,008</u>	<u>33,553</u>	<u>-</u>	<u>-</u>	<u>-</u>
Debenture Discount					
Discount	-	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Garbage & Waste Collection & Disposal	<u>2,921,927</u>	<u>2,816,159</u>	<u>2,672,761</u>	<u>2,719,828</u>	<u>2,790,285</u>
Total Environmental Health Services	<u>\$ 3,435,297</u>	<u>\$ 3,425,782</u>	<u>\$ 3,024,918</u>	<u>\$ 3,055,983</u>	<u>\$ 3,206,240</u>

	EXPENDITURES				
	2014/2015 Actual	2015/2016 Actual	2016/2017 Actual	2017/2018 Region Budget	2018/2019 Region Budget
13. Public Health & Welfare Services					
Hillsview Acres	\$ 1,233,380	\$ 1,234,101	\$ 1,272,375	\$ 1,262,136	\$ 1,283,069
Public Health and Welfare Services					
Queens General Hospital	-	-	-	-	-
Deficit of Regional Housing Authority	120,821	103,011	121,872	90,000	110,000
	<u>120,821</u>	<u>103,011</u>	<u>121,872</u>	<u>90,000</u>	<u>110,000</u>
Own Agencies					
Mount Pleasant School					
Sanitary Supplies	1,256	485	851	1,000	1,000
Insurance	1,151	1,217	1,274	1,253	759
Heating	9,102	6,189	5,568	8,500	8,500
Electricity	7,411	5,835	6,139	7,800	7,800
Maintenance	6,749	21,857	12,681	9,500	5,000
	<u>25,669</u>	<u>35,583</u>	<u>26,513</u>	<u>28,053</u>	<u>23,059</u>
	<u>1,379,870</u>	<u>1,372,695</u>	<u>1,420,760</u>	<u>1,380,190</u>	<u>1,416,128</u>
14. Environment Development Services					
Planning					
Administration					
Salaries & Benefits	188,485	216,616	219,716	226,829	230,900
Supplies	1,380	1,831	2,067	1,500	1,253
Library	52	52	62	200	200
Registration Costs-Deeds Office	213	-	-	500	500
	<u>190,130</u>	<u>218,499</u>	<u>221,845</u>	<u>229,029</u>	<u>232,853</u>
Planning Other					
Travel	1,333	1,311	1,912	2,000	2,000
Liability Insurance	796	932	833	800	514
Civic Number Private Road Signage	200	184	322	300	500
Training/Memberships	317	280	200	750	750
Telephone	407	524	759	500	500
Advertising	2,447	2,645	1,754	1,500	3,000
Heritage Property	-	-	380	500	500
GIS Project	1,241	1,241	2,670	2,000	3,000
Surveying	3,436	-	-	-	3,000
Planning Projects Reserve	-	20,000	20,000	20,000	100,000
Appraisals	3,525	3,165	5,475	5,000	3,000
Contingency	525	-	-	-	1,000
	<u>14,227</u>	<u>30,282</u>	<u>34,305</u>	<u>33,350</u>	<u>117,764</u>
Total Environmental Planning & Zoning	<u>204,357</u>	<u>248,781</u>	<u>256,150</u>	<u>262,379</u>	<u>350,617</u>
Other Environment Development Services					
Tourism & Economic Development					
Salaries & Benefits					
Salaries & Benefits	194,992	177,905	157,631	263,445	258,500
Supplies/Materials/Operations					
Supplies	2,099	2,404	1,918	2,000	2,000
Photocopying	141	97	79	200	200
Postage	79	86	104	200	200
Telephone	799	884	1,092	800	800
Library/Resource	146	120	131	200	200
	<u>\$ 3,264</u>	<u>\$ 3,591</u>	<u>\$ 3,324</u>	<u>\$ 3,400</u>	<u>\$ 3,400</u>

	EXPENDITURES				
	2014/2015 Actual	2015/2016 Actual	2016/2017 Actual	2017/2018 Region Budget	2018/2019 Region Budget
Department Services/Projects					
Brochure Update & Productions	\$ 5,354	\$ 3,832	\$ 4,025	\$ 12,000	\$ 5,000
	<u>5,354</u>	<u>3,832</u>	<u>4,025</u>	<u>12,000</u>	<u>5,000</u>
Queens Waterfront Development					
Port Medway Lighthouse/Waterfront	8,525	18,719	7,612	6,000	10,000
	<u>8,525</u>	<u>18,719</u>	<u>7,612</u>	<u>6,000</u>	<u>10,000</u>
Publicity & Advertising					
Website Development	2,556	6,275	1,923	3,000	8,000
South Shore Guide	-	1,069	-	-	-
NS Guide	16,295	15,434	15,841	15,500	-
Signage Development & Mtnc.	777	944	2,263	2,000	5,000
Miscellaneous	5,960	4,011	1,054	5,000	4,500
	<u>25,588</u>	<u>27,733</u>	<u>21,081</u>	<u>25,500</u>	<u>17,500</u>
Facilities					
Christmas Lighting/Wreaths	6,664	5,504	5,493	8,000	12,000
Liability Insurance	1,194	1,248	1,250	1,294	965
Farmers Market	975	-	19	500	500
Visitor Information Repairs	3,449	3,920	4,344	3,500	3,500
	<u>\$ 12,282</u>	<u>\$ 10,672</u>	<u>\$ 11,106</u>	<u>\$ 13,294</u>	<u>\$ 16,965</u>

	EXPENDITURES				
	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
	Actual	Actual	Actual	Region Budget	Region Budget
Fort Point Lighthouse Park					
Insurance	\$ 4,115	\$ 4,196	\$ 635	\$ 4,448	\$ 370
Salary/Benefits	25,024	27,478	-	-	-
Supplies	350	289	-	-	-
Utilities	5,636	4,761	5,165	5,200	5,200
Miscellaneous/Repairs	38,481	5,811	2,917	3,500	3,500
Gift Shop Supplies	2,283	2,938	-	-	-
Payment to Crafters	3,677	4,110	-	-	-
	<u>79,566</u>	<u>49,583</u>	<u>8,717</u>	<u>13,148</u>	<u>9,070</u>
Call Centre					
Maintenance	95,589	187,403	80,398	95,000	95,000
Real Property Taxes	96,654	103,577	105,750	100,932	100,932
Insurance	1,734	1,719	1,870	1,997	1,096
	<u>193,977</u>	<u>292,699</u>	<u>188,018</u>	<u>197,929</u>	<u>197,028</u>
Debenture Principal & Interest					
Principal	13,795	13,795	13,795	13,795	13,795
Interest	2,906	2,462	1,982	1,467	918
NSBI Guarantee Repayment	-	-	-	-	-
	<u>16,701</u>	<u>16,257</u>	<u>15,777</u>	<u>15,262</u>	<u>14,713</u>
Debenture Discount					
Discount	-	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Other					
VIC Operations	30,482	33,119	43,213	33,000	30,000
Promotions	-	3,816	2,472	4,000	12,000
Training	2,966	5,003	3,333	4,500	4,500
Travel	2,006	1,687	1,797	2,500	2,500
Membership	282	483	457	450	450
Contingency	84	82	-	-	-
	<u>35,820</u>	<u>44,190</u>	<u>51,272</u>	<u>44,450</u>	<u>49,450</u>
Economic Development					
South Shore REN	1,084	14,866	31,193	31,500	31,500
Regional Branding / Façade program	-	-	-	-	100,000
EDED Supplies	1,794	-	-	-	-
Regional Economic Development	30,770	764	12,376	20,000	50,000
Community Economic Diversification	12,327	19,973	10,449	9,000	25,000
	<u>45,975</u>	<u>35,603</u>	<u>54,018</u>	<u>60,500</u>	<u>206,500</u>
Total Tourism and Economic Development	<u>622,044</u>	<u>680,784</u>	<u>522,581</u>	<u>654,928</u>	<u>788,126</u>
Total Environmental Development Serv	<u>\$ 826,401</u>	<u>\$ 929,565</u>	<u>\$ 778,731</u>	<u>\$ 917,307</u>	<u>\$ 1,138,743</u>

	EXPENDITURES				
	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
	Actual	Region Budget	Actual	Region Budget	Region Budget
15. Recreation and Cultural Services					
Recreation Facilities					
Swimming Pool/Beach					
Staff Wages/Benefits-NQAC	\$ 12,642	\$ 12,198	\$ 17,393	12,420	12,850
Utilities-NQAC	1,724	1,415	1,654	1,800	1,800
Supplies-NQAC	256	244	687	800	800
Maintenance-NQAC	2,820	3,675	4,058	4,500	4,500
Staff Training/Travel-NQAC	-	-	762	500	700
Insurance-NQAC	1,284	1,417	1,332	1,442	812
Staff Wages/Benefits-Milton Pool	19,657	19,758	20,337	20,750	21,355
Utilities-Milton Pool	1,077	1,253	1,292	1,250	1,250
Supplies-Milton Pool	1,136	754	1,114	1,000	1,000
Maintenance-Milton Pool	4,465	3,669	17,424	5,000	6,000
Staff Training/Travel-Milton Pool	270	440	381	500	500
Insurance-Milton Pool	389	448	700	441	412
Beach Meadows Beach	4,280	5,566	5,445	5,000	9,000
	<u>50,000</u>	<u>50,837</u>	<u>72,579</u>	<u>55,403</u>	<u>60,979</u>
Parks/Playgrounds					
Planter Maintenance	6,023	4,215	3,788	5,500	8,500
Liverpool Waterfront	3,236	4,156	8,978	6,000	90,000
Ground Keepers	121,195	125,688	126,716	151,915	156,000
Gasoline Grounds Keepers	5,000	5,000	5,000	5,000	10,000
Trestle Trail	12,585	37,879	1,628	-	-
Liability Insurance	6,509	7,549	3,462	8,862	3,484
Softball Fields	2,944	2,471	3,583	3,500	3,500
Other Facilities - general operations/ins.	41,306	26,490	19,595	27,114	27,000
Other Facilities - maintenance	-	-	18,750	20,000	20,000
Signage - Community	-	-	10,748	5,000	5,000
Equipment/CSA Standards	-	-	14,823	4,000	4,000
	<u>198,798</u>	<u>213,448</u>	<u>217,071</u>	<u>236,891</u>	<u>327,484</u>
Queens Place Community Facility					
Salary & Benefits	595,051	573,891	569,082	475,882	457,772
Board of Directors' expenses	-	-	-	-	5,000
Bar/Beverage Supplies	31,071	27,388	2,194	4,825	4,500
Contingency	-	18,280	-	-	-
License & Fees	4,917	13,901	14,266	15,000	15,000
Advertising & Promotion	17,884	12,077	6,093	18,950	12,000
Staff Training / Memberships	8,275	5,151	2,256	5,980	8,000
Special Events (facility rental)	10,659	13,549	16,599	16,000	70,745
Special Events (Major)	-	106,684	127,151	225,500	100,000
Office Supplies/Postage	5,901	4,489	3,919	5,500	5,000
General Equipment	12,699	19,705	11,162	12,500	15,500
Insurance	11,479	11,762	9,029	11,918	7,332
Fuel Cost	50,043	28,943	28,758	32,745	33,400
Sewer & Water Fees	9,148	9,864	9,051	9,500	9,500
Telephone / Cable	8,964	10,119	9,656	10,680	10,700
Power	225,001	240,673	216,278	224,500	228,000
Propane	4,533	5,346	4,309	5,000	5,000
Equipment Maintenance (Fitness Centre)	-	-	23,031	17,000	12,500
General Operations	-	-	19,900	20,000	22,000
Facility Building Maintenance	87,836	132,623	104,548	100,000	105,000
	<u>1,083,461</u>	<u>1,234,445</u>	<u>1,177,282</u>	<u>1,211,480</u>	<u>1,126,949</u>
Debenture Principal & Interest					
Principal	158,369	158,369	158,369	158,369	158,369
Interest	87,301	84,045	80,658	77,128	73,447
discount	-	-	-	-	-
	<u>245,670</u>	<u>242,414</u>	<u>239,027</u>	<u>235,497</u>	<u>231,816</u>
Subtotal Recreation Facilities	<u>\$ 1,577,929</u>	<u>\$ 1,741,144</u>	<u>\$ 1,705,959</u>	<u>\$ 1,739,270</u>	<u>\$ 1,747,228</u>

	EXPENDITURES				
	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
	Actual	Actual	Actual	Region Budget	Region Budget
Cultural Buildings & Facilities					
Historical Burial Grounds	\$ 1,365	\$ 1,511	\$ 1,401	\$ 1,500	\$ 1,500
Museums					
Blacksmith Museum	230	495	837	1,000	1,000
Old Town Hall/Astor Insurance	3,974	3,909	3,559	4,238	2,095
Old Town Hall/Astor Electricity & Fuel	25,809	19,856	22,467	30,000	30,000
Old Town Hall/Astor General Maintenance	16,416	44,932	61,620	125,000	50,000
Old Town Hall/Astor Operations	-	-	15,004	25,000	25,000
Old Town Hall/Astor Sprinkler Repairs	-	-	-	-	-
	<u>46,429</u>	<u>69,192</u>	<u>103,487</u>	<u>185,238</u>	<u>108,095</u>
Library					
Regional Library	78,596	78,596	78,596	80,000	80,000
Library Operations	60,292	62,526	63,815	65,000	65,000
	<u>138,888</u>	<u>141,122</u>	<u>142,411</u>	<u>145,000</u>	<u>145,000</u>
Other Recreation and Cultural Services					
Salaries & Benefits	158,029	165,929	160,915	115,000	143,006
Postage/Courier	475	311	192	750	500
Telephone	759	981	1,641	1,000	1,500
Office Supplies	1,829	1,987	2,039	2,500	2,500
Photocopying	922	1,045	1,001	2,000	2,000
Travel	1,198	2,526	1,579	3,000	4,000
Equipment Repair/Loans	975	2,090	-	-	5,000
Spring Programs	798	-	3,354	2,500	9,000
Summer Programs	4,253	7,420	6,802	7,460	10,000
Fall Programs	23	4,005	312	2,500	5,000
Winter Programs	1,826	3,282	1,512	3,500	5,000
Volunteer Recognition	33	1,611	564	1,000	2,000
Promotion	-	1,989	11,129	10,000	5,000
Community Grants & Programs	21,247	12,560	13,885	18,750	20,750
Summer Staff -Sal & Benefits	-	5,418	5,629	6,250	12,213
Summer Staff Expenses-Pools, etc.	-	-	-	-	-
Summer Staff Travel	-	-	-	-	500
Aquatic Training	-	1,000	205	1,500	4,000
Memberships	224	433	363	500	1,000
Training/Workshops	73	407	1,139	1,200	3,500
Signage	5,006	6,268	-	-	-
Autism playground	-	-	-	-	25,000
Fitness Training	-	-	-	-	-
Canada Day celebrations	17,286	14,711	14,179	12,500	12,500
Physical Activity Strategy	757	1,958	1,902	5,000	5,000
Contingency	1,520	1,253	-	-	-
	<u>217,233</u>	<u>237,184</u>	<u>228,342</u>	<u>196,910</u>	<u>278,969</u>
Less: transmission of taxes collected for Other Governments					
Brooklyn Cemetery/Recreation	37,930	38,268	38,159	38,460	38,593
Milton Community Association	-	-	-	-	-
Total Recreation & Cultural Services	<u>\$ 2,019,774</u>	<u>\$ 2,228,421</u>	<u>\$ 2,219,759</u>	<u>\$ 2,306,378</u>	<u>\$ 2,319,385</u>

	EXPENDITURES				
	2014/2015 Actual	2015/2016 Actual	2016/2017 Actual	2017/2018 Region Budget	2018/2019 Region Budget
Transfers to Own Reserves, funds & Agencies					
Reserve Transfer-Special Operating Reserve					
Reserve Fund-Spec Oper Res 2nd Gen					
Landfill	\$ 639,404	\$ 754,644	\$ 862,099	\$ 648,000	\$ 501,211
Reserve Fund - Call Center	-	-	-	-	-
Reserve fund-Spec Oper Res					
Reserve Fund-Special Projects	8,172	-	-	-	-
Reserve Fund-Spec Oper Res-Sewer	98,330	18,963	282,917	280,000	200,106
Reserve Fund-Diversion Credits	57,180	52,375	46,424	49,000	52,000
	<u>803,086</u>	<u>825,982</u>	<u>1,191,440</u>	<u>977,000</u>	<u>753,317</u>
Reserve Transfer-Special Capital Reserve					
Reserve Fund-Equipment Reserve					
Landfill Equipment	201,283	201,283	201,283	201,283	201,283
Equipment Reserve Transfer	125,000	125,000	150,000	150,000	150,000
Equipment Reserve - First Responders	4,000	4,000	4,000	4,000	4,000
	<u>330,283</u>	<u>330,283</u>	<u>355,283</u>	<u>355,283</u>	<u>355,283</u>
General Capital Fund					
General Capital Out of Revenue	101,846	50,922	-	-	-
General Capital-Out of Operating Surplus	101,942	55,000	-	-	-
	<u>203,788</u>	<u>105,922</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Transfers to Own Reserves, funds and agencies	<u>1,337,157</u>	<u>1,262,187</u>	<u>1,546,723</u>	<u>1,332,283</u>	<u>1,108,600</u>
Conditional Transfers to other governments and agencies					
Appropriation to Regional School Board	2,627,929	2,681,395	2,760,501	2,767,831	2,831,737
Total Conditional Transfers to other governments and agencies	<u>2,627,929</u>	<u>2,681,395</u>	<u>2,760,501</u>	<u>2,767,831</u>	<u>2,831,737</u>
Extraordinary & Special Item					
Pension Transfer	-	-	-	-	-
Total Fiscal Services	<u>3,965,086</u>	<u>3,943,582</u>	<u>4,307,224</u>	<u>4,100,114</u>	<u>3,940,337</u>
Total Expenditures	<u>18,892,165</u>	<u>19,210,997</u>	<u>19,276,193</u>	<u>19,282,587</u>	<u>19,780,777</u>
Operating Surplus (Deficit)	<u>\$ 79,085</u>	<u>\$ 93,207</u>	<u>\$ 236,294</u>	<u>\$ 2,927</u>	<u>\$ 1,315</u>

Hillsview Acres -- page 1

EXPENDITURES

	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
	Actual	Actual	Actual	Region Budget	Region Budget
SALARIES & BENEFITS					
Salaries & Wages	\$ 834,381	\$ 839,922	\$ 827,719	\$ 836,430	\$ 853,158
Benefits	190,614	171,636	168,902	206,885	211,022
	<u>1,024,995</u>	<u>1,011,558</u>	<u>996,621</u>	<u>1,043,314</u>	<u>1,064,180</u>
BUILDING EXPENSES					
Smoke Detectors & Fire Alarm	1,121	566	1,116	2,000	2,000
Electricity	15,151	14,911	14,239	19,000	19,000
Fuel	25,187	14,603	17,004	22,000	22,000
Propane	5,890	5,523	5,244	10,000	10,000
Insurance	6,052	6,479	10,610	6,609	6,676
Sprinkler Repairs	1,874	843	12,342	10,000	10,000
General Maintenance	33,891	34,840	38,141	30,913	30,913
	<u>89,166</u>	<u>77,765</u>	<u>98,696</u>	<u>100,522</u>	<u>100,588</u>
EQUIPMENT & SUPPLIES					
Equipment & Material	1,338	5,109	13,523	3,000	3,000
Building Improvements	-	11,708	20,086	-	-
Cleaning Supplies	10,487	10,077	9,451	9,450	9,450
Supplies & Utensils	1,889	2,102	2,765	2,850	2,850
Linen Supplies	1,693	2,177	2,068	1,800	1,800
Grounds Maintenance	2,208	448	1,105	5,000	5,000
	<u>17,615</u>	<u>31,621</u>	<u>48,998</u>	<u>22,100</u>	<u>22,100</u>
RESIDENT'S EXPENSES					
Food	68,553	69,770	73,925	65,000	65,000
Medical Supplies	5,824	5,643	6,959	5,500	5,500
Sanitary Supplies	2,334	2,871	5,832	2,000	2,000
Activity Supplies	3,429	3,653	4,369	4,000	4,000
	<u>\$ 80,140</u>	<u>\$ 81,937</u>	<u>\$ 91,085</u>	<u>\$ 76,500</u>	<u>\$ 76,500</u>

Hillsview Acres -- page 2

	EXPENDITURES				
	2014/2015 Actual	2015/2016 Actual	2016/2017 Actual	2017/2018 Region Budget	2018/2019 Region Budget
OTHER					
Debenture Principal & Interest					
Principal	\$ -	\$ -	\$ -	\$ -	\$ -
Interest	-	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Telephone	3,398	3,010	2,846	4,000	4,000
Travel-Administration	2,670	2,630	2,848	2,700	2,700
Training	8,770	5,791	3,022	10,000	10,000
Office Supplies	2,279	3,589	3,335	3,000	3,000
Contingency	4,347	16,200	24,924	-	-
	<u>21,464</u>	<u>31,220</u>	<u>36,975</u>	<u>19,700</u>	<u>19,700</u>
TOTAL	<u>\$ 1,233,380</u>	<u>\$ 1,234,101</u>	<u>\$ 1,272,375</u>	<u>\$ 1,262,136</u>	<u>\$ 1,283,069</u>

**Water Utility
Page 1
Revenue**

	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021
	Actual	Region Budget	Region Budget	Region Budget	Region Budget
OPERATING REVENUE					
Meter Sales	\$ 470,771	\$ 495,000	\$ 504,000	\$ 504,000	\$ 510,000
Public Fire Protection-Hydrants	197,235	197,235	197,235	197,235	197,235
Sprinkler Service	4,320	4,320	4,320	4,320	4,320
Plate Fee & Shut Off	2,620	2,000	2,000	2,000	2,000
Connection Fee	4,960	2,700	2,700	2,700	2,700
Total Operating Revenues	<u><u>679,906</u></u>	<u><u>701,255</u></u>	<u><u>710,255</u></u>	<u><u>710,255</u></u>	<u><u>716,255</u></u>
Non-Operating Revenue					
Interest Earned / Contracting Services	11,043	14,000	14,000	14,000	14,000
Administration Fee - MDS	-	-	-	-	-
	<u>11,043</u>	<u>14,000</u>	<u>14,000</u>	<u>14,000</u>	<u>14,000</u>
Total Oper. & Non Operating Rev.	<u><u>\$ 690,949</u></u>	<u><u>\$ 715,255</u></u>	<u><u>\$ 724,255</u></u>	<u><u>\$ 724,255</u></u>	<u><u>\$ 730,255</u></u>

**Water Utility
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Expenditures**

	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021
	Actual	Region Budget	Region Budget	Region Budget	Region Budget
OPERATING EXPENDITURES					
Source Of Supply					
Reading Meters	\$ 14,892	\$ 15,264	\$ 15,667	\$ 16,059	\$ 16,460
Total Source of Supply	<u>14,892</u>	<u>15,264</u>	<u>15,667</u>	<u>16,059</u>	<u>16,460</u>
WATER TREATMENT					
Purification Labour	<u>32,239</u>	<u>33,045</u>	<u>34,016</u>	<u>34,866</u>	<u>35,738</u>
Operation Supply & Expense					
Chemicals & Additives	64,459	90,000	90,000	90,000	90,000
Water Testing	14,666	11,000	11,000	11,000	11,000
	<u>79,125</u>	<u>101,000</u>	<u>101,000</u>	<u>101,000</u>	<u>101,000</u>
Maintenance Treatment Plant					
Main. Structures/Improvements	24,321	20,000	20,000	20,000	20,000
Maintenance Pumping Equipment	8,380	6,500	6,500	6,500	6,500
Electricity	69,112	64,000	64,000	64,000	64,000
Generator	622	500	500	500	500
Backwash Residue	15,000	15,000	15,000	15,000	15,000
	<u>117,435</u>	<u>106,000</u>	<u>106,000</u>	<u>106,000</u>	<u>106,000</u>
Total Water Treatment	<u>\$ 228,799</u>	<u>\$ 240,045</u>	<u>\$ 241,016</u>	<u>\$ 241,866</u>	<u>\$ 242,738</u>

**Water Utility
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Expenditures**

	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021
	Actual	Region Budget	Region Budget	Region Budget	Region Budget
TRANSMISSION/DISTRIBUTION					
Operation Labour Mains	\$ 59,359	\$ 60,843	\$ 62,343	\$ 63,902	\$ 65,499
Operation Labour-Meters	5,728	5,871	6,026	6,177	6,331
Water Leaks-Labour	22,911	23,484	24,103	24,706	25,323
Flushing Labour	19,265	19,747	20,240	20,746	21,265
	<u>107,263</u>	<u>109,945</u>	<u>112,712</u>	<u>115,530</u>	<u>118,418</u>
Maintenance Transmission/Distribution					
Maintenance of Mains (Material)	15,860	11,500	16,000	12,500	12,500
Use of Gravel	-	1,200	2,000	2,000	2,000
Maintenance of Meters	4,854	5,000	5,500	5,500	5,500
Maintenance of Hydrants/Valves	6,463	6,500	10,500	10,500	10,500
Maintenance Hydrant/Valve-Labour	9,164	9,393	9,641	9,882	10,129
Street Patching	638	1,000	1,000	1,000	1,000
Town Well (Cowie Pond)	246	500	500	500	500
	<u>37,225</u>	<u>35,093</u>	<u>45,141</u>	<u>41,882</u>	<u>42,129</u>
Total Transmission/Distribution	<u>\$ 144,488</u>	<u>\$ 145,038</u>	<u>\$ 157,853</u>	<u>\$ 157,412</u>	<u>\$ 160,547</u>

**Water Utility
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Expenditures**

	2016/2017 <u>Actual</u>	2017/2018 <u>Region Budget</u>	2018/2019 <u>Region Budget</u>	2019/2020 <u>Region Budget</u>	2020/2021 <u>Region Budget</u>
Consumer Accounting & Collection					
Accounts Written Off	\$ 2,393	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
Salaries & Benefits					
Superintendent	19,653	20,046	20,309	20,715	21,129
Engineer	14,670	14,963	14,820	15,116	15,419
Office Salaries Allocated	55,000	55,000	55,000	55,000	55,000
	<u>89,323</u>	<u>90,009</u>	<u>90,129</u>	<u>90,832</u>	<u>91,548</u>
Administration & General					
Office Supplies & Expenses	6,417	4,000	4,500	4,500	4,500
Contracting Services	3,898	3,000	3,500	3,500	3,500
Computer Services	5,285	7,000	7,000	7,000	7,000
Advertising Expense	1,218	1,500	2,000	2,000	2,000
Courses & Seminars	3,339	2,500	2,500	2,500	2,500
Rate Hearing	-	-	-	-	-
	<u>20,157</u>	<u>18,000</u>	<u>19,500</u>	<u>19,500</u>	<u>19,500</u>
Professional Fees					
Auditors	2,500	5,500	5,500	5,500	5,500
Legal	-	500	500	500	500
	<u>\$ 2,500</u>	<u>\$ 6,000</u>	<u>\$ 6,000</u>	<u>\$ 6,000</u>	<u>\$ 6,000</u>

**Water Utility
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Expenditures**

	2016/2017 <u>Actual</u>	2017/2018 Region <u>Budget</u>	2018/2019 Region <u>Budget</u>	2019/2020 Region <u>Budget</u>	2020/2021 Region <u>Budget</u>
Regulatory Expenses					
Public Utility Levy	\$ 2,605	\$ 1,550	\$ 1,550	\$ 1,550	\$ 1,550
	<u>2,605</u>	<u>1,550</u>	<u>1,550</u>	<u>1,550</u>	<u>1,550</u>
Insurance	<u>14,334</u>	<u>15,621</u>	<u>13,278</u>	<u>13,543</u>	<u>13,814</u>
Maintenance General Property					
Truck Repairs-Transportation	468	1,000	1,500	1,500	1,500
Water Truck Insurance	1,177	1,420	1,420	1,420	1,420
Excavator Repairs	860	1,000	1,500	1,500	1,500
Excavator Insurance	-	510	519	529	538
	<u>2,505</u>	<u>3,930</u>	<u>4,939</u>	<u>4,949</u>	<u>4,958</u>
Other General Expenses					
Tools & Shop Expense	(6,047)	4,000	4,500	4,500	4,500
Safety Equipment	495	500	500	500	500
Meal Allowance	262	500	500	500	500
Travel Other	274	500	500	500	500
	<u>(5,016)</u>	<u>5,500</u>	<u>6,000</u>	<u>6,000</u>	<u>6,000</u>
Total Administration	<u>\$ 128,801</u>	<u>\$ 142,110</u>	<u>\$ 142,896</u>	<u>\$ 143,875</u>	<u>\$ 144,872</u>

**Water Utility
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Expenditures**

	2016/2017 <u>Actual</u>	2017/2018 Region <u>Budget</u>	2018/2019 Region <u>Budget</u>	2019/2020 Region <u>Budget</u>	2020/2021 Region <u>Budget</u>
Depreciation	\$ 104,802	\$ 105,694	\$ 99,056	\$ 99,386	\$ 102,501
Taxes	-	-	-	-	-
Total Operating Expenditures	<u>621,782</u>	<u>648,151</u>	<u>656,488</u>	<u>658,598</u>	<u>667,118</u>
NON-OPERATING EXPENDITURES					
Debenture Discount					
Principal Installments LTD	40,934	40,934	40,934	40,934	40,934
Interest on Long Term Debt	24,356	23,244	20,257	18,178	16,078
	<u>65,290</u>	<u>64,178</u>	<u>61,191</u>	<u>59,112</u>	<u>57,012</u>
Capital Expend. out of Operations	-	-	-	-	-
Total Non-Operating Expenditures	<u>65,290</u>	<u>64,178</u>	<u>61,191</u>	<u>59,112</u>	<u>57,012</u>
Total Oper. & Non-Oper. Expend.	<u>687,072</u>	<u>712,329</u>	<u>717,679</u>	<u>717,710</u>	<u>724,130</u>
Surplus/(Deficit)	<u>\$ 3,877</u>	<u>\$ 2,926</u>	<u>\$ 6,576</u>	<u>\$ 6,545</u>	<u>\$ 6,125</u>